COMPREHENSIVE ANNUAL FINANCIAL REPORT AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2014



11333 N. Cedarburg Road, 60W Mequon, Wisconsin 53092

CITY OF MEQUON WISCONSIN

Prepared by:

William Jones City Administrator

Thomas Watson Finance Director

Published May 22, 2015

THIS PAGE IS INTENTIONALLY LEFT BLANK

TABLE OF CONTENTS

INTRODUCTORY SECTION

Letter of Transmittal1 -	- 6
Directory of City Officials	7
GFOA Certificate	8
Table of Organization	9

FINANCIAL SECTION

Independent Auditors' Report	
Management's Discussion and Analysis	

BASIC FINANCIAL STATEMENTS

Government-Wide Financial Statements:
Statement of Net Position
Statement of Activities
Fund Financial Statements:
Balance Sheet – Governmental Funds
Reconciliation of the Balance Sheet of the Governmental Funds to the
Statement of Net Position
Statement of Revenues, Expenditures, and Changes in
Fund Balances – Governmental Funds
Reconciliation of the Statement of Revenues, Expenditures, and Changes
In Fund Balances of Governmental Funds to the Statement of Activities
Statement of Net Position – Proprietary Funds
Statement of Revenues, Expenses, and Changes in
Fund Net Position – Proprietary Funds
Statement of Cash Flows – Proprietary Funds

TABLE OF CONTENTS

Statement of Assets and Liabilities - Agency Funds40
Index to Notes to the Financial Statements
Notes to Financial Statements

REQUIRED SUPPLEMENTARY INFORMATION

Schedule of Revenues, Expenditures and Char	nges in
Fund Balances - Budget and Actual - Gene	ral Fund77
Notes to Required Supplementary Information	1

SUPPLEMENTARY INFORMATION

Schedule of Expenditures - Budget and Actual - General Fund
Combining Balance Sheet - Nonmajor Governmental Funds80
Combining Statement of Revenues, Expenditures and Changes in Fund Balances – Nonmajor Governmental Funds
Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual – Debt Service Fund
Combining Statement of Assets and Liabilities – Agency Funds
Schedule of Changes in Assets and Liabilities - Tax Collection Fund
Schedule of Changes in Assets and Liabilities - Weyenberg Library Fund85

TABLE OF CONTENTS

STATISTICAL SECTION

Table 1 - Net Position by Component
Table 2 – Changes in Net Position
Table 3 – Fund Balances, Governmental Funds
Table 4 – Changes in Fund Balance, Governmental Funds
Table 5 – General Governmental Revenues by Source
Table 6 – General Governmental Expenditures by Function
Table 7 – Assessed and Equalized Value of Taxable Property
Table 8 – Comparative Tax Rates for All Direct and Overlapping Governments Properties within the Mequon-Thiensville School District
Table 9 – Comparative Tax Rates for All Direct and Overlapping Governments Properties within the Cedarburg School District
Table 10 – Ten Largest Taxpayers – 2014 and 2005
Table 10 – Ten Largest Employers – 2014 and 2005
Table 11 – Property Tax Levies & Collections
Table 12 – History of Assessed Values
Table 13 – History of Equalized Values
Table 14 - Net Equalized Value of Taxable Property (As Reduced by TID)104
Table 15 - Assessed and Equalized Valuations for School Districts Within the City
Table 16 - Comparative Tax Levies for All Direct and Overlapping Governments106 - 108
Table 17 – Ratio of Net General Obligation (G.O.) Debt to Equalized Value
Table 18 – Ratios of Outstanding Debt by Type

TABLE OF CONTENTS

Table 19 – Legal Debt Margin Information11	1
Table 20 – Computation of Direct and Overlapping Debt11	2
Table 21 – Debt Service for General Obligation Debt vs. General Governmental Expenditures	3
Table 22 – Schedule of General Obligation Debt Principal Payments	ŧ
Table 23 – Schedule of General Obligation Debt Interest Payments	5
Table 24 – Current Debt Service for the Years 2014 – 202411	5
Table 25 – Pledged Revenue Coverage – Water Utility11	7
Table 26 – Demographic Profile11	3
Table 27 – Additional Demographic Information11)
Table 28 – Other Community Information 12)
Table 29 – Operating Indicators by Program/Function12	l
Table 30 – Building Permits and Valuations12	2
Table 31 – Capital Asset Statistics by Function/Program12	3



INTRODUCTORY SECTION

THIS PAGE IS INTENTIONALLY LEFT BLANK



11333 N. Cedarburg Road, 60W Mequon, Wisconsin 53092 (262) 242-3100

WWW.ci.mequon.wi.us FINANCE DEPARTMENT Thomas W. Watson, CMA, CFM, CPFO Finance Director/Treasurer Veronica Rudychev, Assistant Finance Director

May 22, 2015

To the Citizens, Honorable Mayor and Common Council of the City of Mequon, Wisconsin:

The Comprehensive Annual Financial Report for the City of Mequon, Wisconsin, for the fiscal year ended December 31, 2014, is hereby submitted. This report consists of management's representations concerning the finances of the City of Mequon. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the City of Mequon has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the City of Mequon's financial statements in conformity with generally accepted accounting principles (GAAP). Because the cost of internal controls should not outweigh their benefits, the City of Mequon's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

Baker Tilly Virchow Krause, LLP, a firm of certified public accountants and consultants has audited the City of Mequon's financial statements. The goal of the independent audit was to provide reasonable assurance that the financial statements of the City of Mequon for the fiscal year ended December 31, 2014, are free from material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent audit or concluded, based upon the audit that the City's financial statements for the year ended December 31, 2014 are fairly presented in accordance with GAAP. The independent auditors' report is presented as the first component of the financial section of this report.

Generally accepted accounting principles require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The City of Mequon's MD&A can be found immediately following the report of the independent auditors.

This report includes all funds of the City. It includes all governmental organizations and activities for which the City's Common Council is financially accountable. The City provides a full range of municipal services normally associated with a municipality including general administration, police and fire protection, the construction and maintenance of highways, streets, and related infrastructure, recreational activities, cultural events, and economic development. In addition to general activities, the Common Council exercises authority over the Mequon Sewer Utility and Mequon Water Utility; therefore these activities are included in the financial statements. However, the Mequon-Thiensville (M-T) and Cedarburg School Districts and the Milwaukee Area Technical College are autonomous entities and have not met the established criteria for inclusion in the reporting entity, and accordingly, are excluded from this report.

COMMUITY PROFILE

The City is located in Ozaukee County, bordering Milwaukee County to its south and Lake Michigan to its east, and covers 47 square miles. The City was incorporated in 1957 and has a 2014 population of 23,387 (per state Department of Administration).

The eight-member Council is elected by ward for overlapping three-year terms. The mayor is elected at large for a three-year term. The Council is responsible for enacting ordinances, resolutions, and regulations governing the City as well as the appointment of members of various statutory and advisory boards and the City Administrator. As Chief Administrative Officer, the City Administrator has the responsibility of administering programs in accordance with policies established by the City Council and within the guidelines of the annual budget adopted by the City Council.

All departments of the City of Mequon are required to submit requests for appropriation for all governmental activities to the City Administrator on or before the last Monday in July of each year. The City Administrator uses these requests as the starting point for developing a proposed budget for governmental activities. The City Administrator presents the proposed budget for all governmental activities to the Common Council, meeting as the Appropriations Committee, in early October for review. The Appropriations Committee meets with the City Administrator and all department heads over a series of meetings shortly after receiving the proposed budget. The City is required to hold a public hearing on the proposed budget is generally adopted at the first Common Council meeting in November at which time the required property tax levy is established.

ECONOMIC CONDITION AND OUTLOOK

Unemployment has historically been very low in the Milwaukee metropolitan area. In Ozaukee County the unemployment rates were 5.5 percent in 2013 and 4.3 percent in 2014. This still compares favorably with the Wisconsin unemployment rates of 6.7 and 5.5 percent respectively.

Mequon's 2014 equalized property value stands at over \$4.1 billion. Housing values on a full market basis reversed a recent downward trend, increasing 4.5% over the previous year. In 2014, the City had over \$72 million valuation in construction permits, an increase of \$3.2 million (4.5%) over 2013. The City maintains an Aa1 bond rating from Moody's Investors Service, based in part on the relatively strong economic climate of the City.

MAJOR INITIATIVES FOR THE YEAR (2014):

Economic Development Town Center

The Common Council continues their implementation efforts for the Town Center and expanded appropriate areas for additional single-family residential development served by public water and sewer. As a result of rezoning efforts for conservation subdivisions at one acre densities, the City has approved approximately 250 new lots through platting efforts by residential developers. The City expects 25-30 new lots to come into the market each year for the next 5-8 years. With the addition of Outpost Natural Foods last year, the opening of several new retailers and new multiple family dwelling units in 2015 and a new memory care facility opening in Town Center, the City secured approximately \$30 million dollars in new development value for Town Center. The City will invest further in streetscape improvements by establishing a public/private partnership with the developers of these Town Center sites. These improvements will include street trees, gateway features and signage, consistent lighting treatments and new and extended sidewalks.

Development Approvals

Major commercial development initiatives for 2015 include development in both of the City's commercial areas (Port Washington Road and Town Center). The estimated new tax base value based on the major projects below total \$16,000,000. These projects are evidence that appropriately planned commercial development is assisting in the City's goal of rebalancing the commercial tax base. These private invests in our community include the following:

- The establishment of several new retailers and service oriented uses including Marshall's and Designer Shoe Warehouse (DSW), Neroli Salon & Spa, Kohler Credit Union and a new chiropractic clinic.
- Major investment by Children's Hospital of Wisconsin in the opening of a new North Shore specialty clinic, expected in spring of 2016 and valued at \$10 million.
- The opening of a new Kwik Trip convenience and gas station located on Cedarburg Road.
- Expansion of a major religious institution in the community, Lumen Christi Church and school.
- A 15,000 square foot multi-tenant industrial building will be constructed and is expected to attract new industrial uses to the area.
- Expansion of an existing storage facility. This expansion doubles the size of the current facility.

FOR THE FUTURE (2015)

Branding and Outreach

The Economic Development Board has set a work program for 2015 with includes implementation of the Business Retention and Outreach plan as well as seeking redevelopment proposals for City-owned sites that are no longer needed for municipal operations. In addition, work continues by the Branding Committee where representatives from the M-T School District, Village of Thiensville, City of Mequon and M-T Chamber of Commerce will come together to develop a branding action plan. The work is expected to be completed by year's end.

Community-Wide Survey

The City will evaluate the results of the community-wide survey that focuses on development issues and take action to discuss and implement new policy objectives. These results will also assist staff in the reevaluation of the City's Zoning Code, Architectural Design Standards for commercial development and expansion of areas to be developed for single and multiple-family residential development within portions of the community that can be served with expanded public water and sewer infrastructure.

Tax Increment Finance Districts

The City has four TID's to manage and promote redevelopment opportunities. These efforts include long-term financial strategies, data monitoring, private/public partnerships to accomplish infrastructure and streetscape enhancements, coordination with consultants and the

Wisconsin Department of Transportation and pursuing and evaluating the type of redevelopment desired for these neighborhoods.

City Real Estate Needs

The Economic Development Board will serve the Common Council and provide advice on several matters relating to real estate opportunities, as well as the evaluation of any development proposal in which economic incentives are requested.

FINANCIAL MANAGEMENT

Budgetary controls

The objective of budgetary controls is to ensure compliance with legal provisions embodied in the annual budget approved by the Common Council. Activities of the general fund, debt service fund, and sewer utility fund are included in the annual appropriated budget. The budget is adopted at the object level of expenditure; however, it is monitored by department heads at the departmental level within an individual fund.

As demonstrated by the statements and schedules included in the financial section of this report, the City continues to meet its responsibility for sound financial management.

RISK MANAGEMENT

Third-party insurance coverage is currently maintained for health, dental and life insurance, worker's compensation, property, liability and other potential losses.

CASH MANAGEMENT

Cash temporarily idle during the year was invested in demand deposits, an investment pool and a privately managed trust. The investment pool utilized by the City was the State of Wisconsin Local Government Investment Pool, a part of the State Investment Fund, which invests primarily in U.S. Treasury securities, repurchase agreements, and agency securities backed by the full faith and credit of the U.S. Government. In addition, the City utilized the services of Ziegler Investment Services. The City's portfolio at Ziegler consists primarily of U.S. Treasury securities, repurchase agreements, and agency securities backed by the full faith and credit of the U.S. Government. In addition, the full faith and credit of the U.S. Governments, and agency securities backed by the full faith and credit of the U.S. Government income of approximately \$120,000 on all investments for the year ended December 31, 2014. The average return on investment was approximately one quarter of one percent.

The City's investment policy directs staff to maximize security, liquidity, and return, in that order, when considering investment alternatives.

AWARDS

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Mequon for its Comprehensive Annual Financial Report (CAFR) for the fiscal year ended December 31, 2013. This was the first year the City has received this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized CAFR. This report satisfied both GAAP and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe this current CAFR continues to meet the Certificate of Achievement Program's requirements and we are submitting it to GFOA to determine the City's eligibility for another certificate.

ACKNOWLEDGEMENTS

We wish to thank the Mayor and the Common Council. Their leadership and continued support is invaluable toward advancing the goals of the City. Preparation of this report was made possible with the assistance of Baker Tilly Virchow Krause, LLP.

Respectfully submitted,

William Jones City Administrator

Thomas Watson

Thomas Watson Director of Finance

CITY OF MEQUON, WISCONSIN DIRECTORY OF OFFICIALS

As of December 31, 2014

ELECTED OFFICIALS

Mayor Dan Abendroth

Common Council

District 1	Alderman Robert Strzelczyk	District 2	Alderman Connie Pukaite
District 3	Alderman Dale Mayr	District 4	Alderman John Leszczynski
District 5	Alderman Mark Gierl	District 6	Alderman John Hawkins
District 7	Alderman Andrew Nerbun	District 8	Alderman Pamela Adams

APPOINTED OFFICIALS

William Jones, City Administrator/City Clerk Jesse Thyes, Assistant City Administrator Caroline Fochs, Deputy City Clerk Steve Graff, Police Chief David Bialk, Fire Chief Thomas Watson, Finance Director Kristen Lundeen, Public Works Director/City Engineer Kim Tollefson, Planning and Community Development Director Don Curran, Director of Parks and Operations Perry Nell, City Assessor Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

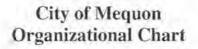
Presented to

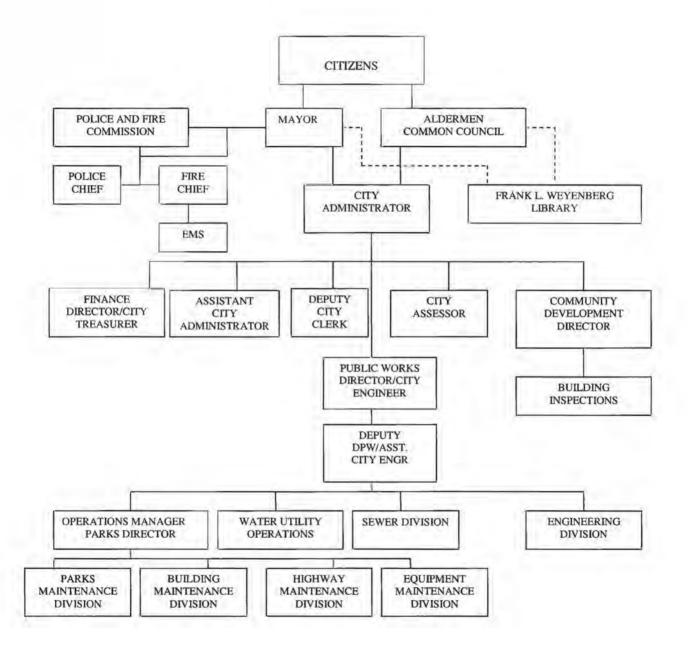
City of Mequon Wisconsin

For its Comprehensive Annual Financial Report for the Fiscal Year Ended

December 31, 2013

Executive Director/CEO





THIS PAGE IS INTENTIONALLY LEFT BLANK



FINANCIAL SECTION

THIS PAGE IS INTENTIONALLY LEFT BLANK

INDEPENDENT AUDITORS' REPORT

THIS PAGE IS INTENTIONALLY LEFT BLANK



Baker Tilly Virchow Krause, LLP 777 E Wisconsin Ave, 32nd Floor Milwaukee, WI 53202-5313 rel 414 777 5500 fax 414 777 5555 bakertilly.com

INDEPENDENT AUDITORS' REPORT

To the Common Council City of Mequon Mequon, Wisconsin

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Mequon, Wisconsin, as of and for the year ended December 31, 2014, and the related notes to the financial statements, which collectively comprise the City of Mequon's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the City of Mequon's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the City of Mequon's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.



Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Mequon, Wisconsin, as of December 31, 2014 and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the budgetary comparison schedule and management's discussion and analysis as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Mequon's basic financial statements. The combining and invididual fund financial statements and schedules as listed in the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and invididual fund financial statements and schedules are fairly stated in all material respects, in relation to the basic financial statements as a whole.

To the Common Council City of Mequon

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Mequon's basic financial statements. The "Introductory Section" and "Statistical Section" are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Bahn Tilly Vinchon Known, LLP

Milwaukee, Wisconsin May 22, 2015 THIS PAGE IS INTENTIONALLY LEFT BLANK

MANAGEMENT'S DISCUSSION AND ANALYSIS

CITY OF MEQUON, WISCONSIN MANAGEMENT'S DISCUSSION AND ANALYSIS (Unaudited)

This discussion and analysis of the City of Mequon's financial performance is intended to provide an overview of the City's financial activities for the fiscal year ended December 31, 2014. Please consider it in conjunction with the City's financial statements, which begin on page 26, following this narrative.

FINANCIAL HIGHLIGHTS

- ✓ With total assets of \$118.8 million and total liabilities and deferred inflows of \$66.0 million, the total net position of the City of Mequon stood at approximately \$52.7 million at the close of the 2014 fiscal year, a decrease 0.8% from the previous year.
- As of December 31, 2014 the City of Mequon's governmental funds reported combined ending fund balances of approximately \$8.4 million, a decrease of \$4.92 million (36.9%) compared to the prior year. This decrease was related to the use of debt proceeds for major capital projects. Approximately \$2 million or 23.7% of the total fund balances are available for spending at the government's discretion (unassigned fund balance).
- At the close of the fiscal year the City of Mequon's unassigned general fund balance totaled approximately \$2.5 million, a decrease of 29% from the previous fiscal year. This represents 16.6% of the \$15.3 million adopted 2015 General Fund budget.

OVERVIEW OF THE FINANCIAL STATEMENTS

The City of Mequon's basic financial statements are comprised of three components: 1) government-wide statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-Wide Financial Statements. The *government-wide financial statements* are designed to provide readers with a broad overview of the City's finances in a manner similar to private-sector business entities.

The Statement of Net Position presents information on all of the City of Mequon's assets, liabilities and deferred inflows, with the difference reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the City is improving or deteriorating.

The *Statement of Activities* presents information showing how the City's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows. Thus, revenues and expenses are reported in this statement for some items that will result in cash flows in future fiscal periods (e.g., uncollected taxes, earned but unused vacation).

The government-wide financial statements distinguish those functions of the municipality that are principally supported by taxes and intergovernmental revenues, known as *governmental activities*, from other functions that are intended to recover all or a significant portion of their costs through user fees and service charges, called *business-type activities*.

The governmental activities of the City of Mequon include general government, public safety, public works, public health, community enrichment services, conservation and development, capital outlay, and interest and fiscal charges.

The business-type activities of the City consist of a Sewer Utility and Water Utility.

The government-wide financial statements can be found on pages 26 through 28 of this report.

Fund Financial Statements. A *fund is* a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City of Mequon, like other governmental entities, uses fund accounting to ensure and demonstrate compliance with various finance-related legal requirements. All of the funds of the City of Mequon can be divided into three categories: *governmental funds, proprietary funds and fiduciary funds.*

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the municipality's near-term financing decisions. Both the governmental fund *balance sheet* and the governmental fund *statement of revenues, expenditures, and changes in fund balances* provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The City of Mequon maintains six governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures and changes in fund balances for the General Fund, Debt Service Fund, and Capital Projects Fund, all of which are considered to be major governmental funds or funds for which separate reporting has been determined to be helpful in fulfilling other legal reporting requirements. Data from the other governmental funds are combined into a single, aggregated presentation. Disaggregated fund data for these other governmental funds is provided in the form of combining statements in the supplementary information section.

Compliance with the City's annual operating budget for the year ended December 31, 2014 is reported in the *Schedule of Revenues and Expenditures and Changes in Fund Balance* - *Budget and Actual - General Fund* which is found on page 76.

The governmental fund financial statements can be found beginning on page 29 of this report.

Proprietary Funds. Proprietary funds are used to report the same functions presented as *business-type activities* in the government-wide financial statements. Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The City's proprietary fund financial statements present information for the Sewer Utility and Water Utility. The Sewer and Water Utilities are considered to be major proprietary funds of the City of Mequon.

The proprietary fund financial statements can be found beginning on page 35 of this report.

Fiduciary funds. *Fiduciary funds* are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the City of Mequon's own programs. The accounting for fiduciary funds is similar to that used for governmental funds. The City of Mequon uses fiduciary funds to account for taxes collected for the benefit of overlapping tax jurisdictions for which the City is the fiscal agent.

The fiduciary fund financial statements can be found beginning on page 40 of this report.

Notes to the Financial Statements. The notes to the financial statements provide additional detail that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

The notes to the financial statements can be found beginning on page 41 of this report.

Supplementary Information. Following the basic government-wide and fund financial statements and accompanying notes additional supplementary information has been provided as part of this report. The supplementary information includes combining statements for the non-major governmental funds.

The supplementary information section of the report begins on page 78.

Government-wide Financial Analysis

The City of Mequon's statement of net position is summarized in the table on the following page. The City's assets exceeded liabilities by approximately \$52.7 million at the close of 2014. The majority of total assets (65.8%) reflect the City's investment in capital assets including land, land improvements, buildings, machinery and equipment, infrastructure, and construction in progress. These capital assets are used to provide services to citizens and are not available for future spending. Although the City's investment in capital assets is reported net of related debt, it should be noted that the resources needed to repay debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

City of Mequon, Wisconsin Summary Statement of Net Position December 31, 2014 and 2013

		Govern	ner	ital		Busines	ss-t	ype	Totals					
	_	Activ	ities	s		Activ	itie	S						
	-	2014		2013	-	2014		2013		2014		2013		
Current & Other Assets	\$	27,211,464	\$	32,078,224	\$	13,388,949	\$	12,239,025	\$	40,600,413	\$	44,317,249		
Capital Assets (net)		34,641,617		34,782,301	_	43,541,677		43,872,429	11	78,183,294	_	78,654,730		
Total Assets	\$	61,853,081	\$	66,860,525	\$	56,930,626	\$	56,111,454	\$	118,783,707	\$	122,971,979		
Current Liabilities	s	2,337,771	\$	2,358,930	\$	840,294	\$	787,097	\$	3,178,065	\$	3,146,027		
Non-Current Liabilities	10.	22,515,701		24,471,521	1	19,671,513		21,989,850	1	42,187,214		46,461,371		
Total Liabilities	s	24,853,472	\$	26,830,451	\$	20,511,807	\$	22,776,947	\$	45,365,279	\$	49,607,398		
Deferred Inlows of Resources	\$	13,650,801	s	13,600,374	\$	7,028,689	\$	6,573,910	\$	20,679,490	\$	20,174,284		
Net Position														
Net investment in capital assets	\$	20,105,141	\$	20,244,055	\$	30,361,789	\$	30,059,026	\$	49,428,434	5	49,264,585		
Restricted		1,067,412		1,799,470		329,024		301,144		1,396,436		2,100,614		
Unrestricted (deficit)		2,176,255		4,386,175		(1,300,683)		(3,599,573)		1,914,068		1,825,098		
Total Net Position	\$	23,348,808	\$	26,429,700	\$	29,390,130	\$	26,760,597	\$	52,738,938	\$	53,190,297		
Total Net Position as a % of Total Liabilities and Deferred Inflows		60,6%		65.4%		106.7%		91.2%		79.9%		76.29		
Unrestricted Net Position as a % of Total Liabilities and Deferred Inlows		5.7%		10.8%		-4.7%		-12.3%		2.9%		2.6		

A portion of the City's net position (2.6%) represents resources that are subject to other restrictions as to how they may be used. The remainder of total net position may be used to meet the City's on-going obligations to its citizens and creditors.

At the end of 2014, the City is able to report positive balances in all of the categories of net position for the governmental activities and the government as a whole as well as two of three categories for business-type activities.

The deficit in the Business-Type Activities group is related to a settlement with the Metropolitan Milwaukee Sewerage District (MMSD) made in 1997. There had been a long-running dispute with MMSD and suburban users of the treatment system. MMSD wanted suburban users to pay sewerage capital charges based upon valuation, while the communities continued to make capital payments based on usage. It was determined via the courts that valuation was the proper method of contribution, which resulted in Mequon having an additional balance due to MMSD in excess of \$20 million. Since there is no related asset associated with the debt the City incurred to cover the additional amount owed to MMSD, the result is a deficit. It is anticipated this debt will be retired by 2017.

As comparable data is accumulated and reported by governmental units over time, a sense of what level of net position is typical or appropriate will begin to develop. Total net position at the end of 2014 was approximately \$23.3 million, or approximately 61% of the total liabilities for governmental activities.

Statement of Activities

Total net position of the City of Mequon decreased by \$451,359 (0.8%) in 2014, due primarily to the application of park impact fees for park land acquisition.

Net position of the City's governmental activities totaled \$23,348,808 as of December 31, 2014. Governmental activities for the year decreased net position by \$3,080,892. Capital grants and contributions fell by \$293,314 and governmental expenses increased \$2,460,445 due primarily to a \$1,762,953 increase in conservation and development expense related to Tax Increment District #3. The City's unrestricted net position for governmental activities, that part of net position that can be used to finance day-to-day activities, was \$2,176,255. Restricted net position for governmental activities included \$690,027 for revolving loan programs, \$370,581 for Tax Increment District development purposes and \$6,804 for cemetery maintenance.

Net position of the City's business-type activities totaled \$29,390,130, an increase of \$2,629,533, due primarily to increased service revenues and contributed capital.

The following table illustrates the change in net position for the City of Mequon for fiscal years ended December 31, 2014 and 2013:

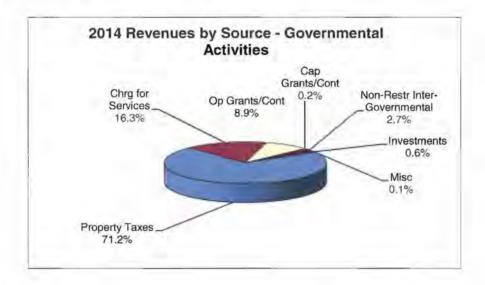
STATEMENT OF ACTIVITIES

For The Years Ended December 31, 2014 and 2013

		Carles		1	Pupingen time					Tetala				
		Gover			Business-type					Totals				
	_	2014	/ities	2013	_	2014 Acti	vitie	s	÷	0011	_	0040		
Residentia	_	2014		2013	-	2014	-	2013	_	2014	_	2013		
Revenues														
Program Revenues				0.001.000							2			
Charges for services	\$	3,114,438	\$	3,024,230	\$	6,325,368	\$	5,896,086	\$	9,439,806	5	8,920,316		
Operating grants and contributions		1,699,459		1,559,021		-		and the		1,699,459		1,559,021		
Capital grants and contributions		37,592		330,906		250,456		2,228,424		288,048		2,559,330		
General Revenues						Alexandra a								
Property Taxes Intergovernmental revenues not restricted		13,599,333		13,489,588		6,573,910		6,645,737		20,173,243		20,135,325		
to specific programs		520,889		585,891						520,889		585,891		
Investment income		111,539		56,705		8,063		5,369		119,602		62,074		
Other		15,651		265,486		64,486		27,407		80,137		292,893		
Total Revenues	s		\$	19,311,827	\$	13,222,283	\$	14,803,023	s	32,321,184	\$	34,114,850		
Expenses														
General government	s	2,866,025	s	2,561,910	\$		\$	1.1.1	\$	2,866,025	s	2,561,910		
Public safety		7,180,846	5	7,155,872	2					7,180,846		7.155,872		
Public works		7,097,071		6,807,814				100		7,097,071		6,807,814		
Public health		3,606		4,211				-		3,606		4,211		
Community enrichment services		2,051,348		1,991,055				10		2,051,348		1,991,055		
Conservation and development		2,194,912		431,959						2,194,912		431,959		
Interest and fiscal charges		785,985		766,527				1		785,985		766,527		
Sewer utility						8,339,805		8,215,337		8,339,805		8,215,337		
Water utility						2,252,945		2,251,136		2,252,945		2,251,136		
Total Expenses	\$	22,179,793	\$	19,719,348	\$	10,592,750	\$	10,466,473	\$	32,772,543	\$	30,185,821		
Change in net position	\$	(3,080,892)	s	(407,521)	\$	2,629,533	\$	4,336,550	\$	(451,359)	_	3,929,029		
Net Position - beginning of year		26,429,700		26,837,221		26,760,597		22,424,047		53,190,297		49,261,268		
Net Position - end of year	\$	23,348,808	S	26,429,700	\$	29,390,130	\$	26,760,597	S	52,738,938	\$	53,190,297		

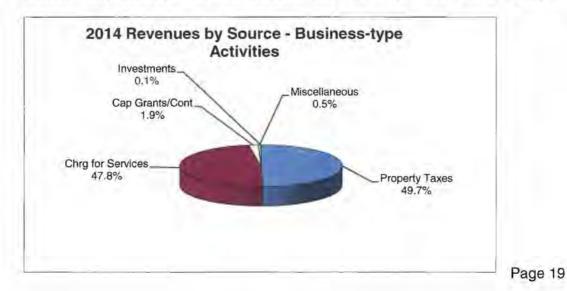
Governmental Activities

An examination of the statement of activities can provide a concise picture of how the various activities of the City are funded. The following pie charts draw data from the statement of activities. For governmental services, the City is highly dependent upon the property tax for funding, deriving 71.2% of its revenue from this single source. State aids not restricted to specific programs comprise only 2.7% of the City's revenues while other operating and capital grants and contributions comprise 8.9%. Charges for services continue to be of significant importance, accounting for 16.3% of revenues.



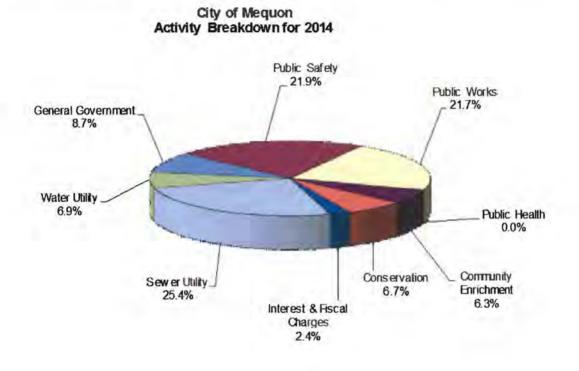
In the case of business-type activities, the property tax is still the largest component of revenue, making up 49.7% of all revenues received. However, 100% of these tax revenues relate directly to the MMSD annual capital charge, and repayment of the debt associated with the 1997 MMSD settlement. Funding of the utility's annual operation and maintenance costs is covered primarily by user fees, accounting for 47.8% of total revenues. The balance of revenue is made up of capital grants and contributions, investments and other earnings.

Governmental activities. Total Governmental activity expenses increased \$2,460,445 from a year ago. Increases were realized in General Government: \$304,115, Public Safety: \$24,974,



Governmental activities. Total Governmental activity expenses increased \$2,460,445 from a year ago. Increases were realized in General Government: \$304,115, Public Safety: \$24,974, Public Works: \$289,257, Community Enrichment: \$60,293, Conservation and Development: \$1,762,953 and Interest and Fiscal Charges: \$19,458. Minimal decreases were realized in Public Health, \$605.

Presented below is a chart depicting the relative percentage of expenses for the City's major functions for 2014.



FINANCIAL ANALYSIS OF THE CITY'S MAJOR FUNDS

Governmental Funds

The focus of the City's governmental funds is to provide information regarding near-term inflows, outflows and spendable resources. Such information can be useful in assessing the City's financing requirements. In particular, the level of unreserved fund balances may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of December 31, 2014, the City of Mequon's governmental funds reported combined ending fund balances of approximately \$8.4 million, a decrease of approximately \$4.9 million from the previous year. Of this total, approximately \$3.1 million is restricted for specific legal requirements and other commitments, leaving total unrestricted governmental fund balances of approximately \$5.3 million available for use at the discretion of the City's elected officials. As the result of past actions and policy decisions, approximately \$1.8 million (21.3%) of this balance have been assigned for specific uses (primarily capital projects), leaving a combined unassigned fund balance of \$2 million in the general, debt service and other non-major governmental funds.

The General fund is the primary operating fund used to account for the governmental operations of the City, with approximately \$14.9 million of direct expenditures from this fund accounting for approximately 61.5% of the City's approximately \$24.3 million total governmental fund expenditures as reported on the Statement of Revenues Expenditures and Changes in Fund Balances. The total year-end 2014 unassigned General fund balance of approximately \$2.5 million represents 17.0% of the \$14.9 million 2014 General Fund expenditures reported on the Statement of Revenues Expenditures reported on the decrease of \$609,514 were the transfers out to the debt service fund and capital improvements fund of \$174,000 and \$465,000, respectively.

Traditionally in Mequon, this year-end unassigned balance has been considered in proportion to the subsequent year's budgeted general fund expenditures, including debt service. This is used to measure the adequacy of the City's operating reserve, with a stated target ratio of 10%. The adopted 2015 General fund budget authorizes expenditures of \$15.1 million. Therefore, the 2014 year-end unassigned General fund balance of \$2.5 million represents 16.6% of the 2015 operating budget and therefore exceeds the target ratio.

The *Debt Service* fund has a total deficit fund balance of \$328,746 which is all for debt related to the City's TID#3. A transfer of \$465,000 from the General fund during 2014 eliminated the cumulative deficit of non-TID debt that occurred in prior years.

The *Capital Projects* fund is a governmental fund used to account for long-term capital acquisitions, such as squad cars and contractor equipment, land acquisition, and large-scale infrastructure projects, such as roadways. The fund balance in this fund is primarily derived from funds set aside for projects to be completed in a subsequent period. The \$4.99 million fund balance is restricted or assigned entirely for such projects or non-spendable for non-current receivables. The reason for the approximate \$3.6 million decrease in fund balance is due to the spend down in debt proceeds in 2014.

The aggregated *Non-major Governmental* Funds column includes various park, revolving loan, and endowment funds used to account for the proceeds of specific revenue sources or that are legally restricted to expenditures for specific purposes. The accumulated fund balances decreased from \$1.2 million to approximately \$297,000 during 2014.

Proprietary Funds

The City's *Proprietary funds* provide the same type of information found in the government-wide financial statements. The net position of the *Enterprise-type* proprietary funds at the end of 2014 totaled approximately \$29.4 million, an increase of approximately 2.6 million from the previous year. Net income before contributions of approximately \$2.4 million accounted for most of this increase.

GENERAL FUND BUDGETARY HIGHLIGHTS

As shown in the Required Supplementary Information section, *Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual* for the General Fund, the original 2014 general fund budget authorized expenditures of approximately \$14.9 million and anticipated revenues of \$14.6 million. During the year, no changes were made to the total original revenue or expenditure budget by the Common Council.

The City ended the year with a favorable general fund budget revenue variance of \$329,319 and an unfavorable expenditure variance of \$13,833. In addition, the City made transfers to the Capital Project Fund (\$174,000) and the Debt Service Fund (\$465,000) totaling \$639,000. The total unfavorable variance of \$323,514 represents 2.2% of the original general fund expenditure budget. This 2014 budgetary result occurred due to a variety of factors during the course of the year.

While overall revenues were higher than expected in 2014, there were several notable offsetting favorable and unfavorable outcomes that are included in that variance. The most significant favorable outcomes were approximately \$186,000 higher-than-anticipated revenues in license and permit fees. Other Revenues such as cell tower leases, Workers' Compensation insurance dividends and cable tv franchise revenues combined for a favorable variance of \$66,000. The City's pro-rata share of increased investment in the joint Mequon-Thiensville Library of \$34,000 accounted for additional miscellaneous income. The most significant unfavorable outcomes were a \$20,000 shortfall in pool fees related to unfavorable weather conditions and \$17,000 in internal service fees due to lower than expected administrative chargebacks to the Mequon Sewer Utility.

CAPITAL ASSETS AND LONG TERM DEBT

Capital Assets

In accordance with the implementation requirements of GASB #34, the City has recorded historical costs and depreciation expense associated with all of its capital assets, including infrastructure. As summarized in the table below, the City's reported investment in capital assets for governmental and business type activities as of December 31, 2014 totaled over \$153 million. Of this total cost, approximately \$56.0 million (36.6%), was related to governmental infrastructure, with the City's street network comprising the most significant component.

In 2013, capital assets attributed to the Frank L. Weyenberg Library are no longer presented as capital assets of the City of Mequon. The City's equity in the Library, including capital assets, is presented as an investment in joint venture in the governmental activities statement of net position.

Total accumulated depreciation was calculated to be just over \$74.9 million, or approximately 48.9% of the historical cost of depreciable capital assets. Net of accumulated depreciation, the City's investment in capital assets exceeded \$78.1 million.

	_	Governmen	tal Ac	tivities	_	Business-Ty	pe A	stivițies	_	To	al	
	-	2014		2013		2014	-	2013	_	2014		2013
Land	\$	9,856,352	\$	8,821,226	\$	19,125	\$	19,125	\$	9,875,477	\$	8,840,351
Construction in progress						62,274		62,274		62,274		62,274
Buildings		11,739,085		11,706,469						11,739,085		11,706,469
Machinery and Equipment		9,011,123		8,383,258		5,361,719		5,350,494		14,372,842		13,733,752
Infrastructure		56,030,628		54,847,280		54,888,595		54,542,482		110,919,223		109,389,762
Structure and Improvements	1.1		C		1	6,162,418		5,734,379	1	6,162,418		5,734,379
Subtotal Less:	\$	86,637,188	\$	83,758,233	\$	66,494,131	\$	65,708,754	\$	153,131,319	\$	149,466,987
Accumulated Depreciation		(51,995,571)	-	(48,975,932)		(22,952,454)		(21,836,325)		(74,948,025)	s	(70,812,257
Contraction of the contraction	\$	34,641,617	\$	34,782,301	\$	43,541,677	\$	43,872,429	\$	78,183,294	\$	78,654,730

City of Mequon, Wisconsin Capital Assets, Net of Accumulated Depreciation December 31, 2014 and 2013

Some of the more significant additions to the City's capital assets during 2014 included:

Land	\$1,035,126
Infrastructure and building improvements	1,215,964
Equipment & Vehicles	789,566
Sewer Utility additions	501,354
Water Utility additions	284,023

Additional information related to the City of Mequon's capital assets is reported in Note III-D following the financial statements.

Long-Term Debt

On December 31, 2014, the City of Mequon had \$42,187,214 of long-term notes, bonds and other long-term obligations outstanding, as summarized in the following table:

City of Mequon, Wisconsin Long-Term Obligations Outstanding December 31, 2014 and 2013

	Governmental Activities		Business-Typ	Business-Type Activities		tal
	2014	2013	2014	2013	2014	2013
General Obligation Bonds & Notes	\$21,400,000	\$23,365,000	\$4,900,000	\$6,510,000	\$26,300,000	\$ 29,875,000
Revenue Bonds	1.1		14,425,000	15,050,000	14,425,000	15,050,000
Bond Premiums			346,513	429,850	346,513	429,850
Capital Leases	221,643	98,708	•	1.	221,643	98,708
Compensated absences	894,058	1,007,813			894,058	1,007,813
	\$22,515,701	\$24,471,521	\$19,671,513	\$21,989,850	\$42,187,214	\$ 46,461,371

Under Wisconsin State Statutes, the outstanding long-term debt of a municipality may not exceed 5% of the equalized property value of all taxable property within the jurisdiction. Outstanding general obligation debt, less amounts to be paid from funds restricted for debt retirement, totaled \$26,300,000, or 13% of the maximum legal limit of \$206,338,075.

Additional information related to the City of Mequon's long-term debt is reported in Note III-F following the financial statements.

CURRENTLY KNOWN FACTS

The 2015 general government budget adopted by the Mequon Common Council in November, 2014 increased total General, Capital, and Debt Service Fund expenditures by \$755,000 or 4.0%. However, the net result is that the 2014 tax levy increases by \$110,000 (1.1%) in these areas. This increase is aided by a projected \$240,000 increase in all other revenue sources, including the use of \$300,000 of fund balance. It is anticipated the City will continue to work to maintain the general fund balance to a level of at least 10% of next year's general and debt service fund budgets.

Fiscal Year	scal Year Amount			
2015	\$19,195,664	3.23		
2014	\$18,594,199	1.20		
2013	\$18,377,191	0.84		
2012	\$18,224,239	0.41		
2011	\$18,149,021	(1.20)		

Five Year Expenditure History

As presented in the table below, compared to the previous year, salaries and benefits increased by 2.3%. Personnel cost increases were kept to a minimum as savings were realized from staff vacancies and increases in employee contributions towards fringe benefits. Materials and supplies increased 2.8% and purchased services increased by 3.9%. Debt service costs increased 11.2%, and capital costs decreased by 7.1% as some projects were completed in a prior year, reducing overall funding requirements. The City continues to explore alternative financing methods for its capital program. Library contributions decreased .2%, yet still meets various state and local funding requirements.

Expenditures	2015 Adopted	2014 Adopted	Net Increase (Decrease)	Percent Change
Salaries/Fringes	\$10,867,470	\$10,627,924	\$239,546	2.3
Materials/Supplies	1,222,907	1,189,538	33,369	2.8
Purchased Services/ other	2,120,166	2,039,270	80,896	4.0
Debt Service	3,103,709	2,790,312	313,397	11.2
Capital *	833,097	897,097	(64,000)	(7.1)
Library *	1,048,315	1,050,058	(1,743)	(0.2)
Total	\$19,195,664	\$18,594,199	\$601,465	3.2%

Change in Expenditure Budget by Function

* Capital projects and Library expenditures are shown only to the extent of the offsetting amounts of the current year City of Mequon tax levy.

In the 2015 budget, several guiding principles applied:

- The State of Wisconsin's 2011 Act 32, imposes a property tax limit on all city levies. Act 32
 allows municipal levies to increase by either zero percent, or the percentage change in the
 city's equalized value due to net new construction, whichever is greater. The City's increase
 in net new construction was .73 percent.
- The following goals were emphasized while developing the FY2015 budget. They include:
 - Maintaining low property taxes
 - Maintaining city infrastructure, roads and public works
 - Maintaining high quality public safety services
 - Maintaining the city's fiscal vitality with a strong and diverse tax base by encouraging community-sensitive economic development

REQUESTS FOR INFORMATION

This report is designed to provide our citizens, taxpayers, customers, investors and creditors with a general overview of the City's finances and to provide accountability for the financial resources it receives. If you have questions about the information contained in this report or need additional financial information concerning the City of Mequon, please contact the Finance Department, 11333 N Cedarburg Road, Mequon, Wisconsin, 53092. Our staff can be reached by telephone at 262-242-3100. You are also invited to visit the City's web site at http://www.ci.mequon.wi.us.

BASIC FINANCIAL STATEMENTS

THIS PAGE IS INTENTIONALLY LEFT BLANK

STATEMENT OF NET POSITION As of December 31, 2014

	Governmental Activities	Business-type Activities	Totals
ASSETS	Contract March		17 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Cash and investments	\$ 17,497,720	\$ 6,255,250	\$ 23,752,970
Receivables			Construction of the second
Taxes	5,765,724	3,361,799	9,127,523
Accounts	25,062	1,860,395	1,885,457
Special assessments	270,986	1.	270,986
Other	268,594	44,384	312,978
Loans	740,378	1.	740,378
Inventories		60,122	60,122
Restricted assets		1.200	0.51 (0.5
Cash and investments	- C	1,806,999	1,806,999
Investment in joint venture	2,643,000	11000,000	2,643,000
Capital Assets	2,0 10,000		2,010,000
Land	9,856,352	19,125	9,875,477
Construction in progress	0,000,002	62,274	62,274
Other capital assets, net of accumulated		02,214	02,214
depreciation	24,785,265	43,460,278	68,245,543
Total Assets	61,853,081	56,930,626	118,783,707
Total Assets	01,055,001		
LIABILITIES			
Accounts payable and accrued liabilities	1,715,020	646,906	2,361,926
Accrued interest payable	246,827	193,388	440,215
Deposits	375,924		375,924
Noncurrent Liabilities			
Due within one year	2,874,439	2,315,000	5,189,439
Due in more than one year	19,641,262	17,356,513	36,997,775
Total Liabilities	24,853,472	20,511,807	45,365,279
DEFERRED INFLOWS OF RESOURCES	10.050.001	7 000 000	
Unearned revenue	13,650,801	7,028,689	20,679,490
Total Deferred Inflows of Resources	13,650,801	7,028,689	20,679,490
NET POSITION			
Net investment in capital assets	20,105,141	30,361,789	49,428,434
Restricted for		Contraction of the second	and the set of the
Debt service		226,681	226,681
Loan programs	690,027		690,027
Cemetery	6,804	A	6,804
Equipment replacement	0,004	102,343	102,343
TID development purposes	370,581	102,040	370,581
	2,176,255	(1 200 692)	1,914,068
Unrestricted (deficit)	2,170,200	(1,300,683)	1,914,008
TOTAL NET POSITION	\$ 23,348,808	\$ 29,390,130	\$ 52,738,938
TOTAL NET TOOTTON			

STATEMENT OF ACTIVITIES For the Year Ended December 31, 2014

			_		Prog	gram Revenue	s	
Functions/Programs		Expenses	Charges for Services		Operating Grants and Contributions			Capital Grants and Contributions
Governmental Activities	1.00	a a cuesa		331 574				
General government	\$	2,866,025	\$	841,010	\$	41,666	\$	1.1.1.2
Public safety		7,180,846		1,249,508		166,602		37,592
Public works		7,097,071		611,424		1,404,345		
Public health		3,606				1100		- 4
Community enrichment services		2,051,348		370,102		86,846		-
Conservation and development		2,194,912		42,394		100		-
Interest and fiscal charges		785,985						
Total Governmental Activities	-	22,179,793	Ξ	3,114,438	-	1,699,459		37,592
Business-type Activities								
Sewer Utility		8,339,805		3,285,006		-		
Water Utility		2,252,945		3,040,362				250,456
Total Business-type Activities	-	10,592,750	-	6,325,368	4			250,456
Total	\$	32,772,543	\$	9,439,806	\$	1,699,459	\$	288,048

General Revenues

Taxes

Property taxes, levied for general purposes

Property taxes, levied for debt service

Property taxes, levied for other purposes

Property taxes, levied for capital projects

Intergovernmental revenues not restricted to specific programs Investment income

Miscellaneous

Total General Revenues

Change in net position

NET POSITION - Beginning of Year

NET POSITION - END OF YEAR

Governmental Activities	Business-type Activities	Totals		
\$ (1,983,349)	\$ -	\$ (1,983,349)		
(5,727,144)		(5,727,144)		
(5,081,302)		(5,081,302)		
(3,606)		(3,606)		
(1,594,400)		(1,594,400)		
(2,152,518)		(2,152,518)		
(785,985)		(785,985)		
(17,328,304)		(17,328,304)		
	(5,054,799)	(5,054,799)		
	1,037,873	1,037,873		
	(4,016,926)	(4,016,926)		
(17,328,304)	(4,016,926)	(21,345,230)		
10,047,659	6,573,910	16,621,569		
2,215,084	-	2,215,084		
213,656		213,656		
1,122,934		1,122,934		
520,889	0.000	520,889		
111,539	8,063	119,602		
15,651	64,486	80,137		
14,247,412	6,646,459	20,893,871		
(3,080,892)	2,629,533	(451,359)		
26,429,700	26,760,597	53,190,297		
\$ 23,348,808	<u>\$ 29,390,130</u>	<u>\$ 52,738,938</u>		

Net (Expenses) Revenues and Changes in Net Position

BALANCE SHEET GOVERNMENTAL FUNDS As of December 31, 2014

	General Fund		Debt Service Fund		Capital Projects Fun	
ASSETS						
Cash and investments	\$	7,810,420	\$	3,043,860	\$	6,130,665
Receivables		Carlora Der		- Merchanger Charles		Constants.
Taxes		5,765,724				-
Special assessments		5,190				265,796
Other		229,069				37,722
Loans		400,000		1.2		
Due from other funds		218,874				
Advances to other funds				-		753,750
Equity in joint venture	-	188,000	_		-	
TOTAL ASSETS	\$	14,617,277	\$	3,043,860	\$	7,187,933
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES						
Liabilities						
Accounts payable	\$	155,607	\$	1.1	\$	1,056,990
Accrued liabilities		483,113	1			-
Deposits		371,574				5
Due to other funds		-				-
Advances from other funds	5-		-	753,750		
Total Liabilities	-	1,010,294		753,750	_	1,056,990
Deferred Inflows of Resources						
Unearned revenue		10,163,898		2,618,856		868,047
Unavailable revenues	1	5,463	-		_	265,796
Total Deferred Inflows of Resources	-	10,169,361	-	2,618,856	-	1,133,843
Fund Balances (Deficit)						
Nonspendable		595,505				753,750
Restricted		6,804				2,750,067
Committed				-		
Assigned		301,000				1,493,283
Unassigned (Deficit)		2,534,313	1.2	(328,746)	_	
Total Fund Balances (Deficit)	-	3,437,622	-	(328,746)	-	4,997,100
TOTAL LIABILITIES, DEFERRED INFLOWS OF						
RESOURCES, AND FUND BALANCES	S	14,617,277	s	3,043,860	S	7,187,933

Gov	Nonmajor Governmental Funds		Totals
	runus	-	Totals
\$	512,775	\$	17,497,720
			5,765,724
			270,986
	26,865		293,656
	340,378		740,378
			218,874
	-		753,750
		-	188,000
\$	880,018	\$	25,729,088
\$	19,310	\$	1,231,907
	4 950		483,113
	4,350 218,874		375,924
	210,074		218,874 753,750
	242,534	-	3,063,568
	212,004	-	0,000,000
	10.08		13,650,801
	340,378	_	611,637
	340,378	-	14,262,438
	1.1.1.2		1,349,255
	349,649		3,106,520
	164,009		164,009
	1. A. A. A.		1,794,283
	(216,552)	-	1,989,015
	297,106		8,403,082
\$	880,018	\$	25,729,088

THIS PAGE IS INTENTIONALLY LEFT BLANK

RECONCILIATION OF THE BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET POSITION As of December 31, 2014

Total Fund Balances - Governmental Funds	\$ 8,403,082
Amounts reported for governmental activities in the statement of net positio different because:	n are
Capital assets used in governmental funds are not financial resources a	nd
therefore are not reported in the funds.	0.050.050
Land	9,856,352
Other capital assets	76,780,836
Less: Accumulated depreciation	(51,995,571)
Some receivables that are not currently available are reported as unavail revenues in the fund financial statements but are recognized as revenue earned in the government-wide statements.	
Joint ventures containing capital assets used in the governmental funds	are not
financial resources and therefore are not reported in the funds.	2,455,000
Some liabilities, including long-term debt, are not due and payable in the period and therefore, are not reported in the funds.	current
Bonds and notes payable	(21,400,000)
Compensated absences	(894,058)
Accrued interest	(246,827)
Capital leases	(221,643)
NET POSITION OF GOVERNMENTAL ACTIVITIES	\$ 23,348,808

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES -GOVERNMENTAL FUNDS For the Year Ended December 31, 2014

	General Fund	Debt Service Fund	Capital Projects Fund
REVENUES			
Taxes	\$ 10,261,315	\$ 2,433,512	\$ 904,506
Intergovernmental	1,805,029	122,409	165,991
Licenses and permits	1,378,270	-	1117
Fines, forfeitures and penalties	190,347		
Public charges for services	1,241,843	-	111,158
Special assessments		in the second	1,895
Investment income	19,331	1,207	39,591
Miscellaneous	56,724	1	428
Total Revenues	14,952,859	2,557,128	1,223,569
EXPENDITURES			
Current			
General government	2,679,608	1.000	300
Public safety	6,767,586		
Public works	3,290,198		-
Public health	3,606		
Community enrichment services	1,771,753		-
Conservation and development	410,622		
Capital Outlay Debt Service			5,225,371
Principal		1,965,000	48,548
Interest and fiscal charges		826,915	3,277
Total Expenditures	14,923,373	2,791,915	5,277,496
Excess (deficiency) of revenues over expenditures	29,486	(234,787)	(4,053,927)
OTHER FINANCING USES			
Capital lease	*	-	219,929
Proceeds from the sale of capital assets			51,928
Transfers in		465,000	174,000
Transfers out	(639,000)	(actors)	11.11.2.2.2
Total Other Financing Uses	(639,000)	465,000	445,857
Net Change in Fund Balances	(609,514)	230,213	(3,608,070)
FUND BALANCES (DEFICIT) - Beginning of Year	4,047,136	(558,959)	8,605,170
FUND BALANCES (DEFICIT) - END OF YEAR	<u>\$ 3,437,622</u>	<u>\$ (328,746</u>)	<u>\$ 4,997,100</u>

Nonmajor Governmental Funds	Totals	
10 T 4 4		
\$ -	\$ 13,599	,333
24,846	2,118	,275
-	1,378	
-		,347
249,652	1,602	ALC: NO. OF
		,895
59,163		,292
12,652		,804
346,313	19,079	,009
	2,679	,908
	6,767	,586
2	3,290	
		,606
74,914	1,846	1.5 .5
960	411	1. C.
1,201,706	6,427	,077
-	2,013	,548
	830	,192
1,277,580	24,270	
(931,267)	(5,190	,495)
+	219	,929
1.4	51	,928
		,000
		,000)
2		,857
		001
(931,267)	(4,918	,638)
1,228,373	13,321	720
<u>\$ 297,106</u>	\$ 8,403	,082

THIS PAGE IS INTENTIONALLY LEFT BLANK

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES For the Year Ended December 31, 2014

Net change in fund balances - total governmental funds	\$	(4,918,638)
Amounts reported for governmental activities in the statement of activities are different because:		
Governmental funds report capital outlays as expenditures. However, in the statement of net position the cost of these assets is capitalized and they are depreciated over their estimated useful lives and reported as depreciation expense in the statement of activities. Capital outlay is reported as an expenditure in the fund financial statements but is capitalized in the government-wide financial statements Some items reported as capital outlay were not capitalized Depreciation is reported in the government-wide financial statements Net book value of assets retired		6,427,077 (3,386,421) (3,172,888) (8,452)
Receivables not currently available are reported as revenue when collected or currently available in the fund financial statements but are recognized as revenue when earned in the government-wide financial statements. Special assessments Loan receivable		(37,424) (49,020)
Debt issued provides current financial resources to governmental funds, but issuing debt increases long-term liabilities in the statement of net position. Repayment of debt principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position. Capital lease issued Principal repaid		(219,929) 2,061,994
Some expenses in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in the governmental funds. Compensated absences Accrued interest on debt		113,755 47,054
The proportionate share of the change in net position related to joint ventures reported in the statement of activities neither provides nor uses current financial resources and is not reported in the fund financial statements.	-	62,000
CHANGE IN NET POSITION OF GOVERNMENTAL ACTIVITIES	\$	(3,080,892)

STATEMENT OF NET POSITION PROPRIETARY FUNDS As of December 31, 2014

	Sewer Utility	Water Utility	Totals
ASSETS			
Current Assets			
Cash and investments	\$ 5,698,612	\$ 556,638	\$ 6,255,250
Receivables			
Taxes	3,350,589	11,210	3,361,799
Accounts	1,026,519	833,876	1,860,395
Other	40,769	3,615	44,384
Inventories	-	60,122	60,122
Restricted Assets			
Cash and investments		337,500	337,500
Total Current Assets	10,116,489	1,802,961	11,919,450
Noncurrent Assets			
Restricted Assets			
Cash and investments	102,343	1,367,156	1,469,499
Capital Assets			
Land	18,775	350	19,125
Construction in progress	62,274	1	62,274
Other capital assets	44,540,748	21,871,984	66,412,732
Less: Accumulated depreciation	(18,851,537)	(4,100,917)	(22,952,454
Total Noncurrent Assets	25,872,603	19,138,573	45,011,176
Total Assets	35,989,092	20,941,534	56,930,626

	Sewer Utility	Water Utility	Totals
LIABILITIES			
Current Liabilities			
Current portion of general obligation debt	\$ 1,640,000	\$ -	\$ 1,640,000
Accounts payable	484,406		600,059
Accrued wages	44,744		44,744
Accrued interest payable	82,569	21 - L - L - L - L - L - L - L - L - L -	82,569
Accrued liabilities	2,103	4	2,103
Liabilities Payable from Restricted Assets			
Current portion of revenue bonds payable		675,000	675,000
Accrued interest payable	1	110,819	110,819
Total Current Liabilities	2,253,822	901,472	3,155,294
Noncurrent Liabilities			
Long-Term Debt			
General obligation debt payable	3,484,469	1	3,484,469
Revenue bonds payable		13,872,044	13,872,044
Total Noncurrent Liabilities	3,484,469	13,872,044	17,356,513
Total Liabilities	5,738,291	14,773,516	20,511,807
DEFERRED INFLOWS OF RESOURCES			
Unearned property taxes for subsequent year	7,028,689		7,028,689
Total Deferred Inflows of Resources	7,028,689	·	7,028,689
NET POSITION			
Net investment in capital assets Restricted for	25,770,260	4,591,529	30,361,789
Debt service	-	226,681	226,681
Equipment replacement	102,343	and a second	102,343
Unrestricted (deficit)	(2,650,491)1,349,808	(1,300,683
TOTAL NET POSITION	\$ 23,222,112	\$ 6,168,018	\$ 29,390,130

THIS PAGE IS INTENTIONALLY LEFT BLANK

STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION PROPRIETARY FUNDS 11

For the	Year	Ended	December	31,	2014

	Sewer Utility	Water Utility	Totals
OPERATING REVENUES	<u>\$ 3,285,006</u>	\$ 3,040,362	<u>\$ 6,325,368</u>
OPERATING EXPENSES			
Operation and maintenance	7,407,770	1,186,461	8,594,231
Depreciation	708,488	407.641	1,116,129
Total Operating Expenses	8,116,258	1,594,102	9,710,360
Operating Income (Loss)	(4,831,252)	1,446,260	(3,384,992)
NONOPERATING REVENUES (EXPENSES)			
Investment income	6,437	1,626	8,063
Taxes	6,573,910	1.14	6,573,910
Miscellaneous	63,655	831	64,486
Interest expense	(223,547)	(658,843)	(882,390)
Total Nonoperating Revenues (Expenses)	6,420,455	(656,386)	5,764,069
Income Before Contributions	1,589,203	789,874	2,379,077
CONTRIBUTIONS			
Contributed capital		250,456	250,456
Total Contributions		250,456	250,456
Change in Net Position	1,589,203	1,040,330	2,629,533
NET POSITION - Beginning of Year	21.632,909	5,127,688	26,760,597
NET POSITION - END OF YEAR	\$ 23,222,112	\$ 6,168,018	\$ 29,390,130

STATEMENT OF CASH FLOWS PROPRIETARY FUNDS

For	the	Year	Ended	December	31,	2014

	Business-typ	e Activities - Ent	erprise Funds
	Sewer Utility	Water Utility	Totals
CASH FLOWS FROM OPERATING ACTIVITIES		G102.27.2.28	
Received from customers	\$ 3,310,233	\$ 2,917,538	\$ 6,227,771
Paid to suppliers for goods and services	(6,705,315)	(815,608)	(7,520,923)
Paid to employees for services	(626,374)	(355,966)	(982,340)
Net Cash Flows From Operating Activities	(4,021,456)	1,745,964	(2,275,492)
CASH FLOWS FROM INVESTING ACTIVITIES			
Investment income	3,784	1,626	5,410
Net Cash Flows From Investing Activities	3,784	1,626	5,410
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES			
Taxes received	6,951,306		6,951,306
Net Cash Flows From Noncapital Financing Activities	6,951,306		6,951,306
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES			
Debt retired	(1,610,000)	(625,000)	(2,235,000)
Interest paid	(325,499)	(670,238)	(995,737)
Acquisition and construction of capital assets	(501,354)	86,956	(414,398)
Connection fees received		42,330	42,330
Net Cash Flows From Capital and Related Financing			
Activities	(2,436,853)	(1,165,952)	(3,602,805)
Net Change in Cash and Cash Equivalents	496,781	581,638	1,078,419
CASH AND CASH EQUIVALENTS - Beginning of Year	5,304,174	1,679,656	6,983,830
CASH AND CASH EQUIVALENTS - END OF YEAR	<u>\$ 5,800,955</u>	<u>\$ 2,261,294</u>	\$ 8,062,249

				ctivities - Ent	erp	
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH FLOWS FROM OPERATING ACTIVITIES	p	Sewer Utility	_	Vater Utility	-	Totals
Operating income (loss) Nonoperating revenue Adjustments to Reconcile Operating Income (Loss) to Net Cash Flows From Operating Activities	\$	(4,831,252) 63,655	\$	1,446,260 831	\$	(3,384,992) 64,486
Depreciation Changes in assets and liabilities		708,488		407,641		1,116,129
Taxes receivable Customer receivables Accounts payable and other current liabilities Inventories	4	(38,428) 76,081	-	(4,268) (119,387) 31,146 <u>(16,259</u>)		(4,268) (157,815) 107,227 (16,259)
NET CASH FLOWS FROM OPERATING ACTIVITIES	\$	(4,021,456)	\$	1,745,964	\$	(2,275,492)
RECONCILIATION OF CASH AND CASH EQUIVALENTS TO THE STATEMENT OF NET POSITION - PROPRIETARY FUNDS						
Cash and investments - statement of net position Restricted cash and investments - statement of net position	\$	5,698,612 102,343	\$	556,638 1,704,656	\$	6,255,250 1,806,999
CASH AND CASH EQUIVALENTS	\$	5,800,955	\$	2,261,294	\$	8,062,249
NONCASH CAPITAL AND RELATED FINANCING ACTIVITIES						
Cost of utility plant additions financed by others	\$		\$	208,126		
Amortization of debt premium	\$	74,822	<u>\$</u>	8,515		

STATEMENT OF ASSETS AND LIABILITIES AGENCY FUNDS As of December 31, 2014

A second	Agency Funds
ASSETS Cash and investments	\$ 26,278,280
Receivables	
Taxes	22,620,034
TOTAL ASSETS	<u>\$ 48,898,314</u>
LIABILITIES	
Accounts payable	\$ 163,069
Due to other governments	48,735,245
TOTAL LIABILITIES	<u>\$ 48,898,314</u>

INDEX TO NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOT	E	Page
1	Summary of Significant Accounting Policies	42
	A. Reporting Entity	42
	B. Government-Wide and Fund Financial Statements	42
	C. Measurement Focus, Basis of Accounting, and Financial Statement	1.046
	Presentation	44
	D. Assets, Liabilities, Deferred Inflows of Resources, and Net Position or Equity	46
	1. Deposits and Investments	46
	2. Receivables	47
	3. Inventories	48
	4. Restricted Assets	49
	5. Capital Assets	49
	6. Compensated Absences	50
	Long-Term Obligations/Conduit Debt	50
	8. Deferred Inflows of Resources	51
	9. Equity Classifications	51
11	Stewardship, Compliance, and Accountability	53
	A. Excess Expenditures Over Appropriations	53
	B. Deficit Balances	53
	C. Limitations on the City's Tax Levy	54
01	Detailed Notes on All Funds	55
	A. Deposits and Investments	55
	B. Receivables	58
	C. Restricted Assets	59
	D. Capital Assets	60
	E. Interfund Receivables/Payables, Advances and Transfers	64
	F. Long-Term Obligations	65
	G. Lease Disclosures	70
	H. Net Position/Fund Balances	71
	I. Loan Receivable From Developer	73
IV	Other Information	73
	A. Employees' Retirement System	73
	B. Risk Management	74
	C. Commitments and Contingencies	75
	D. Joint Ventures	75
	E. Subsequent Event	75
	F. Effect of New Accounting Standards on Current-Period Financial Statements	5 76

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE I - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the City of Mequon, Wisconsin conform to accounting principles generally accepted in the United States of America as applicable to governmental units. The accepted standardsetting body for establishing governmental accounting and financial reporting principles is the Governmental Accounting Standards Board (GASB).

A. REPORTING ENTITY

This report includes all of the funds of the city. The reporting entity for the city consists of the primary government and its component units. Component units are legally separate organizations for which the primary government is financially accountable or other organizations for which the nature and significance of their relationship with the primary government are such that their exclusion would cause the reporting entity's financial statements to be misleading. The city has not identified any organizations that meet this criteria.

B. GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

Government-Wide Financial Statements

The statement of net position and statement of activities display information about the reporting government as a whole. They include all funds of the reporting entity except for fiduciary funds. The statements distinguish between governmental and business-type activities. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange revenues. Business-type activities are financed in whole or in part by fees charged to external parties for goods or services.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. The City does not allocate indirect expenses to functions in the statement of activities. Program revenues include 1) charges to customers or applicants who purchase, use or directly benefit from goods, services, or privileges provided by a given function or segment, and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not included among program revenues are reported as general revenues. Internally dedicated resources are reported as general revenues rather than as program revenues.

Fund Financial Statements

Financial statements of the city are organized into funds, each of which is considered to be a separate accounting entity. Each fund is accounted for by providing a separate set of self-balancing accounts, which constitute its assets, deferred outflows of resources, liabilities, deferred inflows of resources, net position/fund balance, revenues, and expenditures/expenses.

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE I - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont.)

B. GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS (cont.)

Fund Financial Statements (cont.)

Funds are organized as major funds or nonmajor funds within the governmental and proprietary statements. An emphasis is placed on major funds within the governmental and proprietary categories. A fund is considered major if it is the primary operating fund of the city or meets the following criteria:

- a. Total assets/deferred outflows of resources, liabilities/deferred inflows of resources, revenues, or expenditures/expenses of that individual governmental or enterprise fund are at least 10% of the corresponding total for all funds of that category or type, and
- b. The same element of the individual governmental or enterprise fund that met the 10% test is at least 5% of the corresponding total for all governmental and enterprise funds combined.
- c. In addition, any other governmental or enterprise fund that the city believes is particularly important to financial statement users may be reported as a major fund.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

The city reports the following major governmental funds:

- General Fund accounts for the city's primary operating activities. It is used to account for and report all financial resources except those accounted for and reported in another fund. Debt Service Fund used to account for and report financial resources that are restricted, committed, or assigned to expenditure for the payment of general long-term debt principal, interest, and related costs, other than enterprise debt.
- Capital Projects Fund used to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

The city reports the following major enterprise funds:

Water Utility - accounts for operations of the water system. Sewer Utility - accounts for operations of the sanitary sewer system.

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE I - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont.)

B. GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS (cont.)

Fund Financial Statements (cont.)

The city reports the following nonmajor governmental funds:

Special Revenue Funds - used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes (other than debt service or capital projects).

Park Revolving Loan Police Reserve

In addition, the city reports the following fund type:

Agency Funds - used to account for and report assets held by the city in a trustee capacity or as an agent for individuals, private organizations, and/or other governmental units.

Tax Collection

Weyenberg Library Fund

C. MEASUREMENT FOCUS, BASIS OF ACCOUNTING, AND FINANCIAL STATEMENT PRESENTATION

Government-Wide Financial Statements

The government-wide statement of net position and statement of activities are reported using the economic resources measurement focus and the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded when the liability is incurred or economic asset used. Revenues, expenses, gains, losses, assets, and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place. Property taxes are recognized as revenues in the year for which they are levied. Taxes receivable for the following year are recorded as receivables and deferred inflows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider are met. Special assessments are recorded as revenue when earned. Unbilled receivables are recorded as revenues when services are provided.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the city's water and sewer and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE I - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont.)

C. MEASUREMENT FOCUS, BASIS OF ACCOUNTING, AND FINANCIAL STATEMENT PRESENTATION (cont.)

Fund Financial Statements

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recorded when they are both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. For this purpose, the city considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are recorded when the related fund liability is incurred, except for unmatured interest on long-term debt, claims, judgments, compensated absences, and pension expenditures, which are recorded as a fund liability when expected to be paid with expendable available financial resources.

Property taxes are recorded in the year levied as receivables and deferred inflows. They are recognized as revenues in the succeeding year when services financed by the levy are being provided.

Intergovernmental aids and grants are recognized as revenues in the period the city is entitled the resources and the amounts are available. Amounts owed to the city which are not available are recorded as receivables and unavailable revenues. Amounts received before eligibility requirements (excluding time requirements) are met are recorded as liabilities. Amounts received in advance of meeting time requirements are recorded as deferred inflows.

Special assessments are recorded as revenues when they become measurable and available as current assets. Annual installments due in future years are reflected as receivables and unavailable revenues.

Revenues susceptible to accrual include property taxes, miscellaneous taxes, public charges for services, special assessments and interest. Other general revenues such as fines and forfeitures, inspection fees, recreation fees, and miscellaneous revenues are recognized when received in cash or when measurable and available under the criteria described above.

Proprietary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as described previously in this note. Agency funds follow the accrual basis of accounting, and do not have a measurement focus.

The proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the water and sewer utilities are charges to customers for sales and services. Special assessments are recorded as receivables and contribution revenue when levied. Operating expenses for proprietary funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE I - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont.)

C. MEASUREMENT FOCUS, BASIS OF ACCOUNTING, AND FINANCIAL STATEMENT PRESENTATION (cont.)

All Financial Statements

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

D. ASSETS, LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION OR EQUITY

1. Deposits and Investments

For purposes of the statement of cash flows, the city considers all highly liquid investments with an initial maturity of three months or less when acquired to be cash equivalents.

Investment of city funds is restricted by Wisconsin state statutes. Available investments are limited to:

- a. Time deposits in any credit union, bank, savings bank or trust company maturing in three years or less.
- b. Bonds or securities of any county, city, drainage district, technical college district, village, town, or school district of the state. Also, bonds issued by a local exposition district, a local professional baseball park district, a local professional football stadium district, a local cultural arts district, the University of Wisconsin Hospitals and Clinics Authority, or the Wisconsin Aerospace Authority.
- c. Bonds or securities issued or guaranteed by the federal government.
- d. The local government investment pool.
- e. Any security maturing in seven years or less and having the highest or second highest rating category of a nationally recognized rating agency.
- f. Securities of an open-end management investment company or investment trust, subject to various conditions and investment options.
- g. Repurchase agreements with public depositories, with certain conditions.

The city has adopted an investment policy. That policy contains the following guidelines for allowable investments.

- a. Investments in all funds shall be made in maturities of twelve months or less.
- b. Investments for any reserve funds may be made for up to five years.

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE I - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont.)

D. ASSETS, LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION OR EQUITY (cont.)

1. Deposits and Investments (cont.)

- c. Investment securities shall be held in third-party safekeeping by an institution designated as primary agent.
- d. Deposit type securities (i.e., certificates of deposit, etc.) shall be collateralized at 110% of the face value.
- Other investments shall be collateralized by the actual security held in safekeeping by the primary agent.

Investments are stated at fair value, which is the amount at which an investment could be exchanged in a current transaction between willing parties. Fair values are based on quoted market prices. No investments are reported at amortized cost. Adjustments necessary to record investments at fair value are recorded in the operating statement as increases or decreases in investment income. Investment income on commingled investments of municipal accounting funds is allocated based on average balances. The difference between the bank statement balance and carrying value is due to outstanding checks and/or deposits in transit.

The Wisconsin Local Government Investment Pool (LGIP) is part of the State Investment Fund (SIF), and is managed by the State of Wisconsin Investment Board. The SIF is not registered with the Securities and Exchange Commission, but operates under the statutory authority of Wisconsin Chapter 25. The SIF reports the fair value of its underlying assets annually. Participants in the LGIP have the right to withdraw their funds in total on one day's notice. At December 31, 2014, the fair value of the city 's share of the LGIP's assets was substantially equal to the amount as reported in these statements.

See Note III. A. for further information.

2. Receivables

Property taxes are levied in December on the assessed value as of the prior January 1. In addition to property taxes for the city, taxes are collected for and remitted to the state and county governments as well as the local school district and technical college district. Taxes for all state and local governmental units billed in the current year for the succeeding year are reflected as receivables and due to other taxing units on the accompanying statement of assets and liabilities - agency fund.

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE I - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont.)

D. ASSETS, LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION OR EQUITY (cont.)

2. Receivables (cont.)

Property tax calendar - 2014 tax roll:

Lien date and levy date	December 2014
Tax bills mailed	December 2014
Payment in full, or	January 31, 2015
First installment due	January 31, 2015
Second installment due	July 31, 2015
Personal property taxes in full	January 31, 2015
Tax sale - 2014 delinquent real estate taxes	October 2017

Taxes receivable have been shown net of an allowance for uncollectible accounts. Delinquent real estate taxes as of July 31 are paid in full by the county, which assumes the collection thereof. No provision for uncollectible accounts receivable has been made for the sewer or water utilities because they have the right by law to place substantially all delinquent bills on the tax roll, and other delinquent bills are generally not significant.

During the course of operations, transactions occur between individual funds that may result in amounts owed between funds. Short-term interfund loans are reported as "due to and from other funds." Long-term interfund loans (noncurrent portion) are reported as "advances from and to other funds." Interfund receivables and payables between funds within governmental activities are eliminated in the statement of net position. Any residual balances outstanding between the governmental activities and business-type activities are reported in the governmental-wide financial statements as internal balances.

The city has received state grant funds for economic development loan programs to various businesses and individuals. The city records a loan receivable when the loan has been made and funds have been disbursed. The amount recorded as economic development loans receivable has not been reduced by an allowance for uncollectible accounts.

It is the city's policy to record unavailable revenue for the net amount of the receivable balance. As loans are repaid, revenue is recognized. When new loans are made from the repayments, expenditures are recorded. Interest received from loan repayments is recognized as revenue when received in cash. Any unspent loan repayments at year end are presented as restricted fund balance in the fund financial statements.

3. Inventories

Governmental fund inventories, if material, are recorded at cost based on the FIFO method using the purchases method of accounting. Proprietary fund inventories are generally used for construction and/or for operation and maintenance work. They are not for resale. They are valued at cost based on average cost, and charged to construction and/or operation and maintenance expense when used.

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE I - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont.)

D. Assets, LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION OR EQUITY (cont.)

4. Restricted Assets

Mandatory segregations of assets are presented as restricted assets. Such segregations are required by bond agreements and other external parties. Current liabilities payable from these restricted assets are so classified. The excess of restricted assets over current liabilities payable from restricted assets will be used first for retirement of related long-term debt. The remainder, if generated from earnings, is shown as restricted net position.

5. Capital Assets

Government-Wide Statements

Capital assets, which include property, plant and equipment, are reported in the government-wide financial statements. Capital assets are defined by the government as assets with an initial cost of more than \$5,000 for general capital assets and \$5,000 for infrastructure assets, and an estimated useful life in excess of 1 year. All capital assets are valued at historical cost, or estimated historical cost if actual amounts are unavailable. Donated capital assets are recorded at their estimated fair value at the date of donation.

Additions to and replacements of capital assets of business-type activities are recorded at original cost, which includes material, labor, overhead, and an allowance for the cost of funds used during construction when significant. For tax-exempt debt, the amount of interest capitalized equals the interest expense incurred during construction netted against any interest revenue from temporary investment of borrowed fund proceeds. No interest was capitalized during the current year. The cost of renewals and betterments relating to retirement units is added to plant accounts. The cost of property replaced, retired or otherwise disposed of, is deducted from plant accounts and, generally, together with removal costs less salvage, is charged to accumulated depreciation.

Depreciation of all exhaustible capital assets is recorded as an allocated expense in the statement of activities, with accumulated depreciation reflected in the statement of net position. Depreciation is provided over the assets' estimated useful lives using the straight-line method. The range of estimated useful lives by type of asset is as follows:

Buildings	50	Years
Machinery and Equipment	7	Years
Utility System	7-80	Years
Infrastructure	20-50	Years

Fund Financial Statements

In the fund financial statements, capital assets used in governmental fund operations are accounted for as capital outlay expenditures of the governmental fund upon acquisition. Capital assets used in proprietary fund operations are accounted for the same way as in the government-wide statements.

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE I - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont.)

D. ASSETS, LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION OR EQUITY (cont.)

6. Compensated Absences

Under terms of employment, employees are granted sick leave and vacations in varying amounts. Only benefits considered to be vested are disclosed in these statements.

All vested vacation and sick leave pay is accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements, and are payable with expendable resources.

The city provides postemployment health insurance benefits for all eligible employees. Eligibility is based on full-time employment with the city. The benefits are based on contractual agreements with employee groups, local ordinances, or employee benefit policies. Employees may convert various amounts of accumulated sick leave to pay for health care premiums. The cost of those premiums is recognized as an expenditure as the premiums are paid. The entire cost is paid by the city. Funding for those costs is provided out of the current operating budget of the city. The contributions are financed on a pay as you go basis. Total expenditures for such premiums during the year were not material. The number of participants currently eligible to receive benefits is 21. The total amount outstanding at year end to be paid in the future is \$347,305 and is included in the government-wide statement of net position.

Payments for vacation and sick leave will be made at rates in effect when the benefits are used. Accumulated vacation and sick leave liabilities at December 31, 2014, are determined on the basis of current salary rates and include salary related payments.

7. Long-Term Obligations/Conduit Debt

All long-term obligations to be repaid from governmental and business-type resources are reported as liabilities in the government-wide statements. The long-term obligations consist primarily of notes and bonds payable and accrued compensated absences.

Long-term obligations for governmental funds are not reported as liabilities in the fund financial statements. The face value of debts (plus any premiums) are reported as other financing sources and payments of principal and interest are reported as expenditures. The accounting in proprietary funds is the same as it is in the government-wide statements.

For the government-wide statements and proprietary fund statements, bond premiums and discounts are amortized over the life of the issue using the straight-line method. The balance at year end is shown as an increase or decrease in the liability section of the statement of net position. There are only bond premiums in the business-type activities.

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE I - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont.)

D. ASSETS, LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION OR EQUITY (cont.)

7. Long-Term Obligations/Conduit Debt (cont.)

The city has approved the issuance of industrial revenue bonds (IRB) for the benefit of private business enterprises. IRB's are secured by mortgages or revenue agreements on the associated projects, and do not constitute indebtedness of the city. Accordingly, the bonds are not reported as liabilities in the accompanying financial statements. At year end, the aggregate principal amount for the 1999, 2003 and 2010 series outstanding could not be determined; however, their original issue amounts totaled \$24,200,000

8. Deferred Inflows of Resources

A deferred inflow of resources represents an acquisition of net position/fund balance that applies to a future period and therefore will not be recognized as an inflow of resources (revenue) until that future time.

9. Equity Classifications

Government-Wide Statements

Equity is classified as net position and displayed in three components:

- a. Net investment in capital assets Consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances (excluding unspent debt proceeds) of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.
- b. Restricted net position Consists of net position with constraints placed on their use either by 1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments or, 2) law through constitutional provisions or enabling legislation.
- c. Unrestricted net position All other net positions that do not meet the definitions of "restricted" or "net investment in capital assets."

The net position section includes an adjustment for capital assets owned by the business-type activities column, but financed by the debt of the governmental activities column. The amount is a reduction of "net investment in capital assets", and an increase in "unrestricted" net position, shown only in the total column. A reconciliation of this adjustment is as follows:

	Governmental Activities	Business-type Activities	Adjustment	Total
Net investment in capital assets	\$ 20,105,141	\$ 30,361,789	\$ (1,038,496)	\$ 49,428,434
Unrestricted	2,176,255	(1,300,683)	1,038,496	1,914,068

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE I - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont.)

D. Assets, LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION OR EQUITY (cont.)

9. Equity Classifications (cont.)

Government-Wide Statements (cont.)

When both restricted and unrestricted resources are available for use, it is the city's policy to use restricted resources first, then unrestricted resources as they are needed.

Fund Statements

Governmental fund balances are displayed as follows:

- Nonspendable Includes fund balance amounts that cannot be spent either because they are not in spendable form or because legal or contractual requirements require them to be maintained intact.
- Restricted Consists of fund balances with constraints placed on their use either by 1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments or 2) law through constitutional provisions or enabling legislation.
- c. Committed Includes fund balance amounts that are constrained for specific purposes that are internally imposed by the government through formal action of the highest level of decision making authority. Fund balance amounts are committed through a formal action (resolution) of the Common Council. This formal action must occur prior to the end of the reporting period, but the amount of the commitment, which will be subject to the constraints, may be determined in the subsequent period. Any changes to the constraints imposed require the same formal action of the Common Council that originally created the commitment.
- d. Assigned Includes spendable fund balance amounts that are intended to be used for specific purposes that are not considered restricted or committed. Fund balance may be assigned through the following; 1) The City has adopted a financial policy authorizing the City Council to assign amounts for a specific purpose. 2) All remaining positive spendable amounts in governmental funds, other than the general fund, that are neither restricted nor committed. Assignments may take place after the end of the reporting period.
- e. Unassigned Includes residual positive fund balance within the general fund which has not been classified within the other above mentioned categories. Unassigned fund balance may also include negative balances for any governmental fund if expenditures exceed amounts restricted, committed, or assigned for those purposes.

Proprietary fund equity is classified the same as in the government-wide statements.

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE I - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont.)

D. ASSETS, LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION OR EQUITY (cont.)

9. Equity Classifications (cont.)

Fund Statements (cont.)

The City considers restricted amounts to be spent first when both restricted and unrestricted fund balance is available unless there are legal documents / contracts that prohibit doing this, such as in grant agreements requiring dollar for dollar spending. Additionally, the City would first use committed, then assigned and lastly unassigned amounts of unrestricted fund balance when expenditures are made.

The city has a minimum fund balance policy. That policy is to maintain an unassigned General fund balance of not less than 10% of the current General fund operating budget. Unassigned General fund balance at year end was \$2,534,313, or 16.6% of the 2015 General fund expenditure budget.

See Note III. H. for further information.

NOTE II - STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

A. Excess Expenditures Over Appropriations

Fund		Budgeted Expenditures		Actual Expenditures	Excess Expenditures Over Budget		
General Fund Debt Service Fund	\$	14,912,029 2,790,312	\$	15,782,302 2,791,915	\$	870,273 1,603	

B. DEFICIT BALANCES

Generally accepted accounting principles require disclosure of individual funds that have deficit balances at year end.

As of December 31, 2014, the following individual funds held a deficit balance:

Fund	 Amount	Reason
Debt service fund Park fund	\$	TIF debt service shortfall Expenditures exceeded available resources

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE I - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont.)

D. ASSETS, LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION OR EQUITY (cont.)

9. Equity Classifications (cont.)

Fund Statements (cont.)

The City considers restricted amounts to be spent first when both restricted and unrestricted fund balance is available unless there are legal documents / contracts that prohibit doing this, such as in grant agreements requiring dollar for dollar spending. Additionally, the City would first use committed, then assigned and lastly unassigned amounts of unrestricted fund balance when expenditures are made.

The city has a minimum fund balance policy. That policy is to maintain an unassigned General fund balance of not less than 10% of the current General fund operating budget. Unassigned General fund balance at year end was \$2,534,313, or 16.6% of the 2015 General fund expenditure budget.

See Note III. H. for further information.

NOTE II - STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

A. Excess Expenditures Over Appropriations

Fund	E	Budgeted Expenditures		Actual Expenditures	Excess Expenditures Over Budget		
General Fund Debt Service Fund	\$	14,909,540 2,790,312	\$	15,562,373 2,791,915	\$	652,833 1,603	

B. DEFICIT BALANCES

Generally accepted accounting principles require disclosure of individual funds that have deficit balances at year end.

As of December 31, 2014, the following individual funds held a deficit balance:

Fund	 Amount	Reason
Debt service fund Park fund	\$	TIF debt service shortfall Expenditures exceeded available resources

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE II - STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY (cont.)

B. DEFICIT BALANCES (cont.)

TIF district deficits are anticipated to be funded with future incremental taxes levied over the life of the districts, which is 27 years for the districts created before October 1, 1995, and 23 years for districts created thereafter through September 30, 2004. Beginning October 1, 2004, the life of new districts varies by type of district (20-27 years) and may be extended in some cases. Debt service fund deficits are anticipated to be funded with future contributions, general tax revenues, or long-term borrowing. The park fund deficit is anticipated to be funded with future grant revenues and impact fees.

C. LIMITATIONS ON THE CITY'S TAX LEVY

Wisconsin law limits the city's future tax levies. Generally the city is limited to its prior tax levy dollar amount (excluding TIF Districts), increased by the greater of the percentage change in the city's equalized value due to new construction or zero percent. Changes in debt service from one year to the next are generally exempt from this limit with certain exceptions. The city is required to reduce its allowable levy by the estimated amount of fee revenue it collects for certain services, if those services were funded in 2013 by the property tax levy. Levies can be increased above the allowable limits if the amount is approved by referendum.

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE III - DETAILED NOTES ON ALL FUNDS

A. DEPOSITS AND INVESTMENTS

The city's deposits and investments at year end were comprised of the following:

	Carrying Value	Statement Balances	Associated Risks
Deposits Commercial paper	\$ 40,456,048 3,000,000	\$ 40,667,718 3,000,117	Custodial credit risk Custodial credit, credit, concentration of credit and interest rate risk
US treasuries	2,822,749	2,822,749	Custodial credit and interest rate risk
US Agencies	5,027,702	5,027,702	Credit, custodial credit, concentration of credit and interest rate risk
Asset backed securities	504,777	504,777	Custodial credit risk
LGIP	24,736	24,736	Credit risk
Petty cash	2,237		N/A
Total Deposits and Investments	<u>\$ 51,838,249</u>	<u>\$ 52,047,799</u>	
Reconciliation to financial statements			
Per statement of net position Unrestricted cash and investments Restricted cash and investments	\$ 23,752,970 1,806,999		
Per statement of assets and liabilities - agency funds			
Agency Funds	26,278,280		
Total Deposits and Investments	<u>\$ 51,838,249</u>		

Deposits in each local and area bank are insured by the FDIC in the amount of \$250,000 for time and savings accounts (including NOW accounts) and \$250,000 for demand deposit accounts (interest-bearing and noninterest-bearing). In addition, if deposits are held in an institution outside of the state in which the government is located, insured amounts are further limited to a total of \$250,000 for the combined amount of all deposit accounts.

Bank accounts are also insured by the State Deposit Guarantee Fund in the amount of \$400,000. However, due to the nature of this fund, recovery of material principal losses may not be significant to individual municipalities. This coverage has not been considered in computing custodial credit risk.

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE III - DETAILED NOTES ON ALL FUNDS (cont.)

A. DEPOSITS AND INVESTMENTS (cont.)

Custodial Credit Risk

Deposits

Custodial credit risk is the risk that in the event of a financial institution failure, the city's deposits may not be returned to the city.

The city does not have any deposits exposed to custodial credit risk.

Investments

For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the city will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party.

As of December 31, 2014, the city's investments were exposed to custodial credit risk as follows:

US Agencies		
Neither insured nor registered and held by counterparty	\$	5,027,702
US treasuries	_	
Neither insured nor registered and held by counterparty	\$	2,822,749
Asset backed securities	_	
Neither insured nor registered and held by counterparty	\$	504,777
Commercial paper	_	
Neither insured nor registered and held by counterparty	\$	3,000,117

Credit Risk

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations.

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE III - DETAILED NOTES ON ALL FUNDS (cont.)

A. DEPOSITS AND INVESTMENTS (cont.)

Credit Risk (cont.)

As of December 31, 2014, the city's investments were rated as follows:

Investment Type	Moody's Investors Services
US Agencies	Aaa
Commercial Paper	P2

The city also held investments in the following external pool which is not rated:

LGIP

Concentration of Credit Risk

Concentration of credit risk is the risk of loss attributed to the magnitude of a government's investment in a single issuer.

At December 31, 2014, the investment portfolio was concentrated as follows:

Investment Type	Percentage of Portfolio
US Government Agency	10.54%
US Government Agency	17.39%
US Government Agency	12.11%
Commercial Paper	26.36%
	US Government Agency US Government Agency US Government Agency

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE III - DETAILED NOTES ON ALL FUNDS (cont.)

A. DEPOSITS AND INVESTMENTS (cont.)

Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the value of an investment.

As of December 31, 2014, the city's investments were as follows:

		Maturity	(In Years)	
Investment Type	Fair Value	Less than 1 year	1 - 3 years	
US agencies US treasuries Commercial Paper	\$ 5,027,702 2,822,749 3,000,117	and the second se		
Totals	<u>\$ 10,850,568</u>	\$ 4,153,402	<u>\$ 6,697,166</u>	

See Note I.D.1. for further information on deposit and investment policies.

B. RECEIVABLES

Receivables as of year end for the government's individual major funds and nonmajor and fiduciary funds in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

		General Fund	Pro	Capital bjects Fund	S	ewer Utility	w	ater Utility	N	lonmajor Funds
Receivables	101				5	1.	1.5	1.1.1.1	17	
Taxes	\$	5,765,724	\$		\$	3,350,589	\$	11,210	\$	
Accounts				and the second		1,026,519		833,876		1.11
Special assessments		5,190		265,796						1.
Other		229,069		37,722		40,769		3,615		26,865
Loans	1	400,000	_		1		<u> </u>		_	340,378
Gross receivables		6,399,983		303,518		4,417,877		848,701		367,243
Less: Allowance for uncollectibles	-	(9,631)	-	<u> </u>	-		-		_	
Net Total Receivables	\$	6,390,352	<u>\$</u>	303,518	\$	4,417,877	<u>\$</u>	848,701	<u>\$</u>	367,243
Amounts not expected to be collected within one year	\$	411,446	\$	236,097	\$		\$		\$	225,243

All of the receivables on the balance sheet are expected to be collected within one year except for \$7,505 of delinquent personal property taxes, \$5,190 of special assessments reported in the general fund, \$265,796 of special assessments in the capital projects fund, \$340,378 loan in the revolving loan program fund, and a \$400,000 loan in the general fund.

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE III - DETAILED NOTES ON ALL FUNDS (cont.)

B. RECEIVABLES (cont.)

Governmental funds report *unavailable or unearned revenue* in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Property taxes levied for the subsequent year are not earned and cannot be used to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of *unavailable revenue* and *unearned revenue* reported in the governmental funds were as follows:

	Unearned	Unavailable	1	
Property taxes receivable for subsequent year Special assessments not yet due Loan receivable	\$ 13,650,801 - -	\$ 		
Total Unearned/Unavailable Revenue for Governmental Funds	<u>\$ 13,650,801</u>	<u>\$ 611,637</u>		

At the end of the current fiscal year, the various components of unearned revenue in the proprietary funds were as follows:

	 Unearned
Property taxes receivable for subsequent year	\$ 7,028,689
Total Unearned Revenue for Proprietary Funds	\$ 7,028,689

For economic development loans, the city is limited by the Wisconsin Department of Administration to the amount of program income from economic development loans that it may retain and loan to other businesses and the amount of time for which funds may be held without use. Program income includes the principal and interest received from economic development loans repayments.

At December 31, 2014, the city has not exceeded the maximum amount that it may retain or time established. When it does, a liability to the state will be recorded.

C. RESTRICTED ASSETS

The following represent the balances of the restricted assets:

Long-Term Debt Accounts

Redemption	×	Used to segregate resources accumulated for debt service payments over the next twelve months.
Reserve	-	Used to report resources set aside to make up potential future deficiencies in the redemption account.

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE III - DETAILED NOTES ON ALL FUNDS (cont.)

C. RESTRICTED ASSETS (cont.)

Equipment Replacement Account

The sewer utility established an equipment replacement account to be used for significant mechanical equipment replacement as required by the Wisconsin Department of Natural Resources.

Following is a list of restricted assets at December 31, 2014:

	Restricted Assets			Liabilities ayable from Restricted Assets	Restricted Net Position		
Bond redemption account Bond reserve account	\$	337,500 1,367,156	\$	110,819 N/A	\$	226,681	
Equipment replacement account	-	102,343	_		-	102,343	
Total	<u>\$</u>	1,806,999	\$	110,819	\$	329,024	

D. CAPITAL ASSETS

Capital asset activity for the year ended December 31, 2014, was as follows:

	Beginning Balance	Additions	Deletions	Ending Balance
Governmental Activities				
Capital assets not being depreciated Land	<u>\$ 8,821,226</u>	<u>\$ 1,035,126</u>	<u>\$</u> -	<u>\$ 9,856,352</u>
Total Capital Assets Not Being Depreciated	8,821,226	1,035,126		9,856,352
Capital assets being depreciated				
Buildings	11,706,469	32,616		11,739,085
Roads	51,145,523	1,183,348		52,328,871
Bridges	3,701,757		9	3,701,757
Equipment, vehicles, and miscellaneous Total Capital Assets Being	8,383,258	789,566	161,701	9,011,123
Depreciated	74,937,007	2,005,530	161,701	76,780,836
Total Capital Assets	83,758,233	3,040,656	161,701	86,637,188

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE III - DETAILED NOTES ON ALL FUNDS (cont.)

D. CAPITAL ASSETS (cont.)

	Beginning Balance	Additions	Deletions	Ending Balance
Governmental Activities (cont.)	Constant of the			
Less: Accumulated depreciation for				
Buildings	(6,965,818)	(200,319)	-	(7,166,137)
Roads	(34,746,433)	(2,285,580)		(37,032,013)
Bridges	(1,141,398)	(89,016)	-	(1,230,414)
Equipment, vehicles, and				
miscellaneous	(6,122,283)	(597,973)	153,249	(6,567,007)
Total Accumulated Depreciation	(48,975,932)	(3,172,888)	153,249	(51,995,571)
Net Capital Assets Being Depreciated	25,961,075	(1,167,358)	8,452	24,785,265
Total Governmental Activities Capital Assets, Net of Accumulated Depreciation	<u>\$ 34,782,301</u>	<u>\$ (132,232</u>)	<u>\$ 8,452</u>	<u>\$ 34,641,617</u>

Depreciation expense was charged to functions as follows:

Governmental Activities

General government	\$ 197,218
Public safety	366,066
Public works	2,609,604
Total Governmental Activities Depreciation Expense	\$ 3,172,888

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE III - DETAILED NOTES ON ALL FUNDS (cont.)

D. CAPITAL ASSETS (cont.)

Business-type Activities

	Beginning Balance		Additions	Deletions	Ending Balance
Sewer					
Capital assets not being depreciated	and the second				
Construction in progress	\$ 62,274		-	\$ -	\$ 62,274
Land	18,775	2 _			18,775
Total Capital Assets Not Being	01.040				01.040
Depreciated	81,049	2 -			81,049
Capital assets being depreciated					
Structure improvements	5,734,379	9	428,039		6,162,418
Sewer collection system	34,388,403	3	62,090		34,450,493
Machinery and equipment	3,916,612	2 _	11,225		3,927,837
Total Capital Assets Being					
Depreciated	44,039,394	1	501,354	<u> </u>	44,540,748
Total Capital Assets	44,120,443	3	501,354		44,621,797
Less: Accumulated depreciation for					
Structure improvements	(993,452	2)	(123,268)	-	(1,116,720)
Sewer collection system	(14,073,667		(464,480)	((14,538,147)
Machinery and equipment	(3,075,930)	(120,740)		(3,196,670)
Total Accumulated Depreciation	(18,143,049	2)	(708,488)		(18,851,537)
Net Capital Assets Being					
Depreciated	25,896,345	5	(207,134)		25,689,211
Net Sewer Capital Assets	\$ 25,977,394	4 \$	(207,134)	\$	\$ 25,770,260

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE III - DETAILED NOTES ON ALL FUNDS (cont.)

D. CAPITAL ASSETS (cont.)

Business-type Activities (cont.)

Water	Beginning Balance	Additions	Deletions	Ending Balance
Capital assets not being depreciated Land Total Capital Assets Not Being Depreciated	<u>\$ 350</u> 	<u>\$</u>	<u>\$</u>	<u>\$ 350</u>
Capital assets being depreciated Intangible plant Source of supply Pumping Transmission and distribution Administrative and general Total Capital Assets Being	786 215,707 814,480 20,154,079 402,909	284,023		786 215,707 814,480 20,438,102 <u>402,909</u>
Depreciated Total Capital Assets	<u>21,587,961</u> 21,588,311	284,023		<u>21,871,984</u> 21,872,334
Less: Accumulated depreciation for Intangible plant Source of supply Pumping Transmission and distribution Administrative and general Total Accumulated Depreciation	(786) (31,076) (352,291) (2,997,577) (311,546) (3,693,276)	(6,903) (30,859) (352,956) (16,923) (407,641)		(786) (37,979) (383,150) (3,350,533) (328,469) (4,100,917)
Net Capital Assets Being Depreciated	17,894,685	(123,618)		17,771,067
Net Water Capital Assets	<u>\$ 17,895,035</u>	<u>\$ (123,618</u>)	<u>\$</u>	<u>\$ 17,771,417</u>
Business-type Capital Assets, Net of Accumulated Depreciation	<u>\$ 43,872,429</u>	<u>\$ (330,752</u>)	<u>\$</u>	<u>\$ 43,541,677</u>

Depreciation expense was charged to functions as follows:

Business-type Activities	
Sewer	\$ 708,488
Water	407,641
Total Business-type Activities Depreciation Expense	<u>\$ 1,116,129</u>

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE III - DETAILED NOTES ON ALL FUNDS (cont.)

E. INTERFUND RECEIVABLES/PAYABLES, ADVANCES AND TRANSFERS

Interfund Receivables/Payables

The following is a schedule of interfund receivables and payables including any overdrafts on pooled cash and investment accounts:

Receivable Fund	Payable Fund		Amount	Due Wi	unt Not ithin One ear
General fund	Park fund	\$	218,874	\$	-
Less: Fund eliminations		-	(218,874)		
Total Internal Balances - Net Position	Government-Wide Statement of	\$			

All interfund balances resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

Through the action of Common Council, the payment in lieu of taxes from the water utility has been waived.

Advances

The capital projects fund is advancing funds to the debt service fund. The amount advanced is determined by the deficiency of revenues over expenditures and other financing sources needed to make debt payments. A repayment schedule has not been established.

The following is a schedule of interfund advances:

Receivable Fund	Payable Fund		Amount	mount Not e Within One Year
Capital projects fund	Debt service fund	\$	753,750	\$ 753,750
Less: Fund eliminations		-	(753,750)	
Total - Interfund Advance of Net Position	es - Government-Wide Statement	\$		

The principal purpose of this advance is to assist with debt repayments related to the city's tax increment district #3.

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE III - DETAILED NOTES ON ALL FUNDS (cont.)

E. INTERFUND RECEIVABLES/PAYABLES, ADVANCES AND TRANSFERS (cont.)

Transfers

The following is a schedule of interfund transfers:

Fund Transferred To	Fund Transferred From	1	Amount	Principal Purpose
Capital projects fund Debt service fund	General fund General fund	\$	174,000 465,000	Budget appropriation for specific projects Budget appropriations
			639,000	
Less: Fund elimination	IS	_	(639,000)	
Total Transfers - Go of Activities	overnment-Wide Statement	\$		

Generally, transfers are used to (1) move revenues from the fund that collects them to the fund that the budget requires to expend them, (2) move receipts restricted to debt service from the funds collecting the receipts to the debt service fund, and (3) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

F. LONG-TERM OBLIGATIONS

Long-term obligations activity for the year ended December 31, 2014, was as follows:

		Beginning Balance Inc		Increases Decreases		Ending Balance		Amounts Due Within One Year		
Governmental Activities										
Bonds and Notes Payable General obligation debt	5	23,365,000	5		\$	1,965,000	\$	21,400,000	\$	2,220,000
Other Liabilities										
Capital leases		98,708		219,929		96,994		221,643		107,686
Compensated absences		1.007,813	-	203,689	-	317,444	1	894,058		546,753
Total Other Liabilities	12	1,106,521	1	423,618	_	414,438	12	1,115,701	1	654,439
Total Governmental Activities Long-Term Liabilities	\$	24,471,521	\$	423,618	\$	2,379,438	\$	22,515,701	\$	2,874,439

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE III - DETAILED NOTES ON ALL FUNDS (cont.)

F. LONG-TERM OBLIGATIONS (cont.)

	Beginning Balance	-	Increases		Decreases	_	Ending Balance		mounts Due Within One Year
Business-type Activities Bonds and Notes Payable General obligation debt Revenue bonds (Discounts)/Premiums	\$ 6,510,000 15,050,000 429,850	\$	5	\$	1,610,000 625,000 83,337	\$	4,900,000 14,425,000 346,513	s	1,640,000 675,000
Total Business-type Activities Long-Term Liabilities	\$ 21,989,850	s		5	2,318,337	\$	19,671,513	\$	2,315,000

In accordance with Wisconsin Statutes, total general obligation indebtedness of the city may not exceed 5% of the equalized value of taxable property within the city's jurisdiction. The debt limit as of December 31, 2014, was \$206,338,075. Total general obligation debt outstanding at year end was \$26,300,000.

General Obligation Debt

All general obligation notes and bonds payable are backed by the full faith and credit of the city. Notes and bonds in the governmental funds will be retired by future property tax levies or tax increments accumulated by the debt service fund. Business-type activities debt is payable by revenues from user fees of those funds or, if the revenues are not sufficient, by future tax levies.

Governmental Activities			-	Balance				
General Obligation Debt	Date of Issue	Final Maturity	a second s		Original debtedness	De	2014 2014	
G.O. Promissory Notes								
2008	12/9/08	12/1/18	3.0-4.1%	\$	2,400,000	\$	860,000	
Tax Incremental Build								
America Bonds	8/5/09	8/1/28	4.0-6.0		6,950,000		6,950,000	
G.O. Promissory Notes								
2009	4/30/09	4/1/19	2.0-3.5		5,105,000		3,000,000	
G.O. Refunding Bonds								
2011A	2/3/11	4/1/23	0.8-3.25		3,160,000		2,300,000	
G.O. Promissory Notes								
2011B	4/5/11	4/1/21	3.0		4,230,000		3,630,000	
G.O. Promissory Notes								
2013A	5/2/13	4/1/23	1.5-2.0		3,710,000		3,525,000	
G.O. Refunding Bonds	5/2/13	4/1/21	0.4-1.75		1,280,000	-	1,135,000	

Governmental Activities

Total Governmental Activities - General Obligation Debt

\$ 21,400,000

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE III - DETAILED NOTES ON ALL FUNDS (cont.)

F. LONG-TERM OBLIGATIONS (cont.)

General Obligation Debt (cont.)

General Obligation Debt	Date of Issue	Final Maturity	Interest Rates	Original Indebtedness	Balance December 31, 2014
2005 General Obligation Refunding Bonds	6/1/05	9/1/17	3.5-5.0%	\$ 16,965,000	<u>\$ 4,900,000</u>
Total Business-type Ac	tivities - Gene	eral Obligation	Debt		\$ 4,900,000

Debt service requirements to maturity are as follows:

	Governmer General Ob			Business-type Activities General Obligation Debt						
Years	 Principal	-	Interest		Principal	_	Interest			
2015	\$ 2,220,000	s	732,434	\$	1,640,000	\$	245,000			
2016	2,300,000		673,013		1,635,000		163,000			
2017	2,350,000		606,565		1,625,000		81,250			
2018	2,400,000		537,038		-		1011111			
2019	2,295,000		461,423		-		-			
2020-2024	6,835,000		1,506,363		-		-			
2025-2028	 3,000,000	-	459,688	-		0				
Totals	\$ 21,400,000	\$	4,976,524	\$	4,900,000	\$	489,250			

Revenue Debt

Business-type activities revenue bonds are payable only from revenues derived from the operation of the water utility.

The City has pledged future water revenues, net of specified operating expenses, to repay revenue bonds issued in 2009. Proceeds from the bonds provided financing for the purchase of the water utility from WE Energies. The bonds are payable solely from water revenues and are payable through 2029. Annual principal and interest payments on the bonds are expected to require 76.00% of net revenues. The total principal and interest remaining to be paid on the bonds is \$20,219,890. Principal and interest paid for the current year and total customer net revenues were \$1,294,875 and \$1,855,527, respectively.

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE III - DETAILED NOTES ON ALL FUNDS (cont.)

F. LONG-TERM OBLIGATIONS (cont.)

Revenue Debt (cont.)

Revenue debt payable at December 31, 2014, consists of the following:

Business-type Activities Revenue Debt

	Date of Issue	Final Maturity	Interest Rates	Original Indebtedness	Balance December 31, 2014
Water Utility	_				
2009 Revenue Bonds	4/29/09	5/1/29	1.4-5.0%	\$ 17,125,000	<u>\$ 14,425,000</u>

Total Business-type Activities - Revenue Debt

\$ 14,425,000

Debt service requirements to maturity are as follows:

	Business-type Activities Revenue Debt						
Years	Principal			Interest			
2015	\$	675,000	\$	649,469			
2016		700,000		625,406			
2017		750,000		598,156			
2018		800,000		567,156			
2019		825,000		534,656			
2020-2024		4,750,000		2,056,906			
2025-2029		5,925,000	-	763,141			
Totals	<u>\$</u>	14,425,000	\$	5,794,890			

Capital Leases

Refer to Note III. G.

Other Debt Information

Estimated payments of compensated absences are not included in the debt service requirement schedules. The compensated absences liability attributable to governmental activities will be liquidated primarily by the general fund.

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE III - DETAILED NOTES ON ALL FUNDS (cont.)

F. LONG-TERM OBLIGATIONS (cont.)

Bond Covenant Disclosures

Insurance

The utility is exposed to various risks of loss related to torts, theft of, damage to, or destruction of assets, errors and omissions, workers' compensation, and the health care of its employees. These risks are covered through the purchase of commercial insurance, with minimal deductibles. Settled claims have not exceeded coverage in any of the last three years. There were no significant reductions in coverage compared to the prior year.

The utility is covered under the following insurance policies at Wednesday, December 31, 2014:

Type	 -	Expiration		
Bodily Injury and Property	La santa ana	1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1		
Damage	\$ 3,000,000	M3 Insurance	12/31/15	
Personal and Advertising				
Injury	3,000,000	M3 Insurance	12/31/15	
Premises Medical Payments	10,000	M3 Insurance	12/31/15	
Errors and Omissions	3,000,000	M3 Insurance	12/31/15	
Employee Benefits Liability	3,000,000	M3 Insurance	12/31/15	
Auto Coverage	3,000,000	M3 Insurance	12/31/15	
Automobile Medical Payments				
Coverage	10,000	M3 Insurance	12/31/15	
Public Employee Dishonesty	250,000	M3 Insurance	12/31/15	
Damage to Premises Rented	250,000	M3 Insurance	12/31/15	
Workers' Compensation	500,000	M3 Insurance	12/31/15	
Umbrella Liability Coverage	8,000,000	M3 Insurance	12/31/15	

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE III - DETAILED NOTES ON ALL FUNDS (cont.)

F. LONG-TERM OBLIGATIONS (cont.) Number of Customers and Billed Volumes - Water

The utility has the following number of customers and billed volumes for 2014 and 2013:

	Custon	ners	Sales (000	0 gals)
	2014	2013	2014	2013
Residential	3,371	3,231	220,639	222,264
Commercial	236	287	105,566	109,972
Irrigation	78	78	15,050	22,292
Public authority	11	10	2,098	1,334
Multi family	28	28	26,949	13,259
Totals	3,724	3,634	370,302	369,121

G. LEASE DISCLOSURES

Lessee - Capital Leases

In 2011, the City acquired capital assets through a lease/purchase agreement. The gross amount of these assets under capital leases is \$235,912, which are included in capital assets in the governmental activities. In 2014, the City acquired capial assets through a lease/purchase agreement. The gross amount of these assets under capital leases is \$219,929, which are included in capital assets in the governmental activities. The future minimum lease obligations and the net present value on these minimum lease payments as of December 31, 2014, are as follows:

	Governmental Activities									
Years	Princip	bal	Interest	_	Totals					
2015	\$ 10	7,686 \$	6,678	\$	114,364					
2016	5	9,280	3,259		62,539					
2017	4	3,537	1,443		44,980					
2018	1	1,140	104	-	11,244					
Totals	<u>\$ 22</u>	<u>1,643</u> <u>\$</u>	11,484	\$	233,127					

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE III - DETAILED NOTES ON ALL FUNDS (cont.)

H. NET POSITION/FUND BALANCES

Net position reported on the government wide statement of net position at December 31, 2014, includes the following:

Governmental Activities

Net Investment in Capital Assets	
Land	\$ 9,856,352
Other capital assets, net of accumulated depreciation	24,785,265
Less: Long-term debt outstanding	(21,621,642)
Plus: Unspent capital related debt proceeds	2,379,486
Plus: Noncapital debt proceeds	4,705,680
Total Net Investment in Capital Assets	20,105,141
Restricted	
Loan programs	690,027
Cemetery	6,804
TID development purposes	370,581
Total Restricted	1,067,412
Unrestricted	2,176,255
Total Governmental Activities Net Position	<u>\$ 23,348,808</u>

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE III - DETAILED NOTES ON ALL FUNDS (cont.)

H. NET POSITION/FUND BALANCES (cont.)

Governmental Funds

Governmental fund balances reported on the fund financial statements at December 31, 2014, include the following:

	Ge	neral Fund		Debt Service Fund	Capital Projects Fund	1	Nonmajor Funds		Totals
Fund Balances									
Nonspendable:									
Delinquent personal property tax	\$	7,505	\$		\$ -	\$	-	\$	7,505
Equity in joint venture - library		188,000			-				188,000
Loans		400,000		*					400,000
Noncurrent amounts due from other funds		-		8	753,750				753,750
Restricted for:									
Cemetery		6,804					1.40		6,804
Capital projects					1,657,642		04		1,657,642
TID development purposes Revolving Loan Fund - economic development				2	1,092,425		<i></i>		1,092,425
loan programs							349,649		349,649
Committed to:									
Police reserve							164,009		164,009
Assigned to:									
Fund balance applied to subsequent year's budget		301,000			C.149 195				301,000
Capital projects		đ.		1.00	1,493,283		1		1,493,283
Unassigned (deficit):	_	2,534,313	4	(328,746)		ę	(216,552)	-	1,989,015
Total Fund Balances (Deficit)	\$	3,437,622	\$	(328,746)	\$ 4,997,100	\$	297,106	\$	8,403,082

Business-type Activities

Net Investment in Capital Assets		
Land	\$	19,125
Construction in progress		62,274
Other capital assets, net of accumulated depreciation		43,460,278
Less: Long-term debt outstanding		(19,671,513)
Plus: Noncapital debt proceeds		6,491,625
Total Net Investment in Capital Assets	1.1	30,361,789

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE III - DETAILED NOTES ON ALL FUNDS (cont.)

H. NET POSITION/FUND BALANCES (cont.)

Business-type Activities (cont.)

Restricted	
Debt service	226,681
Equipment replacement	102,343
Total Restricted	329,024
Unrestricted (deficit)	(1,300,683)
Total Business-type Activities Net Position	<u>\$ 29,390,130</u>

I. LOAN RECEIVABLE FROM DEVELOPER

In 2014, the City entered into a loan agreement with a developer for \$400,000 at an interest rate of 4.8%. The developer has 10 years to pay off the loan. The balance on the loan receivable at 12/31/14 is \$400,000.

NOTE IV - OTHER INFORMATION

A. EMPLOYEES' RETIREMENT SYSTEM

All eligible city employees participate in the Wisconsin Retirement System (WRS), a cost-sharing, multiple-employer, defined benefit, public employee retirement system. All employees initially employed by a participating WRS employer prior to July 1, 2011, expected to work over 600 hours a year and expected to be employed for at least one year from employee's date of hire are eligible to participate in the WRS. All employees initially employed by a participating WRS employer on or after July 1, 2011, expected to work at least 1,200 hours a year and expected to be employed for at least one year from employee's date of hire are eligible to participate in the WRS.

Effective the first day of the first pay period on or after June 29, 2011, the employee required contribution was changed to one-half of the actuarially determined contribution rate for employees in the General Employment category, and Executives and Elected Officials. Required contributions for protective employees are the same as general employees. Employers are required to contribute the remainder of the actuarially determined contribution rate. The employer may not pay the employee required contribution unless provided for by an existing collective bargaining agreement.

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE IV - OTHER INFORMATION (cont.)

A. EMPLOYEES' RETIREMENT SYSTEM (cont.)

Contribution rates for December 31, 2014 were:

	Employee	Employer
General	7.00%	7.00%
Executives and Elected Officials	7.75%	7.75%
Protective with Social Security	7.00%	10.56%
Protective without Social Security	7.00%	14.16%

The payroll for city employees covered by the WRS for the year ended December 31, 2014 was \$7,251,806; the employer's total payroll was \$7,655,299. The total required contribution for the year ended December 31, 2014 was \$1,127,148 or 15.5% of covered payroll. Of this amount, 100% was contributed for the current year. Total contributions for the years ended 2013 and 2012 were \$1,168,306 and \$1,058,142, respectively, equal to the required contributions for each year.

Employees who retire at or after age 65 (62 for elected officials and 54 for protective occupation employees with less than 25 years of service, 53 for protective occupation employees with more than 25 years of service) are entitled to receive a retirement benefit. Employees may retire at age 55 (50 for protective occupation employees) and receive actuarially reduced benefits. The factors influencing the benefit are: (1) final average earnings, (2) years of creditable service, and (3) a formula factor. A final average earnings is the average of the employee's three highest years' earnings. Employees terminating covered employment and submitting application before becoming eligible for a retirement benefit may withdraw their contributions and, by doing so, forfeit all rights to any subsequent benefit. For employees beginning participation on or after January 1, 1990, and no longer actively employed on or after April 24, 1998, creditable service in each of five years is required for eligibility for a retirement annuity. Participants employed prior to 1990 and on or after April 24, 1998 and prior to July 1, 2011 are immediately vested. Participants who initially became WRS eligible on or after July 1, 2011 must have five years of creditable service to be vested.

The WRS also provides death and disability benefits for employees. Eligibility and the amount of all benefits are determined under Chapter 40 of Wisconsin Statutes.

The WRS issues an annual financial report which may be obtained by writing to the Department of Employee Trust Funds, P.O. Box 7931, Madison, WI 53707-7931.

As of December 31, 2014 there was no pension related debt for the city.

B. RISK MANAGEMENT

The city is exposed to various risks of loss related to torts; theft of, damage to, or destruction of assets; errors and omissions; workers compensation; and health care of its employees. All of these risks are covered through the purchase of commercial insurance, with minimal deductibles. Settled claims have not exceeded the commercial coverage in any of the past three years. There were no significant reductions in coverage compared to the prior year.

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE IV - OTHER INFORMATION (cont.)

C. COMMITMENTS AND CONTINGENCIES

Claims and judgments are recorded as liabilities if all the conditions of Governmental Accounting Standards Board pronouncements are met. The liability and expenditure for claims and judgments are only reported in governmental funds if it has matured. Claims and judgments are recorded in the government-wide statements and proprietary funds as expenses when the related liabilities are incurred.

From time to time, the city is party to various pending claims and legal proceedings. Although the outcome of such matters cannot be forecasted with certainty, it is the opinion of management and the city attorney that the likelihood is remote that any such claims or proceedings will have a material adverse effect on the city's financial position or results of operations.

The city has received federal and state grants for specific purposes that are subject to review and audit by the grantor agencies. Such audits could lead to requests for reimbursements to the grantor agency for expenditures disallowed under terms of the grants. Management believes such disallowances, if any, would be immaterial.

D. JOINT VENTURES

Mequon-Thiensville Joint Library

The City of Mequon and the Village of Thiensville jointly operate the Frank L. Weyenberg Library of Mequon-Theinsville, which is called the Weyenberg Library (Library) and provides library services.

The governing body is made up of citizens from each community. Local representatives are appointed by the mayor. The governing body has authority to adopt its own budget and control the financial affairs of the Library. The city is obligated by the joint venture agreement to remit an amount annually to the Library. The city made a payment to the Library of \$1,050,262 in 2014.

Financial information of the Library as of December 31, 2014 is available directly from the Library's office.

The city accounts for its share of the operation in the general fund. The city has an equity interest in the organization equal to its percentage share of participation. The equity interest relative to financial assets is reported in the general fund.

The equity interest is also reported in the governmental activities column of the government-wide statement of net position. Changes in the equity interest are reported on the statement of activities.

E. SUBSEQUENT EVENT

In January of 2015, the City entered into a capital lease arrangement for a fire truck. The amount of the capital lease is \$436,191 and has an interest rate of 2.57% with equal annual payments of \$94,078 in 2015-2019.

NOTES TO FINANCIAL STATEMENTS As of and for the Year Ended December 31, 2014

NOTE IV - OTHER INFORMATION (cont.)

F. EFFECT OF NEW ACCOUNTING STANDARDS ON CURRENT-PERIOD FINANCIAL STATEMENTS

The Governmental Accounting Standards Board (GASB) has approved the following:

- Statement No. 68, Accounting and Financial Reporting for Pensions an amendment of GASB Statement No. 27
- Statement No. 71, Pension Transition for Contributions Made Subsequent to the Measurement Date - an amendment of GASB No. 68

When they become effective, application of these standards may restate portions of these financial statements.

REQUIRED SUPPLEMENTARY INFORMATION

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - GENERAL FUND For the Year Ended December 31, 2014

	_	Budgetec	An	nounts				
	Original			Final	_	Actual	Variance with Final Budget	
REVENUES Taxes State shared revenues Intergovernmental Licenses Permits General Government Fees Law and ordinance violations Public Works Fees Pool Fees Development Fees Special Assessments Internal Service Fees Other general revenues Investment income Miscellaneous	\$	10,263,732 468,832 1,316,889 48,948 635,800 63,749 656,200 73,400 97,500 47,400 4,090 440,000 495,000 12,000	\$	10,263,732 468,832 1,316,889 48,948 635,800 63,749 656,200 73,400 97,500 47,400 4,090 440,000 495,000 12,000	\$	10,261,315 491,708 1,313,321 54,480 816,438 83,714 670,808 71,374 76,979 65,925 13,799 422,957 560,951 15,090 34,000	\$	(2,417) 22,876 (3,568) 5,532 180,638 19,965 14,608 (20,521) 18,525 9,709 (17,043) 65,951 3,090 34,000
Total Revenues		14,623,540	Ξ	14,623,540	Ξ	14,952,859	-	329,319
EXPENDITURES Current:								
Salaries and fringe benefits Materials and supplies Purchased services Plant and equipment Total Expenditures		10,627,924 1,189,538 2,330,362 761,716 14,909,540	-	10,777,924 1,197,538 2,177,362 756,716 14,909,540		10,859,039 1,094,955 2,232,675 736,704 14,923,373		(81,115) 102,583 (55,313) <u>20,012</u> (13,833)
Excess (deficiency) of revenues over (under) expenditures		(286,000)	_	(286,000)	_	29,486	-	315,486
OTHER FINANCING SOURCES (USES)								
Transfers out	_		-		_	(639,000)	_	(639,000)
Total Other Financing Sources (Uses)	-		_		_	(639,000)	-	(639,000)
Net Change in Fund Balance		(286,000)		(286,000)		(609,514)		(323,514)
FUND BALANCE - Beginning of Year	-	2,293,044	-	3,297,347	-	4,047,136	-	749,789
FUND BALANCE - END OF YEAR	\$	2,007,044	\$	3,011,347	\$	3,437,622	\$	426,275

See independent auditors' report and accompanying notes to required supplementary information.

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION December 31, 2014

BUDGETARY INFORMATION

Budgetary information is derived from the annual operating budget and is presented using the same basis of accounting for each fund as described in Note I. C.

The budgeted amounts presented include any amendments made. Management may authorize transfers of budgeted amounts within departments. Transfers between departments and changes to the overall budget must be approved by a two-thirds council action. Budget to actual comparisons at the department level are presented on page 79 as supplementary information.

Appropriations lapse at year end unless specifically carried over. There were no carryovers to the following year. Budgets are adopted at the object level of expenditure. The legal or statutory level of budgetary control is established at the level in which the budget is published for the budget hearing. THIS PAGE IS INTENTIONALLY LEFT BLANK

SUPPLEMENTARY INFORMATION

SCHEDULE OF EXPENDITURES - BUDGET AND ACTUAL -**GENERAL FUND** For the Year Ended December 31, 2014

	_	Budgeted	Am	ounts				
		Original		Final		Actual	Variance with Final Budget	
CURRENT			-					
General Government		and the second	24	105 0100	2	Section.	10	and a store of
Common Council	\$	82,575	\$	82,575	\$	95,304	\$	(12,729)
Mayor		12,334		12,334		11,733		601
City Administrator		365,319		218,801		288,346		(69,545)
City Clerk		234,098		238,015		236,776		1,239
Elections		85,771		85,771		40,890		44,881
Information services		316,717		316,717		505,164		(188,447)
Finance		427,146		434,993		481,136		(46,143)
Assessor		99,622		100,920		108,540		(7,620)
Human resources		183,049		183,600		199,249		(15,649)
Legal counsel		167,500		167,500		171,525		(4,025)
Building maintenance	_	766,455	_	770,191		760,874	v =	9,317
Total General Government		2,740,586		2,611,417		2,899,537		(288,120)
Public Safety								
Police		4,501,185		4,529,929		4,506,952		22,977
Fire protection		1,201,386		1,205,416		1,277,200		(71,784)
Communications		554,397		572,728		610,987		(38,259)
Police Reserve		7,963		7,963		4,048		3,915
inspections		341,298		344,822		368,399		(23,577)
Total Public Safety		6,606,229		6,660,858		6,767,586		(106,728)
Public Works			-		1		-	
Fleet services		576,217		588,546		541,205		47,341
Engineering		716,143		719,332		614,356		104,976
Highway		2,092,611		2,131,269		2,113,193		18,076
Recycling		23,431		23,431		21,444		1,987
Total Public Works		3,408,402		3,462,578		3,290,198		172,380
Public Health			1.22	and sole t	-		100	
Cemetery		1,000		1,000	-	3,606		(2,606)
Total Public Health		1,000	1.22	1,000		3,606	1	(2,606)
Community Enrichment Services					-			
Library		1,050,158		1,050,158		1,050,262		(104)
Swimming pool		131,388		131,388		117,537		13,851
Parks		576,647		583,480		603,954		(20,474)
Total Community Enrichment								, , , , , , , , , , , , , , , ,
Services		1,758,193		1,765,026		1,771,753		(6,727)
Conservation and Development	_		_		-		_	/
Planning		395,130		408,661		410,622		(1,961)
Total Conservation and			-		1.00		1	
Development		395,130		408,661		410,622		(1,961)
	-	14,909,540	-	14,909,540	\$	15,143,302	\$	(233,762)

COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS As of December 31, 2014

	_	Spe	ecial	Revenue Fi	unds			
		Park Fund		Revolving Loan Fund		Police Reserve Fund		Total Ionmajor vernmental Funds
ASSETS				a		To Bal Altan		N. 8 2 6 7 %
Cash and investments Receivables	\$	-	\$	349,150	\$	163,625	\$	512,775
Other		25,342		1,139		384		26,865
Loans	-	-	-	340,378	_		_	340,378
TOTAL ASSETS	\$	25,342	\$	690,667	\$	164,009	\$	880,018
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES Liabilities								
Accounts payable	\$	18,670	\$	640	\$		\$	19,310
Deposits		4,350		7				4,350
Due to other funds	-	218,874	-	640	-			218,874
Total Liabilities	-	241,894	P	640	-		-	242,534
Deferred Inflows of Resources				0.40.070				040.070
Unavailable revenues Total Deferred Inflows of Resources	-		-	340,378 340,378	-		-	340,378 340,378
Total Deletted Inflows of Hesources	1		-	040,070				040,070
Fund Balances (Deficit)								
Restricted		-		349,649		404.000		349,649
Committed Unassigned (Deficit)		(216,552)				164,009		164,009 (216,552)
Total Fund Balances (deficit)	_	(216,552)	-	349,649		164,009		297,106
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND							ļ	
BALANCES	\$	25,342	\$	690,667	\$	164,009	\$	880,018

COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS For the Year Ended December 31, 2014

		pecial Revenue F	unds	
	Park Fund	Revolving Loan Fund	Police Reserve Fund	Total Nonmajor Governmental Funds
REVENUES	an series	202		
Intergovernmental	\$ 24,84		\$ -	\$ 24,846
Public charges for services	249,65			249,652
Investment income	2,74		417	59,163
Miscellaneous	9,47		3,181	12,652
Total Revenues	286.71	056,005	3,598	346,313
EXPENDITURES Current				
Community enrichment services	73,24	6 -	1,668	74,914
Conservation and development	, 0,21	- 960	1,000	960
Capital Outlay	1,201,70			1,201,706
Total Expenditures	1,274,95	2 960	1,668	1,277,580
Net Change in Fund Balances	(988,24	2) 55,045	1,930	(931,267)
FUND BALANCES - Beginning of Year	771,69	0 294.604	162,079	1,228,373
FUND BALANCES (DEFICIT) - END OF YEAR	<u>\$ (216,55</u>	<u>2) \$ 349,649</u>	<u>\$ 164,009</u>	<u>\$ 297,106</u>

SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL - DEBT SERVICE FUND For the Year Ended December 31, 2014

		Budgeted	Am	ounts				
		Original	Final			Actual	Variance with Final Budget	
REVENUES								
Taxes	\$	2,418,584	\$	2,418,584	\$	2,433,512	\$	14,928
Intergovernmental		131,900		131,900		122,409		(9,491
Investment income	_	1,575		1,575	_	1,207	-	(368
Total Revenues		2,552,059	-	2,552,059	-	2,557,128	-	5,069
EXPENDITURES								
Debt Service								
Principal		1,965,000		1,965,000		1,965,000		
Interest and fiscal charges		825,312	-	825,312	-	826,915	-	(1,603
Total Expenditures		2,790,312	-	2,790,312		2,791,915	_	(1,603
Excess (deficiency) of revenues over (under) expenditures		(238,253)	_	(238,253)	_	(234,787)		3,466
OTHER FINANCING SOURCES								
Transfers in				~		465,000		465,000
Total Other Financing Sources			1		Ξ	465,000	_	465,000
Net Change in Fund Balance		(238,253)		(238,253)		230,213		468,466
FUND BALANCE (DEFICIT) -								
Beginning of Year	_	(558,959)	-	(558,959)	_	(558,959)	_	· · · · ·
FUND BALANCE (DEFICIT) - END								
OF YEAR	\$	(797,212)	\$	(797,212)	\$	(328,746)	\$	468,466

COMBINING STATEMENT OF ASSETS AND LIABILITIES AGENCY FUNDS As of December 31, 2014

	Agenc		
	Tax Collection Fund	Weyenberg Library Fund	Totals
ASSETS	10	4	1
Cash and investments	\$ 26,278,280	\$ -	\$ 26,278,280
Taxes receivable	22,620,034	<u> </u>	22,620,034
Total Assets	48,898,314		48,898,314
LIABILITIES			
Accounts payable	163,069	1.0	163,069
Due to other governments	48,735,245		48,735,245
Total Liabilities	\$ 48,898,314		48,898,314

SCHEDULE OF CHANGES IN ASSETS AND LIABILITIES TAX COLLECTION AGENCY FUND For the Year Ended December 31, 2014

		Balance 1/1/2014		Additions		Deductions	2	Balance 12/31/2014
ASSETS								
Cash and investments	\$	26,512,504	\$	26,278,280	\$	26,512,504	\$	26,278,280
Taxes receivable	1.15	25,578,330		22,620,034		25,578,330	1	22,620,034
TOTAL ASSETS	\$	52,090,834	\$	48,898,314	\$	52,090,834	\$	48,898,314
LIABILITIES								
Accounts payable	\$	70,625	\$	163,069	\$	70,625	\$	163,069
Due to other governments								
State of Wisconsin		670,249		700,336		670,249		700,336
Ozaukee County		7,636,596		7,711,888		7,636,596		7,711,888
Mequon-Thiensville School District		35,166,603		34,927,646		35,166,603		34,927,646
Cedarburg School District		171,100		174,823		171,100		174,823
Milwaukee Area Technical College District	-	8,375,661	÷	5,220,552	4	8,375,661	-	5,220,552
TOTAL LIABILITIES	\$	52,090,834	\$	48,898,314	\$	52,090,834	\$	48,898,314

CITY OF MEQUON

SCHEDULE OF CHANGES IN ASSETS AND LIABILITIES WEYENBERG LIBRARY AGENCY FUND For the Year Ended December 31, 2014

	Balance /1/2014	Addi	tions	De	eductions	Bala 12/31	
ASSETS Cash and investments	\$ 70,461	\$		\$	70,461	\$	-
TOTAL ASSETS	\$ 70,461	\$		\$	70,461	\$	_
LIABILITIES		4			10.244		
Accounts payable Due to other Governments	\$ 27,926 42,535	\$	- i	\$	27,926 42,535	\$	_
TOTAL LIABILITIES	\$ 70,461	\$	2	\$	70,461	\$	



STATISTICAL SECTION

THIS PAGE IS INTENTIONALLY LEFT BLANK

CITY OF MEQUON

Statistical Section

This part of the City of Mequon's Comprehensive Annual Financial Report (CAFR) presents additional information intended to provide a better understanding of what the information in the financial statements note disclosures, and the required supplementary information, indicates about the overall financial well being of the City.

Contents

Financial Trends

These schedules contain trend information to help the reader understand how the City's financial performance and well-being have changed over time.

Revenue Capacity

These schedules contain information to help the reader assess the City's most significant local revenue source, the property tax.

Debt Capacity

These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue new debt in the future.

Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place.

Operating Information

These schedules contain service and infrastructure data to help the reader understand how the information in the City's financial report relates to the services the City provides and the activities it performs.

Sources: Unless otherwise noted, the information in these schedules is obtained from the annual financial reports for the given year.

THIS PAGE IS INTENTIONALLY LEFT BLANK

CITY OF MEQUON NET POSITION BY COMPONENT LAST TEN FISCAL YEARS

	2005		2006		2007		2008	-	2009		2010		2011		2012	-	2013		2014
	\$ 23,336,951 783,620 5,477,565	\$	25,692,983 939,229 5,384,516	\$	25,489,910 1,044,875 4,979,600	\$	27,262,961 1,136,688 2,463,821	5	24,486,433 1,354,442 2,990,407	\$	24,847,985 1,019,828 1,348,175	\$	25,157,617 6,674,351 (4,729,276)	\$	5.516,016		20,244,055 1,799,470 4,386,175	\$	20,105,141 1,067,412 2,176,255
	\$ 29,598,136	\$	32,016,728	\$	31,514,385	\$	30,863,470	\$	28,831,282	\$	27,215,988	\$	27,102,692	\$	26,837,221	\$	26,429,700	5	23,348,808
	300,294		26,417,775 199,449 (16,082,981)	\$	119,214		26,429,765 115,255 (12,986,854)	\$	26,275,107 205,353 (10,046,126)	\$	26,156,658 232,166 (7,689,539)	2	26,242,471 246,988 (5,940,164)	\$	27,667,737 273,879 (5,018,302)	\$	30,059,026 301,144 (3,599,573)	\$	30,361,789 329,024 (1,300,683)
	\$ 8,676,794	5	10,534,243	\$	11,651,382	\$	13,558,166	\$	16,434,334	\$	18,699,285	\$	20,549.295	\$	22,923,314	\$	26,760,597	\$	29,390.130
*	\$ 50,017,523 1,083,914		52,110,758 1,138,678	\$	51,909,002 1,164,089	\$	53,692,726 1,251,943	\$	49,791,864 1,559,795	\$	49,966,147 1,251,994	\$	50,361,592 6,921,339	\$	48,044,434 5,789,895	\$	50,303,081 2,100,614	\$	49,428,434 1,396,436
*	(12,826,507))	(10,698,465)	1	(9,907,324)	-	(10,523,033)	_	(6,086,043)	_	(5,302,868)	-	(9,630,944)	-	(4.073.794)	1	786,602	_	1,914,068
		\$ 23,336,951 783,620 5,477,565 \$ 29,598,136 \$ 26,680,572 300,294 (18,304,072 \$ 8,676,794 * \$ 50,017,523 1,083,914	\$ 23,336,951 \$ 783,620 5,477,565 \$ 29,598,136 \$ \$ 26,680,572 \$ 300,294 (18,304,072) \$ 8,676,794 \$ * \$ 50,017,523 \$ 1,083,914	\$ 23,336,951 \$ 25,692,983 783,620 939,229 5,477,565 5,384,516 \$ 29,598,136 \$ 32,016,728 \$ 26,680,572 \$ 26,417,775 300,294 199,449 (18,304,072) (16,082,981) \$ 8,676,794 \$ 10,534,243 * \$ 50,017,523 \$ 52,110,758 1,083,914 1,138,678	\$ 23,336,951 \$ 25,692,983 \$ 783,620 939,229 5,477,565 5,384,516 \$ 29,598,136 \$ 32,016,728 \$ \$ 26,680,572 \$ 26,417,775 \$ 300,294 199,449 (18,304,072) (16,082,981) \$ 8,676,794 \$ 10,534,243 \$ * 50,017,523 \$ 52,110,758 \$ 1,083,914 1,138,678	 \$ 23,336,951 \$ 25,692,983 \$ 25,489,910 783,620 939,229 1,044,875 5,477,565 5,384,516 4,979,600 \$ 29,598,136 \$ 32,016,728 \$ 31,514,385 \$ 26,680,572 \$ 26,417,775 \$ 26,419,092 300,294 199,449 119,214 (18,304,072) (16,082,981) (14,886,924) \$ 8,676,794 \$ 10,534,243 \$ 11,651,382 * \$ 50,017,523 \$ 52,110,758 \$ 51,909,002 1,083,914 1,138,678 1,164,089 	 \$ 23,336,951 \$ 25,692,983 \$ 25,489,910 \$ 783,620 \$ 939,229 1,044,875 \$ 5,477,565 \$ 5,384,516 4,979,600 \$ 29,598,136 \$ 32,016,728 \$ 31,514,385 \$ 26,680,572 \$ 26,417,775 \$ 26,419,092 \$ 300,294 199,449 119,214 (18,304,072) (16,082,981) (14,886,924) \$ 8,676,794 \$ 10,534,243 \$ 11,651,382 \$ 50,017,523 \$ 52,110,758 \$ 51,909,002 \$ 1,083,914 1,138,678 1,164,089 	\$ 23,336,951 \$ 25,692,983 \$ 25,489,910 \$ 27,262,961 783,620 939,229 1,044,875 1,136,688 5,477,565 5,384,516 4,979,600 2,463,821 \$ 29,598,136 \$ 32,016,728 \$ 31,514,385 \$ 30,863,470 \$ 26,680,572 \$ 26,417,775 \$ 26,419,092 \$ 26,429,765 300,294 199,449 119,214 115,255 (18,304,072) (16,082,981) (14,886,924) (12,986,854) \$ 8,676,794 \$ 10,534,243 \$ 11,651,382 \$ 13,558,166 * 50,017,523 \$ 52,110,758 \$ 51,909,002 \$ 53,692,726 1,083,914 1,138,678 1,164,089 1,251,943	 \$ 23,336,951 \$ 25,692,983 \$ 25,489,910 \$ 27,262,961 \$ 783,620 939,229 1,044,875 1,136,688 5,477,565 5,384,516 4,979,600 2,463,821 \$ 29,598,136 \$ 32,016,728 \$ 31,514,385 \$ 30,863,470 \$ 26,680,572 \$ 26,417,775 \$ 26,419,092 \$ 26,429,765 \$ 300,294 199,449 119,214 115,255 (18,304,072) (16,082,981) (14,386,924) (12,986,854) \$ 8,676,794 \$ 10,534,243 \$ 11,651,382 \$ 13,558,166 \$ 30,017,523 \$ 52,110,758 \$ 51,909,002 \$ 53,692,726 \$ 1,083,914 1,138,678 1,164,089 1,251,943 	\$ 23,336,951 \$ 25,692,983 \$ 25,489,910 \$ 27,262,961 \$ 24,486,433 783,620 939,229 1,044,875 1,136,688 1,354,442 5,477,565 5,384,516 4,979,600 2,463,821 2,990,407 \$ 29,598,136 \$ 32,016,728 \$ 31,514,385 \$ 30,863,470 \$ 28,831,282 \$ 26,680,572 \$ 26,417,775 \$ 26,419,092 \$ 26,429,765 \$ 26,275,107 300,294 199,449 119,214 115,255 205,353 (18,304,072) (16,082,981) (14,886,924) (12,986,854) (10,046,126) \$ 8,676,794 \$ 10,534,243 \$ 11,651,382 \$ 13,558,166 \$ 16,434,334 * \$ 50,017,523 \$ 52,110,758 \$ 51,909,002 \$ 53,692,726 \$ 49,791,864 1,083,914 1,138,678 1,164,089 1,251,943 1,559,795	\$ 23,336,951 \$ 25,692,983 \$ 25,489,910 \$ 27,262,961 \$ 24,486,433 \$ 783,620 \$ 783,620 939,229 1,044,875 1,136,688 1,354,442 \$ 5,477,565 5,384,516 4,979,600 2,463,821 2,990,407 \$ 29,598,136 \$ 32,016,728 \$ 31,514,385 \$ 30,863,470 \$ 28,831,282 \$ \$ 26,680,572 \$ 26,417,775 \$ 26,419,092 \$ 26,429,765 \$ 26,275,107 \$ \$ 300,294 199,449 119,214 115,255 205,353 (18,304,072) (16,082,981) (14,886,924) (12,986,854) (10,046,126) \$ 8,676,794 \$ 10,534,243 \$ 11,651,382 \$ 13,558,166 \$ 16,434,334 \$ * \$ 50,017,523 \$ 52,110,758 \$ 51,909,002 \$ 53,692,726 \$ 49,791,864 \$ 1,083,914 1,138,678 1,164,089 1,251,943 1,559,795	\$ 23,336,951 \$ 25,692,983 \$ 25,489,910 \$ 27,262,961 \$ 24,486,433 \$ 24,847,985 783,620 939,229 1,044,875 1,136,688 1,354,442 1,019,828 5,477,565 5,384,516 4,979,600 2,463,821 2,990,407 1,348,175 \$ 29,598,136 \$ 32,016,728 \$ 31,514,385 \$ 30,863,470 \$ 28,831,282 \$ 27,215,988 \$ 26,680,572 \$ 26,417,775 \$ 26,419,092 \$ 26,429,765 \$ 26,275,107 \$ 26,156,658 300,294 199,449 119,214 115,255 205,353 232,166 (18,304,072) (16,082,981) (14,386,924) (12,986,854) (10,046,126) (7,689,539) \$ 8,676,794 \$ 10,534,243 \$ 11,651,382 \$ 13,558,166 \$ 16,434,334 \$ 18,699,285 * \$ 50,017,523 \$ 52,110,758 \$ 51,909,002 \$ 53,692,726 \$ 49,791,864 \$ 49,966,147 1,083,914 1,138,678 1,164,089 1,251,943 1,559,795 1,251,994	 \$ 23,336,951 \$ 25,692,983 \$ 25,489,910 \$ 27,262,961 \$ 24,486,433 \$ 24,847,985 \$ 783,620 939,229 1,044,875 1,136,688 1,354,442 1,019,828 5,477,565 5,384,516 4,979,600 2,463,821 2,990,407 1,348,175 \$ 29,598,136 \$ 32,016,728 \$ 31,514,385 \$ 30,863,470 \$ 28,831,282 \$ 27,215,988 \$ \$ \$ 26,680,572 \$ 26,417,775 \$ 26,419,092 \$ 26,429,765 \$ 26,275,107 \$ 26,156,658 \$ 300,294 199,449 119,214 115,255 205,353 232,166 (18,304,072) (16,082,981) (14,886,924) (12,986,854) (10,046,126) (7,689,539) \$ 8,676,794 \$ 10,534,243 \$ 11,651,382 \$ 13,558,166 \$ 16,434,334 \$ 18,699,285 \$ * \$ 50,017,523 \$ 52,110,758 \$ 51,909,002 \$ 53,692,726 \$ 49,791,864 \$ 49,966,147 \$ 1,083,914 1,138,678 1,164,089 1,251,943 1,559,795 1,251,994 	\$ 23,336,951 \$ 25,692,983 \$ 25,489,910 \$ 27,262,961 \$ 24,486,433 \$ 24,847,985 \$ 25,157,617 783,620 939,229 1,044,875 1,136,688 1,354,442 1,019,828 6,674,351 5,477,565 5,384,516 4,979,600 2,463,821 2,990,407 1,348,175 (4,729,276) \$ 29,598,136 \$ 32,016,728 \$ 31,514,385 \$ 30,863,470 \$ 28,831,282 \$ 27,215,988 \$ 27,102,692 \$ 26,680,572 \$ 26,417,775 \$ 26,419,092 \$ 26,429,765 \$ 26,275,107 \$ 26,156,658 \$ 26,242,471 300,294 199,449 119,214 115,255 205,353 232,166 246,988 (18,304,072) (16.082,981) (14,886,924) (12,986,854) (10,046,126) (7,689,539) (5,940,164) \$ 8,676,794 \$ 10,534,243 \$ 11,651,382 \$ 13,558,166 \$ 16,434,334 \$ 18,699,285 \$ 20,549,295 * \$ 50,017,523 \$ 52,110,758 \$ 51,909,002 \$ 53,692,726 \$ 49,791,864 \$ 49,966,147 \$ 50,361,592 1,083,914 1,138,678 1,164,089 1,251,943 1,559,795 1,251,994 6,921,339<	\$ 23,336,951 \$ 25,692,983 \$ 25,489,910 \$ 27,262,961 \$ 24,486,433 \$ 24,847,985 \$ 25,157,617 \$ 783,620 \$ 783,620 939,229 1,044,875 1,136,688 1,354,442 1,019,828 6,674,351 \$ 5,477,565 5,384,516 4,979,600 2,463,821 2,990,407 1,348,175 (4,729,276) \$ 29,598,136 \$ 32,016,728 \$ 31,514,385 \$ 30,863,470 \$ 28,831,282 \$ 27,215,988 \$ 27,102,692 \$ \$ 26,680,572 \$ 26,417,775 \$ 26,419,092 \$ 26,429,765 \$ 26,275,107 \$ 26,156,658 \$ 26,242,471 \$ 300,294 199,449 119,214 115,255 205,353 232,166 246,988 (18,304,072) (16,082,981) (14,886,924) (12,986,854) (10,046,126) (7,689,539) (5,940,164) \$ 8,676,794 \$ 10,534,243 \$ 11,651,382 \$ 13,558,166 \$ 16,434,334 \$ 18,699,285 \$ 20,549,295 \$ * 50,017,523 \$ 52,110,758 \$ 51,909,002 \$ 53,692,726 \$ 49,791,864 \$ 49,966,147 \$ 50,361,592 \$ * 1,083,914 1,138,678 1,164,089 <td>\$ 23,336,951 \$ 25,692,983 \$ 25,489,910 \$ 27,262,961 \$ 24,486,433 \$ 24,847,985 \$ 25,157,617 \$ 21,415,193 783,620 939,229 1,044,875 1,136,688 1,354,442 1,019,828 6,674,351 5,516,016 5,477,565 5,384,516 4,979,600 2,463,821 2,990,407 1,348,175 (4,729,276) (93,988) \$ 29,598,136 \$ 32,016,728 \$ 31,514,385 \$ 30,863,470 \$ 28,831,282 \$ 27,215,988 \$ 27,102,692 \$ 26,687,721 \$ 26,680,572 \$ 26,417,775 \$ 26,419,092 \$ 26,429,765 \$ 26,275,107 \$ 26,156,658 \$ 26,242,471 \$ 27,667,737 300,294 199,449 119,214 115,255 205,353 232,166 246,988 273,879 (18,304,072) (16,082,981) (14,386,924) (12,986,854) (10,046,126) (7,689,539) (5,940,164) (5,018,302) \$ 8,676,794 \$ 10,534,243 \$ 11,651,382 \$ 13,558,166 \$ 16,434,334 \$ 18,699,285 \$ 20,549,295 \$ 22,923,314 * 50,017,523 \$ 52,110,758 \$ 51,909,002 \$ 53,692,726 \$ 49,791,864 \$ 49,966,147 \$ 50,361,592</td> <td>\$ 23,336,951 \$ 25,692,983 \$ 25,489,910 \$ 27,262,961 \$ 24,486,433 \$ 24,847,985 \$ 25,157,617 \$ 21,415,193 \$ 783,620 939,229 1,044,875 1,136,688 1,354,442 1,019,828 6,674,351 5,516,016 5,477,565 5,384,516 4,979,600 2,463,821 2,990,407 1,348,175 (4,729,276) (93,988) \$ 29,598,136 \$ 32,016,728 \$ 31,514,385 \$ 30,863,470 \$ 28,831,282 \$ 27,215,988 \$ 27,102,692 \$ 26,683,7.221 \$ \$ 26,680,572 \$ 26,417,775 \$ 26,419,092 \$ 26,429,765 \$ 26,275,107 \$ 26,156,658 \$ 26,242,471 \$ 27,667,737 \$ \$ 300,294 199,449 119,214 115,255 205,353 232,166 246,988 273,879 (18,304,072) (16,082,981) (14,386,924) (12,986,854) (10,046,126) (7,689,539) (5,940,164) (5,018,302) \$ 8,676,794 \$ 10,534,243 \$ 11,651,382 \$ 13,558,166 \$ 16,434,334 \$ 18,699,285 \$ 20,549,295 \$ 22,923,314 \$ * 1,083,914 1,138,678 1,164,089 1,251,943 1,559,795 1</td> <td>\$ 23,336,951 \$ 25,692,983 \$ 25,489,910 \$ 27,262,961 \$ 24,486,433 \$ 24,847,985 \$ 25,157,617 \$ 21,415,193 \$ 20,244,055 783,620 939,229 1,044,875 1,136,688 1,354,442 1,019,828 6,674,351 5,516,016 1,799,470 5,477,565 5,384,516 4,979,600 2,463,821 2,990,407 1,348,175 (4,729,276) (93,988) 4,386,175 \$ 29,598,136 \$ 32,016,728 \$ 31,514,385 \$ 30,863,470 \$ 28,831,282 \$ 27,215,988 \$ 27,102,692 \$ 26,837,221 \$ 26,429,700 \$ 26,680,572 \$ 26,417,775 \$ 26,419,092 \$ 26,429,765 \$ 26,275,107 \$ 26,156,658 \$ 26,242,471 \$ 27,667,737 \$ 30,059,026 300,294 199,449 119,214 115,255 205,353 232,166 246,988 273,879 301,144 (18,304,072) (16,082,981) (14,886,924) (12,986,854) (10,046,126) (7,689,539) (5,940,164) (5,018,302) (3,599,573) \$ 8,676,794 \$ 10,534,243 \$ 11,651,382 \$ 13,558,166 \$ 16,434,334 \$ 18,699,285 \$ 20,549,295 \$ 22,923,314 \$</td> <td>\$ 23,336,951 \$ 25,692,983 \$ 25,489,910 \$ 27,262,961 \$ 24,486,433 \$ 24,847,985 \$ 25,157,617 \$ 21,415,193 \$ 20,244,055 \$ 783,620 939,229 1,044,875 1,136,688 1,354,442 1,019,828 6,674,351 5,516,016 1,799,470 5,477,565 5,384,516 4,979,600 2,463,821 2,990,407 1,348,175 (4,729,276) (93,988) 4,386,175 5 29,598,136 \$ 32,016,728 \$ 31,514,385 \$ 30,863,470 \$ 28,831,282 \$ 27,215,988 \$ 27,102,692 \$ 26,837,221 \$ 26,429,700 \$ 26,429,700 \$ 26,429,700 \$ 26,429,700 \$ 26,680,572 \$ 26,417,775 \$ 26,419,092 \$ 26,429,765 \$ 26,275,107 \$ 26,156,658 \$ 26,242,471 \$ 27,667,737 \$ 30,059,026 \$ 30,0294 199,449 119,214 115,255 205,353 232,166 246,988 273,879 301,144 (18,304,072) (16,082,981) (14,886,924) (12,986,854) (10,046,126) (7,689,539) (5,940,164) (5,018,302) (3,599,573) \$ 26,676,597 \$ 26,676,597 \$ 26,676,597 \$ 20,031,081 \$ 26,676,597 \$ 20,017,523 \$ 52,110,7</td>	\$ 23,336,951 \$ 25,692,983 \$ 25,489,910 \$ 27,262,961 \$ 24,486,433 \$ 24,847,985 \$ 25,157,617 \$ 21,415,193 783,620 939,229 1,044,875 1,136,688 1,354,442 1,019,828 6,674,351 5,516,016 5,477,565 5,384,516 4,979,600 2,463,821 2,990,407 1,348,175 (4,729,276) (93,988) \$ 29,598,136 \$ 32,016,728 \$ 31,514,385 \$ 30,863,470 \$ 28,831,282 \$ 27,215,988 \$ 27,102,692 \$ 26,687,721 \$ 26,680,572 \$ 26,417,775 \$ 26,419,092 \$ 26,429,765 \$ 26,275,107 \$ 26,156,658 \$ 26,242,471 \$ 27,667,737 300,294 199,449 119,214 115,255 205,353 232,166 246,988 273,879 (18,304,072) (16,082,981) (14,386,924) (12,986,854) (10,046,126) (7,689,539) (5,940,164) (5,018,302) \$ 8,676,794 \$ 10,534,243 \$ 11,651,382 \$ 13,558,166 \$ 16,434,334 \$ 18,699,285 \$ 20,549,295 \$ 22,923,314 * 50,017,523 \$ 52,110,758 \$ 51,909,002 \$ 53,692,726 \$ 49,791,864 \$ 49,966,147 \$ 50,361,592	\$ 23,336,951 \$ 25,692,983 \$ 25,489,910 \$ 27,262,961 \$ 24,486,433 \$ 24,847,985 \$ 25,157,617 \$ 21,415,193 \$ 783,620 939,229 1,044,875 1,136,688 1,354,442 1,019,828 6,674,351 5,516,016 5,477,565 5,384,516 4,979,600 2,463,821 2,990,407 1,348,175 (4,729,276) (93,988) \$ 29,598,136 \$ 32,016,728 \$ 31,514,385 \$ 30,863,470 \$ 28,831,282 \$ 27,215,988 \$ 27,102,692 \$ 26,683,7.221 \$ \$ 26,680,572 \$ 26,417,775 \$ 26,419,092 \$ 26,429,765 \$ 26,275,107 \$ 26,156,658 \$ 26,242,471 \$ 27,667,737 \$ \$ 300,294 199,449 119,214 115,255 205,353 232,166 246,988 273,879 (18,304,072) (16,082,981) (14,386,924) (12,986,854) (10,046,126) (7,689,539) (5,940,164) (5,018,302) \$ 8,676,794 \$ 10,534,243 \$ 11,651,382 \$ 13,558,166 \$ 16,434,334 \$ 18,699,285 \$ 20,549,295 \$ 22,923,314 \$ * 1,083,914 1,138,678 1,164,089 1,251,943 1,559,795 1	\$ 23,336,951 \$ 25,692,983 \$ 25,489,910 \$ 27,262,961 \$ 24,486,433 \$ 24,847,985 \$ 25,157,617 \$ 21,415,193 \$ 20,244,055 783,620 939,229 1,044,875 1,136,688 1,354,442 1,019,828 6,674,351 5,516,016 1,799,470 5,477,565 5,384,516 4,979,600 2,463,821 2,990,407 1,348,175 (4,729,276) (93,988) 4,386,175 \$ 29,598,136 \$ 32,016,728 \$ 31,514,385 \$ 30,863,470 \$ 28,831,282 \$ 27,215,988 \$ 27,102,692 \$ 26,837,221 \$ 26,429,700 \$ 26,680,572 \$ 26,417,775 \$ 26,419,092 \$ 26,429,765 \$ 26,275,107 \$ 26,156,658 \$ 26,242,471 \$ 27,667,737 \$ 30,059,026 300,294 199,449 119,214 115,255 205,353 232,166 246,988 273,879 301,144 (18,304,072) (16,082,981) (14,886,924) (12,986,854) (10,046,126) (7,689,539) (5,940,164) (5,018,302) (3,599,573) \$ 8,676,794 \$ 10,534,243 \$ 11,651,382 \$ 13,558,166 \$ 16,434,334 \$ 18,699,285 \$ 20,549,295 \$ 22,923,314 \$	\$ 23,336,951 \$ 25,692,983 \$ 25,489,910 \$ 27,262,961 \$ 24,486,433 \$ 24,847,985 \$ 25,157,617 \$ 21,415,193 \$ 20,244,055 \$ 783,620 939,229 1,044,875 1,136,688 1,354,442 1,019,828 6,674,351 5,516,016 1,799,470 5,477,565 5,384,516 4,979,600 2,463,821 2,990,407 1,348,175 (4,729,276) (93,988) 4,386,175 5 29,598,136 \$ 32,016,728 \$ 31,514,385 \$ 30,863,470 \$ 28,831,282 \$ 27,215,988 \$ 27,102,692 \$ 26,837,221 \$ 26,429,700 \$ 26,429,700 \$ 26,429,700 \$ 26,429,700 \$ 26,680,572 \$ 26,417,775 \$ 26,419,092 \$ 26,429,765 \$ 26,275,107 \$ 26,156,658 \$ 26,242,471 \$ 27,667,737 \$ 30,059,026 \$ 30,0294 199,449 119,214 115,255 205,353 232,166 246,988 273,879 301,144 (18,304,072) (16,082,981) (14,886,924) (12,986,854) (10,046,126) (7,689,539) (5,940,164) (5,018,302) (3,599,573) \$ 26,676,597 \$ 26,676,597 \$ 26,676,597 \$ 20,031,081 \$ 26,676,597 \$ 20,017,523 \$ 52,110,7

* Includes an adjustment for utility assets financed with governmental activities debt

Page 86

CITY OF MEQUON CHANGES IN NET POSITION LAST TEN FISCAL YEARS

Expenses	_	2005	-	2006	_	2007	_	2008	_	2009	_	2010	_	2011	_	2012	-	2013	_	2014
Governmental Activities:																				
General Government	\$	2,531,578	\$	2,371,545	\$	2.935,063	\$	2,800,453	\$	2,901,113	s	3,015,265	\$	2,826,782	\$	2,578,452	\$	2,561,910	\$	2,866,025
Public Safety		5,706,356		6,344,911		6.712,991		6,906,734		7,106,793		7,181,642		7,243,829		6,951,642		7,155,872		7,180,846
Public Works		5,581.372		5,934,382		5,841.355		6.990,267		6,324.874		7,198,886		7.779.419		6,445,104		6,807,814		7.097.071
Public Health		24,924		27,040		69,080		70,859		29,726		2,375		846		1,930		4,211		3,606
Community Enrichment		1,103,123		1,715,473		1,729,884		1,846,261		2,101,069		1,837,201		1,944,084		1,886,522		1,991,055		2,051,348
Conservation & Development		1,074.075		578,174		782,014		451,213		885,745		607,140		555,349		556,569		431,959		2,194.912
Interest & Fiscal Charges	_	393.407	_	467.978	_	420.005	-	413,812	_	802,613	1	925,877	-	984,173	_	859,007	1	766,527	_	785,985
Total government activities expense	_	16,414,835	2	17.439,503	_	18,490,392	-	19,479,599	4	20,151,933	-	20,768,386	-	21,334,482	_	19,279,226	-	19,719,348	_	22,179,793
Business-type Activities:																				
Water Utility		1.00		10.00		÷				1,394,217		2,085,110		2.215,531		2,258,364		2,251,136		2,252,945
Sewer Utility	-	8.745.619	_	9.131,324		8,267,629	_	8,310,045		8,175.180	_	7,881,371	-	8.216,356	_	8,394.444		8,215,337	_	8,339,805
Total business-type activities expense		8,745.619	-	9,131,324	_	8,267.629	_	8,310,045	1.1	9,569,397	_	9.966,481		10,431,887	_	10,652,808	=	10,466,473	-	10,592,750
Total Primary Government Expense	\$	25,160,454	5	26,570,827	\$	26,758,021	\$	27,789,644	\$	29.721.330	\$	30,734.867	\$	31.766.369	5	29,932,034	\$	30.185,821	\$	32,772,543
Program Revenues																				
Governmental Activities:																				
Charges for Services	\$	2,098,629	\$	2,150,602	\$	2,054,591	\$	2,807,641	\$	2,494,153	\$	2,525,797	\$	2,750,636	\$	3,035,119	\$	3,024,230	\$	3,114,438
Operating Grants and Contributions		1,264,517		1,475,873		1,322,915		1,390,950		1,560,663		2,102,773		1,709,970		1,446,983		1,559,021		1,699,459
Capital Grants and Contributions	_	1.779,050	_	2.437.878	_	391,706	_	201,967	_	1,265,378	_	181,607	_	2,508,141	_	511,194	1	330,906	_	37,592
Total governmental activities program revenues	1	5,142,196	-	6,064,353	-	3,769,212	-	4,400,558	÷	5,320,194	-	4,810,177	-	6,968,747	-	4,993,296	Ē	4,914,157	_	4,851,489
Business-type activities:																				
Charges for Services		2,162,963		2,167,798		2,306,485		2,537,641		4,111,511		5.005,461		5,139,176		5,836,210		5,896,086		6,325,368
Capital Grants and Contributions		712,291	_	253,060	1	224,846	_	342,099	_	137,058		151,213		150.897	_	208,726	1	2.228,424	_	250,456
Total business-type activities program revenues	1	2,875,254	1	2.420,858	_	2.531,331	_	2,879,740	12	4,248,569	-	5,156,674	-	5,290,073	_	6,044,936	-	8,124,510	_	6.575,824
Total Primary Government Program Revenues	\$	8,017,450	5	8.485,211	\$	6,300,543	\$	7,280,298	\$	9.568.763	\$	9.966.851	\$	12.258.820	\$	11.038.232	\$	13,038,667	\$	11,427,313
Net (Expense)/Revenue																				
Governmental Activities		(11,272,639)		(11,375,150)		(14,721,180)		(15.079.041)		(14,831,739)		(15.958,209)		(14,365,735)		(14:285,930)	6	(14,805,191)		(17,328,304)
						C		100 22 303						and a state of the		And the state		and the second		(4,016,926)
Business-type Activities	-	(5,870,365)	1	(6,710,466)	-	(5,736,298)		(5,430,305)	1	(5,320,828)	-	(4,809,807)	-	(5,141,814)	_	(4,607,872)	- V	(2,341,963)	_	(4,010,920)

CITY OF MEQUON CHANGES IN NET POSITION LAST TEN FISCAL YEARS

General Revenues and Other changes in Net Position

Governmental Activities:																			
Property Taxes	\$ 11,970,360	\$	12,275,733	\$	12,475,502	\$	12,781,935	\$	13,012,008	\$	13,607,270	\$	13.568,659	\$	13.260,969	\$	13,489,588	\$	13,599,333
Intergovt'l Revenues Not Restricted to Specific																			
Programs	499,970)	498,368		491,521		564,524		516,656		530,106		463,388		551,045		585,891		520,889
Investment Income	322,162		734,174		951,509		672,135		193,804		175,951		170,010		109,478		56,705		111,539
Miscellaneous	240,426	i i	263,644		249,947		394,909		46,759		98,208		47,781		53,488		25,682		15,651
Gain on Sale of Capital Assets	39,425	i.	21,823		50.357		14,623		1				2,601		45.479		239,804		-
Transfers				_		_		-	(969.676)	-	(68,620)	1	14	_		-		_	-
Total Governmental Activities	13,072,343	<u> </u>	13,793,742	_	14.218.836	-	14.428.126	-	12,799,551	-	14,342,915	-	14,252,439	_	14,020.459	1	14,397,670	_	14,247,412
Business-type Activities:																			
Property Taxes	6,325.088	t l	7,720,789		6,197,955		7,097,470		7,170,029		6,934,932		6,936.508		6,960,399		6.645,737		6,573,910
Investment Income	442,473		842,084		652,407		211.832		57,291		67,852		51,642		20,214		5,369		8,063
Miscellaneous	13,042	5	5,042		3,075		27,787				3,354		2,371		1.278		27,407		64,486
Transfers		_		_		_		_	969,676	_	68,620	_		_		-		-	
Total Business-type Activities	6,780,603	-	8,567,915	-	6,853,437	_	7,337,089		8,196,996		7,074,758		6,990,521		6,981,891		6,678,513		6,646,459
Total Primary Government	\$ 19,852.946	5	22.361,657	\$	21.072.273	\$	21.765,215	\$	20,996.547	\$	21,417,673	\$	21,242,960	5	21,002,350	\$	21,076,183	5	20,893,871
Change in Net Position																			
Governmental Activities	1,799,704	÷ 1	2,418,592		(502,344)		(650,915)		(2,032,188)		(1,615,294)		(113,296)		(265,471)		(407,521)		(3,080,892)
Business-type Activities	910,238	i	1,857,449	_	1,117,139	_	1,906,784		2,876,168		2,264,951	_	1,848.707		2,374,019	2	4,336,550	1	2,629,533
Total Primary Government	\$ 2,709,942	\$	4,276,041	\$	614,795	\$	1,255,869	\$	843,980	\$	649,657	\$	1,735,411	\$	2,108.548	\$	3.929.029	\$	(451,359)

THIS PAGE IS INTENTIONALLY LEFT BLANK

CITY OF MEQUON FUND BALANCES, GOVERMENTAL FUNDS LAST TEN FISCAL YEARS

		2005		2006	_	2007	_	2008	_	2009	_	2010	_	2011	_	2012		2013		2014
General Fund																				
Reserved	\$	49,048	\$	112,036	\$	47,464	\$	40,304	\$	40,054	\$	41,978	\$	1.10	\$		\$		\$	-
Unreserved		1,689,413		2,059,663		1,348,673		676,941		1,295,092		1,687,022				1				-
Non-spendable				-				e		-				-		4,014		179,218		595,505
Restricted								-				-		48,786		14,621		10,410		6,804
Assigned		-				~		-		-		-				186,000		286,000		301,000
Unassigned	-	-	-		_				_		_		_	2,244,258	_	3,092,712	1	3,571,508	_	2,534,313
Total General Fund	-	1,738,461	-	2,171,699	-	1,396,137	-	717,245	-	1,335,146	-	1,729,000	-	2,293,044	-	3,297,347	-	4,047,136	-	3,437,622
All Other Governmental Funds																				
Reserved		1,146,685		1,370,268		1,603,822		1,683,640		2,382,338		1,490,466				8		3		
Unreserved, reported in																				
Special Revenue Funds		1,059,482		1,123,316		1,105,618		1,017,682		515,594		459,834		-		3				-
Capital Projects Funds		4,230,240		3,536,770		3,862,819		3,637,816		10,058,625		6,187,099		-		-				
Non-spendable		-								-		-				-		9		753,750
Restricted		2								8		÷		7,968,864		5,287,651		7,282,804		3,099,716
Committed		-		1.1		8		÷		-				158,474		161,555		162,079		164,009
Assigned		-		-		-		4		-		-		(*)		2,398,957		2,397,020		1,493,283
Unassigned	-		-	_	_		_		-		_		_	1,794,965	4	(398,750)	_	(567,319)	_	(545,298
Fotal All Other Governmental Funds	-	6,436,407	-	6,030,354	-	6,572,259	-	6,339,138	=	12,956,557	÷	8,137,399	_	9,922,303	_	7,449,413	÷	9,274,584	Ç.	4,965,460
Total Fund Balances	\$	8,174,868	\$	8,202,053	\$	7,968,396	\$	7,056,383	\$	14,291,703	\$	9,866,399	\$	12,215,347	\$	10,746,760	\$	13,321,720	\$	8,403,082

The City implemented GASB Statement No. 54 - Fund Balance Reporting and Governmental Fund Type Definitions in 2011. This statement establishes

new fund balance classifications, which are based primarily on the extent to which the City is bound to observe constraints on the use of the resources

reported in governmental funds. As a result of implementing this standard, the fund balance categories used beginning in 2011 are not directly comparable to the fund

balance categories used prior to 2011.

Page 89

CITY OF MEQUON CHANGES IN FUND BALANCE, GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Revenues										
Taxes	\$ 11,970,360	\$ 12,275,733	\$ 12,475,502	\$ 12,781,935	\$ 13,012,008	\$ 13,607,270	\$ 13,568,659	\$ 13,260,969	\$ 13,489,588	\$ 13,599,333
Intergovernmental Revenues	1,971,573	2,336,159	1,710,032	1,778,612	2,888,511	2,545,498	1,997,915	2,533,394	1,947,547	2,118,275
Licenses & Permits	1,188,351	1,203,755	1,113,504	1,177,444	1,101,106	1,165,138	1,170,613	1,257,439	1,273,998	1,378,270
Fines, Forfictures and Penalties		C. 1771	A				159,798	183,561	184,068	190,347
Public Charges for Services	926,186	978,734	1,025,262	1,863,998	1,518,183	1,240,937	1,288,601	1,315,941	1,489,731	1,602,653
Intergovernmental Charges for Services		101,017	104,404	106,928	109,067	182,286	106,774	-		
Special Assessments	2			-	-			1.11		1,895
Investment Income	322,162	735,420	950,518	741,986	194,187	176,734	174,997	108,638	60,715	119,292
Other Revenues	955,777	449,649	380,545	209,300	166,023	111,137	123,755	119,871	386,589	69,804
Total Revenues	17,334,409	18,080,467	17,759,767	18,660,203	18,989,085	19,029,000	18,591,112	18,779,813	18,832,236	19,079,869
Expenditures										
Current										
General Government	2,492,204	2,367,786	2,877,301	2,728,441	2,796,046	2,716,066	2,536,080	2,469,334	2,386,454	2,679,908
Public Safety	5,350,414	5,997,403	6,350,569	6,521,197	6,588,793	6,520,263	6,586,480	6,550,281	6,651,414	6,767,586
Public Works	4,492,379	4,600,183	4,598,917	5,329,775	3,470,061	3,586,628	3,487,367	3,162,346	3,142,843	3,290,198
Public Health	24,924	27,040	69,080	70,859	29,726	2,375	846	1,930	4,211	3,606
Leisure Activities	98,164	1	18.	-				1000		
Community Enrichment	1	1,603,463	1,661,876	1,776,535	1,981,720	1,700,327	1,681,913	1,661,202	1,807,428	1,846,667
Conservation and Development	1,013,414	453,315	423,079	419,263	817,181	567,802	555,349	556,569	393,109	411,582
Library	905,273			-	-		-			
Capital Outlay	880,763	1,886,940	923,356	3,981,521	6,861,097	5,784,174	4,587,815	2,194,148	3,195,577	6,427,077
Debt Service										
Principal	795,663	835,850	811,808	851,964	1.120,219	1,743,077	1,224,118	1,534,554	3,141,988	2,061,994
Interest and Fiscal Charges	365,079	401,859	327,795	315,929	550,271	890,011	797,705	807,696	934,751	833,039
Payment to WRS for Unfunded Liability	an tot					200.00		1,355,819		
Total Expenditures	16,418,277	18,173,839	18,043,781	21.995.484	24,215,114	23,510,723	21.457,673	20,293,879	21,657,775	24,321,657

CITY OF MEQUON CHANGES IN FUND BALANCE, GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS

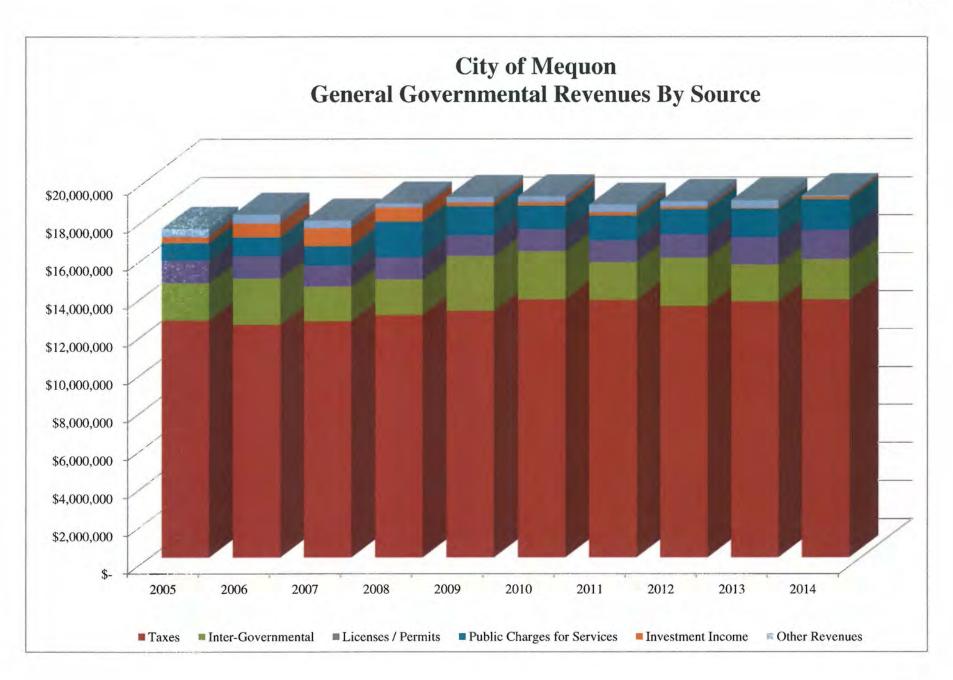
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Excess of Revenues										
Over/(Under) Expenditures	916,132	(93,372)	(284,014)	(3,335,281)	(5,226,029)	(4,481,723)	(2,866,561)	(1,514,066)	(2,825,539)	(5,241,788)
Other Financing Sources/(Uses)										
Transfers In	1,599,980	1,931,994	1,907,915	1,978,335	1,676,627	136,063	667,449	147,463	29,497	639,000
Transfers Out	(1,599,980)	(1,931,994)	(1,907,915)	(1,978,335)	(1,676,627)	(136,063)	(667,449)	(147,463)	(29,497)	(639,000)
Debt										
General obligation debt issued	1,645,000		1.21	2,400,000	12,055,000	-	8,745,000	1	3,710,000	1
Refunding debt issued		1,477,942							1,280,000	
Refunded general obligation debt	4.0	(1,370,000)		÷ .	1.0	÷.	(3,956,423)			
Discount on debt issued	2			-	×		(73,556)	100	-	
Premium on debt issued			2.40	4	91,542	2.	192,393	-	151,717	-
Proceeds of capital leases	-					-	235,193			1.10
Proceeds of capital leases	2	- 4	1.4				-	1.1.1	100	219,929
Sale of capital assets	39,425	12,615	50,357	23,268	48,690	56,419	72,902	45,479	258,782	51,928
Total Other Financing Sources/(Uses)	1,684,425	120,557	50,357	2,423,268	12,195,232	56,419	5,215,509	45,479	5,400,499	271,857
Net Change in Fund Balances	\$ 2,600,557	<u>5 27,185</u> 5	\$ (233,657) \$	(912,013) 5	6,969,203	s (4,425,304) <u>s</u>	2,348,948	\$ (1,468,587) \$	2,574,960	\$ (4,969,931)
Debt Service as a % of non-capital expenditures	7.96%	7.90%	6.91%	6.75%	8.88%	13.99%	10.60%	19.96%	20.73%	13.80%

Notes: In 2006, the functional areas were realigned to separate Parks from the Conservation and Development area and then creating the Community Enrichment functional area by combining the Parks, Library, and Leisure Activities (swimming pool) components.

CITY OF MEQUON, WISCONSIN GENERAL GOVERNMENTAL REVENUES BY SOURCE LAST TEN FISCAL YEARS

Fiscal Year	Taxes		Inter-Governr	nental	Licenses, Per nes, Forfeitur Penalties	es and	R	Public Charge Services		1	Investment In	come	Other Rever	nues	То	otal Revenues
2005	\$ 12,510,360	72.2% \$	1.971.573	11.4%	\$ 1,188,351	6.9%	\$	926,186	5.3%	\$	322,162	1.9%	\$ 415,777	2.4%	\$	17,334,409
2006	12,275,733	67.9%	2,437,176	13.5%	1,203,755	6.7%		978,734	5.4%		735,420	4.1%	449,649	2.5%		18,080,467
2007	12,475,502	70.2%	1,814,436	10.2%	1,113,504	6.3%		1,025,262	5.8%		950,518	5.4%	380,545	2.1%		17,759,767
2008	12,781,935	68.5%	1,885,540	10.1%	1,177,444	6.3%		1,863,998	10.0%		741,986	4.0%	209,300	1.1%		18,660,203
2009	13,012,008	68.5%	2,888,511	15.2%	1,101,106	5.8%		1,518,183	8.0%		194,187	1.0%	275,090	1.4%		18,989,085
2010	13,607,270	71.5%	2,545,498	13.4%	1,165,138	6.1%		1,240,937	6.5%		176,734	0.9%	293,423	1.5%		19,029,000
2011	13,568,659	73.0%	1,997,915	10.7%	1,170,613	6.3%		1,288,601	6.9%		174,997	0.9%	390,327	2.1%		18,591,112
2012	13,260,969	70.6%	2,533,394	13.5%	1,257,439	6.7%		1,315,941	7.0%		108,638	0.6%	303,432	1.6%		18,779,813
2013	13,489,588	71.6%	1,947,547	10.3%	1,458,066	7.7%		1,489,731	7.9%		60,715	0.3%	386,589	2.1%		18,832,236
2014	13,599,333	71.3%	2,118,275	11.1%	1,568,617	8.2%		1,602,653	8.4%		119,292	0.6%	71,699	0.4%		19,079,869

Includes General, Special Revenue, Debt Service, and Capital Project Funds. Since 2010, certain revenues have been reclassified.



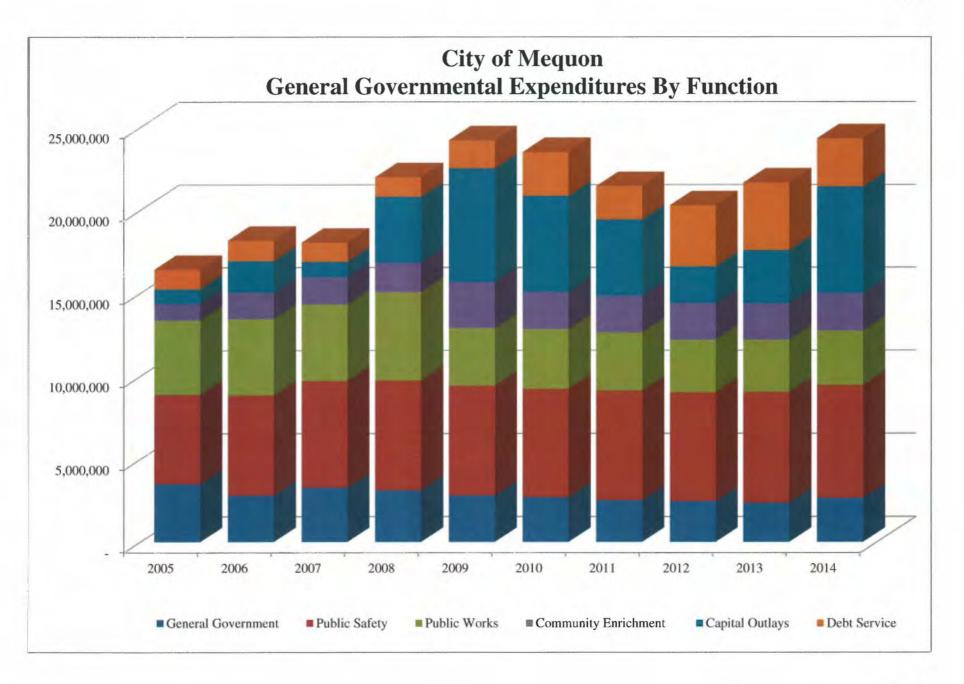
CITY OF MEQUON, WISCONSIN GENERAL GOVERNMENTAL EXPENDITURES BY FUNCTION LAST TEN FISCAL YEARS

Fiscal Year	(General Gover	nment	Public Safe	ty	Public Wor	ks	Community En	richment	Capital Out	ays	Debt Servi	ce 1	otal Expenditures
2005	\$	3,505,618	21.4% \$	5,375,338	32.7% \$	4,492,379	27.4%	\$ 1,003,437	6.1% \$	880,763	5.4% \$	1,160,742	7.1% \$	16,418,277
2006		2,821,101	15.5%	6,024,443	33.1%	4,600,183	25.3%	1,603,463	8.8%	1,886,940	10.4%	1,237,709	6.8%	18,173,839
2007		3,300,380	18.3%	6,419,649	35.6%	4,598,917	25.5%	1,661,876	9.2%	923,356	5.1%	1,139,603	6.3%	18,043,781
2008		3,147,704	14.3%	6,592,056	30.0%	5,329,775	24.2%	1,776,535	8.1%	3,981,521	18.1%	1,167,893	5.3%	21,995,484
2009		2,825,772	11.7%	6,588,793	27.2%	3,470,061	14.3%	2,798,901	11.6%	6,861,097	28.3%	1,670,490	6.9%	24,215,114
2010		2,718,441	11.6%	6,520,263	27.7%	3,586,628	15.3%	2,268,129	9.6%	5,784,174	24.6%	2,633,088	11.2%	23,510,723
2011		2,536,926	11.8%	6,586,480	30.7%	3,487,367	16.3%	2,237,262	10.4%	4,587,815	21.4%	2,021,823	9.4%	21,457,673
2012		2,471,264	12.2%	6,550,281	32.3%	3,162,346	15.6%	2,217,771	10.9%	2,194,148	10.8%	3,698,069	18.2%	20,293,879
2013		2,386,454	11.0%	6,651,414	30.7%	3,142,843	14.5%	2,204,748	10.2%	3,195,577	14.8%	4,076,739	18.8%	21,657,775
2014		2,679,908	11.0%	6,767,586	27.8%	3,290,198	13.5%	2,261,855	9.3%	6,427,077	26.4%	2,895,033	11.9%	24,321,657

Includes General, Special Revenue, Debt Service, and Capital Project Funds.

Public Health and Conservation and Development expenditures are reported under General Government in this schedule.

In 2006, the functional areas were realigned to separate Parks from the Conservation and Development area and then creating the Community Enrichment functional area by combining the Parks, Library, and Leisure Activities (swimming pool) components.



CITY OF MEQUON ASSESSED AND EQUALIZED VALUE OF TAXABLE PROPERTY LAST TEN FISCAL YEARS

		_	Real Pr	operty	Personal	Property	Т	otal				
Levy Year	Fiscal Year		Assessed Value	Equalized Value	Assessed Value	Equalized Value	Assessed Value		Equalized Value	t Tax Rate M-T SD	Net Tax Rate Cedarburg SD	Ratio of Assessed to Equalized Value
2005	2006	\$	3,442,763,100	\$ 3,933,107,700	\$ 56,028,120	\$ 64,279,800	\$ 3,498,791,220	\$	3,997,387,500	\$ 18.40	\$ 17.28	91.78%
2006	2007		3,527,171,900	4,151,967,000	52,989,510	62,946,800	3,580,161,410		4,214,913,800	19.09	17.20	84.95%
2007	2008		3,587,551,600	4,508,754,200	49,002,630	60,456,500	3,636,554,230		4,569,210,700	18.14	16.44	79.64%
2008	2009		3,644,645,900	4,431,816,900	68,573,110	68,585,800	3,713,219,010		4,500,402,700	18.54	16.30	81.87%
2009	2010		4,257,032,100	4,316,553,200	59,588,580	51,002,200	4,316,620,680		4,367,555,400	18.47	17.18	98.83%
2010	2011		4,253,484,800	4,156,726,000	57,834,840	66,441,500	4,311,319,640		4,223,167,500	15.98	15.29	102.07%
2011	2012		4,238,554,800	4,043,965,700	59,695,260	51,865,000	4,298,250,060		4,095,830,700	15.43	14.32	104.83%
2012	2013		4,240,369,050	3,908,363,100	51,407,900	63,804,400	4,291,776,950		3,972,167,500	15.47	14.36	108.81%
2013	2014		4,262,904,650	3,887,126,100	70,198,200	62,342,400	4,333,102,850		3,949,468,500	15.50	14.84	109.83%
2014	2015		4,307,459,260	4,060,808,700	74,219,200	65,952,800	4,381,678,460		4,126,761,500	14.82	13.97	106.18%

Source: "Statistical Report of Property Valuations" Published by Bureau of Property Tax, Wisconsin Department of Revenue

CITY OF MEQUON, WISCONSIN COMPARATIVE TAX RATES FOR ALL DIRECT AND OVERLAPPING GOVERNMENTS PROPERTIES WITHIN THE MEQUON-THIENSVILLE SCHOOL DISTRICT LAST TEN FISCAL YEARS

PER \$1,000 OF ASSESSED VALUE

Levy Year	Collection Year	State of isconsin	Dzaukee County	City of Mequon	Sewer Utility	_	M-T Schools	 MATC	_	Total	1	State School Credit	_	Net Tax Rate	_	Assessed Valuation
2004	2005	\$ 0.2042	\$ 1.9797	\$ 3.3838	\$ 1.4513	\$	9.7903	\$ 2.0163	\$	18.8256	\$	1.3809	\$	17.4447	\$	3,361,418,690
2005	2006	0.2184	2.0000	3.3943	2.0955		9.9193	2.1173		19.7449		1.3449		18.4000		3,428,838,984
2006	2007	0.2143	2.0307	3.4077	2.5077		10.0809	2.1505		20.3918		1.2989		19.0928		3,484,259,320
2007	2008	0.2068	1.9898	3.3994	1.9865		10.0674	2.0842		19.7341		1.5972		18.1369		3,564,890,610
2008	2009	0.2132	2.0258	3.4058	2.2441		10.1886	2.2266		20.3041		1.7641		18.5400		3,636,554,230
2009	2010	0.2064	1.9829	3.4139	2.2344		10.3060	2.2317		20.3752		1.9008		18.4744		3,701,157,810
2010	2011	0.1717	1.6995	3.0569	1.8618		8.8362	1.9332		17.5593		1.5787		15.9806		4,292,782,940
2011	2012	0.1617	1.6864	3.0360	1.8769		8.2742	1.8543		16.8895		1.4630		15.4265		4,279,672,560
2012	2013	0.1565	1.7036	3.0414	1.7854		8.2186	1.9532		16.8587		1.3893		15.4694		4,289,391,450
2013	2014	0.1553	1.7699	3.0863	1.4951		8.1902	1.9412		16.6380		1.3200		15.3180		4,314,641,750

PER \$1,000 OF EQUALIZED VALUE

Assess. Ratio	Levy Year	Collection Year	State of isconsin	Ozaukee County	City of Mequon	Sewer Utility	 M-T Schools	_	MATC	_	Total	State School Credit	_	Net Tax Rate		Equalized Valuation
0.9178	2004	2005	\$ 0.1874	\$ 1.8170	\$ 3.1057	\$ 1.3320	\$ 8.9855	\$	1.8506	\$	17.2781	\$ 1.2674	\$	16.0107	\$	3,662,474,058
0.8753	2005	2006	0.1912	1.7506	2.9710	1.8342	8.6824		1.8533		17.2827	1.1772		16.1055		3,917,330,040
0.8494	2006	2007	0.1820	1.7249	2.8945	2.1301	8.5627		1.8267		17.3208	1.1033		16.2175		4,102,024,158
0.7964	2007	2008	0.1647	1.5846	2.7073	1.5820	8.0177		1.6599		15.7162	1.2720		14.4442		4,476,425,041
0.8187	2008	2009	0.1746	1.6586	2.7885	1.8374	8.3419		1.8230		16.6239	1.4444		15.1796		4,441,609,227
0.9883	2009	2010	0.2039	1.9597	3.3740	2,2082	10.1854		2.2056		20.1368	1.8786		18.2583		3,744,974,006
1.0207	2010	2011	0.1753	1.7347	3.1202	1.9003	9.0191		1.9732		17.9228	1.6114		16.3114		4,205,724,444
1.0483	2011	2012	0.1695	1.7679	3.1826	1.9676	8.6738		1.9438		17.7052	1.5337		16.1716		4,082,488,372
1.0881	2012	2013	0.1703	1.8537	3.3093	1.9427	8.9427		2.1252		18.3440	1.5117		16.8323		3,942,093,052
1.0983	2013	2014	0.1706	1.9439	3.3897	1.6421	8.9953		2.1320		18.2735	1.4498		16.8238	÷.	3,928,472,867

THIS PAGE IS INTENTIONALLY LEFT BLANK

CITY OF MEQUON, WISCONSIN COMPARATIVE TAX RATES FOR ALL DIRECT AND OVERLAPPING GOVERNMENTS PROPERTIES WITHIN THE CEDARBURG SCHOOL DISTRICT LAST TEN FISCAL YEARS

PER \$1,000 OF ASSESSED VALUE

Levy Year	Collection Year	State of isconsin	Dzaukee County	City of Mequon	Cedarburg Schools	 MATC	_	Total	State School Credit	1	Net Tax Rate	-	Assessed Valuation
2004	2005	\$ 0.2042	\$ 1.9797	\$ 3.3838	\$ 10.4198	\$ 2.0163	\$	18.0038	\$ 1.3809	\$	16.6230	\$	12,266,100
2005	2006	\$ 0.2184	\$ 2.0000	\$ 3.3943	\$ 10.8943	\$ 2.1173	\$	18.6244	\$ 1.3449	\$	17.2795	\$	13,491,900
2006	2007	0.2143	2.0307	3.4077	10.7007	2.1505		18.5039	1.2989		17.2050		14,531,900
2007	2008	0.2068	1.9898	3.3994	10.3527	2.0842		18.0329	1.5972		16.4357		15,270,800
2008	2009	0.2130	2.0258	3.4058	10.1886	2.2266		18.0598	1.7641		16.2957		15,199,500
2009	2010	0.2064	1.9829	3.4139	11.2476	2.2317		19.0825	1.9008		17.1817		15,749,050
2010	2011	0.1717	1.6995	3.0569	10.0098	1.9332		16.8711	1.5787		15.2924		18,328,600
2011	2012	0.1617	1.6864	3.0360	9.0496	1.8543		15.7880	1.4630		14.3250		18,577,500
2012	2013	0.1565	1.7036	3.0414	8.8914	1.9532		15.7461	1.3893		14.3568		18,432,700
2013	2014	0.1553	1.7699	3.0863	9.2681	1.9412		16.2208	1.3200		14.9008		18,461,100

A

PER \$1,000 OF EQUALIZED VALUE

					_			_		_					
Assess. Ratio	Levy Year	Collection Year	State of isconsin	Dzaukee County		City of Mequon	Cedarburg Schools		MATC		Total	State School Credit	Net Tax Rate	2	Equalized Valuation
0.9178	2004	2005	\$ 0.1874	\$ 1.8170	\$	3.1057	\$ 9.5633	\$	1.8506	\$	16.5239	\$ 1.2674	\$ 15.2565	\$	13,364,676
0.8753	2005	2006	0.1912	1.7506		2.9710	9.5358		1.8533		16.3019	1.1772	15.1247		15,414,029
0.8494	2006	2007	0.1820	1.7249		2.8945	9.0892		1.8267		15.7172	1.1033	14.6139		17,108,429
0.79637	2007	2008	0.1647	1.5846		2.7072	8.2446		1.6598		14.3609	1.2720	13.0889		19,175,509
0.81875	2008	2009	0.1744	1.6586		2.7885	8.3419		1.8230		14.7864	1.4444	13.3421		18,564,343
0.9883	2009	2010	0.2039	1.9597		3.3740	11.1160		2.2056		18.8592	1.8786	16.9807		15,935,495
1.0207	2010	2011	0.1753	1.7347		3.1202	10.2170		1.9732		17.2203	1.6114	15.6090		17,956,892
1.0483	2011	2012	0.1695	1.7679		3.1826	9.4867		1.9438		16.5505	1.5337	15.0169		17,721,549
1.0881	2012	2013	0.1703	1.8537		3.3093	9.6748		2.1252		17.1333	1.5117	15.6216		16,940,263
1.0983	2013	2014	0.1706	1.9439		3.3897	10.1792		2.1320		17.8153	1.4498	16.3655		16,808,795

CITY OF MEQUON, WISCONSIN

TEN LARGEST TAXPAYERS - 2014

Name of Taxpayer	Nature of Business		Assessed Value	Net Taxes Paid	Percent of Total Taxes Levied
LCS - Westminster Newcastle LLC	Commercial	\$	36,356,022	\$563,692.00	0.86%
Centro Bradley SPE 1LP	Commercial		28,828,353	446,977	0.68%
FFII WI Mequon LLC	Industrial		26,608,043	412,551	0.63%
HTA-Wisconsin MOB 2 LLC	Commercial		17,380,204	269,476	0.41%
Columbia St. Mary's	Commercial		13,825,055	214,354	0.33%
	Commercial		11,052,798	171,371	0.26%
B & G Realty LLC	Commercial		8,647,565	134,078	0.20%
Vogel Real Estate LLC	Industrial		7,904,670	122,560	0.19%
Telesmith, Inc.	Industrial		7,867,685	121,987	0.19%
Mequon Joint Venture	Commercial	-	7,706,477	119,487	0.18%
		\$	166,176,872	\$ 2,576,533	3.91%

Source: City of Mequon Assessment and Tax Rolls

Name of Taxpayer	Nature of Business		Assessed Value	N	let Taxes Paid	Percent of Total Taxes Levied
Tucker Operating LP (Pavilion of Mequon)	Shopping Center	\$	25,589,800	\$	427,659	0.65%
Mequon Trail Townhomes LP	Townhomes		22,339,800		373,342	0.57%
Glen Oaks Office Park	Office Building Complex		14,493,200		242,210	0.37%
James Dowd Investments	Office/Retail Buildings		14,037,300		234,505	0.36%
East Mequon Business	Office Building Complex		13,229,700		221,091	0.34%
Kasch Building Partnership	Wholesale Toy Distributor		12,187,000		203,669	0.31%
Rock Properties (Allen Bradley)	Manufacturing		11,313,610		189,070	0.29%
North Shore Country Club	Golf Course/Country Club		6,397,800		106,920	0.16%
Ozaukee Country Club	Golf Course/Country Club		5,642,000		94,289	0.14%
Villa Du Parc Country Club	Golf Course/Country Club	-	5,543,300	-	92,639	<u>0.14%</u>
		\$	130,773,510	\$	2,185,394	3.33%

TEN LARGEST TAXPAYERS - 2005

Source: City of Mequon Assessment and Tax Rolls

CITY OF MEQUON, WISCONSIN TEN LARGEST EMPLOYERS - 2014

Name of Employer	Product/Service	Approximate Number of Employees
Concordia University Wisconsin	Post-secondary education	1,000
Columbia St. Mary's	Health care	750
Mequon-Thiensville School District	Elementary and secondary education	402*
Kleen Test Products	Contract manufacturer and packager	300
HB Performance Systems	Manufacturer of braking systems	250
City of Mequon	Municipal government and services	236*
Telsmith Inc.	Manufacturer of large rock crushing equipment	221
Aurora Advanced Health Care	Health care	161
Metro-Mart	Grocery store	160
Strategem Inc.	Information technology and project consultants	160

Source: Infogroup, Wisonsin Manufacturers Register, and the Wisconsin Department of Workforce Development

*Does not include seasonal.

Name of Employer	Product/Service	Approximate Number of Employees
Columbia St. Mary's	Health care provider	1,020
Rockwell Automation	Electrical DC drives & systems	890
Mequon-Thiensville School District	Elementary and secondary education	472
HB Performance Systems	Manufacturer of breaking systems	350
Concordia University Wisconsin	Post-secondary education	284
Telsmith Inc.	Manufacture of large rock crushing equipment	253
City of Mequon	Municipal government and services	228*
Wage Works	Employee benefits administration	160
Johnson Level & Tool	Manufacturer of measuing and layout tools	150
SPI Lighting	Commercial indirect lighting equipment	146
Super Sky Products	Skylight systems	80
Jorgensen Conveyors	Conveyor and materials handling equipment	72

TEN LARGEST EMPLOYERS - 2005

CITY OF MEQUON PROPERTY TAX LEVIES & COLLECTIONS LAST TEN FISCAL YEARS

			-		Collected w Fiscal Year o	Col	lections in		Total Coll to Da		
Levy Year	Collection Year	Total Tax Levy		_	Amount	Percentage of Levy	Sı	ubsequent Years	_	Amount	Percentage of Levy
2003	2004	\$	11,415,897	\$	11,243,734	98.49%	\$	62,941	\$	11,306,675	99.04%
2004	2005		11,663,419		11,470,430	98.35%		70,511		11,540,941	98.95%
2005	2006		11,892,706		11,732,325	98.65%		46,612		11,778,937	99.04%
2006	2007		12,139,552		11,957,195	98.50%		38,954		11,996,149	98.82%
2007	2008		12,385,261		12,246,123	98.88%		32,555		12,278,678	99.14%
2008	2009		12,595,701		12,395,036	98,41%		135,917		12,530,953	99.49%
2009	2010		12,253,359		12,192,271	99.50%		37,106		12,229,377	99.80%
2010	2011		12,843,995		12,818,848	99.80%		12,704		12,831,552	99.90%
2011	2012		13,101,823		13,076,674	99.81%				13,076,674	99.81%
2012	2013		13,062,949		13,048,291	99.89%		-		13,048,291	99.89%
2013	2014		13,357,908		13,334,800	99.83%				13,334,800	99.83%

CITY OF MEQUON HISTORY OF ASSESSED VALUES LAST TEN FISCAL YEARS

REAL ESTATE	ASS	2005 R.E. ESSED VALUE	ASS	2006 R.E. ESSED VALUE	-	2007 R.E. ASSESSED VALUE		2008 R.E. ASSESSED VALUE	1	2009 R.E. ASSESSED VALUE	1	2010 R.E. ASSESSED VALUE	3	2011 R.E. ASSESSED VALUE		2012 R.E. ASSESSED VALUE		2013 R.E. ASSESSED VALUE		2014 R.E. ASSESSED VALUE
RESIDENTIAL			4		ļ,		5	The section of the section of		-	1	and an				Same Same	5			Sec. 15
LAND IMP:	5	1,012,033,000	\$	1,039,998,400	s	1,035.685,500 2,040,248,100	s	1,042,087,200 2,079,365.800	s	1.301,196,900 2,305,497,300	\$	1,278.046,500 2,318,384,600	\$	1,271,080,100 2,331,235,100	2	1,258,885,650 2,340,713,100	2	1,260,254,050 2,362,968,200	5	1,259,185,65 2,383,313,51
TOTAL		2,945,490,600	Ξ	3,025,965,400	2	3,075,933,600	_	3,121,453,000	2	3,606,694,200	2	3,596,431,100		3,602,315,200		3,599.598.750		3,623,222,250		3,642,499,10
COMMERCIAL																				
LAND		108,083,800		107,943,400		111,959,900		114,323,700		166,065,700		165,722,700		160,267,600		160,556,700		159,697,800		161,202,80
IMP.	-	292,741,600	-	300,162,000	-	311,522,700	-	319,911,000	-	373,292,400	-	378,365 300	_	361,506,800	-	364,192,800	_	363,306,600	-	389,061,10
TOTAL.	-	400,825,400	-	408,105,400	-	423,482,600	-	434,234,700	-	539,358,100	-	544,088,200	-	521,774,400	-	524,749,500	-	523,004,400	-	550,263,90
MANUFACTURING																				
AND		14,847,200		15,484,100		13,775,600		13,816,400		16,832,100		17,505,700		18,024,600		18,704,400		18,901,800		18,329,90
IMP.	-	57,849,100	_	54,946,2()()	-	51_482.700	-	52,654,800	-	59,424,100	-	60.658.100	-	62.066.200	-	63.624 800	-	64.278,4()()	_	62,592,10
TOTAL	_	72,696,300	_	70,430,300	_	65,258,300	-	66,471,200	-	76.256.200	_	78.163,800	-	80,090,800	-	82,329,200	-	83,180,200	-	80,922,00
AGRICULTURAL LAND/TOTAL	_	1,153,500		1,059,000	_	1,107,300	1	1.089,400	_	1,405,900	_	1,386,600	_	1.398,100		2 196 100		2,186,700		2 198 40
UNDEVELOPED																				
LAND/TOTAL		2.103.200	_	2,037,000	_	1,970,400	_	1,961,000	_	11,608,300	_	11.554.200	_	11,214,600	_	9,860,700	_	9,793,800	_	9,717.50
AG FOREST																				
LAND/TOTAL	-	929,100	1	884,100	_	1,010,100	_	1,005,900	_	1,711,600	ä	1,789,700	_	1,789,700	-	1,699,200	_	1,698,100	_	1,771,00
FOREST LAND/TOTAL	_	20,000	_	29.000		244.400	_	244,400	_	444,300	_	424,300		424,300	_	426.000	_	426,000	_	426.00
OTHER																				
LAND		7,174,900		6,894,000		6,696,400		6,617,400		7,943,400		7,943,400		7,866.200		7.873,800		7,873,800		7,912.80
IMP; TOTAL	-	12.370,100	-	11,776,700	-	11.848.500	-	11,568,900	-	19,553,500	-	19,646,900	-	11,681,500	-	11.635.800	_	19,393,200	-	11,748:50
	_		-		_	10,011,000	-	10,100,505	-	A SHORE ADDING	_	12101012002	-	176571750	1	1940924000		A CAPECUASSI		1200/130
TOTAL REAL ESTATE																				
LAND		1,146,344,700		1,174,320,000		1,172,449,600		1,181.145,400		1,507,208,200		1,484,373.100		1,472,065,200		1,460,202,550		1,460.832,050		1.460.744.05
MP.	-	2,296 418,400	_	2,352,851,900	_	2,415,102,000	-	2,463,500,500	_	2,749,823,900	_	2,769,111,700	_	2,766,489,600	_	2.780,166,500	_	2,802,072,600	1	2,846.715.21
TOTAL	_	3,442,763,100	-	3,527,171,900	_	3,587,551,600	-	3,644,645,900	-	4,257,032,100	_	4,253,484,800	4	4,238,554,800		4,240,369,050	_	4,262.904,650	1	4.307,459,26
TOTAL PERSONAL	_	56,028,120	_	52,989,510		49,002,630	_	68,573,110	_	59,588,580	_	57,834,840	_	59,695,260		51,407,900		70,198,200		74,219.20
FOTAL ASSESSED	\$	3,498,791,220	s	3,580,161,410	\$	3,636,554,230	\$	3,713,219,010	\$	4,316,620.680	5	431(319.64()	s	4,298,250.060	\$	4,291.776,950	\$	4.333,102,850	5	4.381,678.46

Source: "Statistical Report of Property Valuations" Published by Bureau of Property Tax, Wisconsin Department of Revenue

CITY OF MEQUON HISTORY OF EQUALIZED VALUES LAST TEN FISCAL YEARS

REAL ESTATE	2005 R.E. EQUALIZED VALUE	2006 R.E. EQUALIZED VALUE	2007 R.F. EQUALIZED VALUE	2008 R.E. EQUALIZED VALUE	2009 R.E. EQUALIZED VALUE	2010 R.E. EQUALIZED VALUE	2011 R.E. EQUALIZED VALUE	2012 R.E. EQUALIZED VALUE	2013 R.E. EQUALIZED VALUE	2014 R.E. EQUALIZED VALUE
RESIDENTIAL										
AND	\$ 1,167,557,400	\$ 1,240,727,700	5 1,340,202,700	\$ 1,251,357,800	\$ 1,217,495,600	5 1.139.954.800	\$ 1.188,142,400	\$ 1,144.914.300	\$ 1.145.006,200	\$ 1.196,754,300
IMP.	2,213,296,300	2,350,089,800	2,554,164,200	2,530,569.300	2,437,509,100	2,359,106,500	2.217,519,700	2,155,116,100.	2,142,209,900	2,258,054,700
TOTAL	3,380,853,700	3.590,817,500	3,894,366,900	3,781,927,100	3.645,004.700	3,499,061,300	3,405,667,100	3,300,030,400	3,287,816,100	3,454,809,000
COMMERCIAL										
LAND	120,347,500	124.238,600	127,865,200	147.769,200	150,340,300	146,252,000	139,297,200	129,575,500	130,072,100	129,280,700
IMP.	319 530 600	324 966 600	370.447.700	383,430,100	408,365,500	403.141.500	385 477,300	373,653,200	363,525,500	371,603,400
TOTAL	439,878,100	449,205,200	498,313,900	530,399,300	558.705,800	549,393,500	524,774,500	507,228,700	493,597,600	500,884,100
MANUFACTURING										
LAND	16,963,000	18,266,800	17,297,800	16,875.400	17,030,500	17,149,900	17,194,300	17,189.300	17,208,600	17,250,200
IMP*	66.023 100	64 820 300	64,646,500	64.311.400	60,125,400	59,426,300	59 208,100	58 470 100	58,520,700	58,904,700
TOTAL.	83.055.100	83:087.100	81.944.300	81,186,800	77.155.900	76,576,200	76 402 400	75,659,400	75,729,300	76.154,900
AGRICULTURAL										
LAND/TOTAL	1.337.300	1.299-800	1.385-700.	1,306,800	1 373.500	1.360,700	1 333 300	1 297-800	1.247 400	1 228 900
UNDEVELOPED										
LAND/TOTAL	5,553,600	5,152,100	5,431,300	4,625,100	8,048,000	6,314,300	F1,683,000	4,523,200	5,216,000	5,166,000
AG FOREST										
AND/TOTAL	2,478,000	2 567 500	2 962 500	5.245,000	4,459,000	3 939 500	4 056 500	4 056 500	4.068-700	3 817.700
FOREST										
LAND/TOTAL	60,000	65,000	75,000	2,129,000	1,560,000	1.366,400	1.366,400	1,366,400	1,390.800	1 299 500
OTHER	C.J.Mar	Lubria	history	the second second	-			- Anto- Secure		
LAND	7,832,300	7,005.600	10,803,000	12,246,000	8,495,900	7,416,100	7,712,900	7,665,100	7,630,000	7.227.000
IMP.	12 058 600	12.767.200	13 47.1 600	12 751 800	11750 400	11,298,000	10,974,600	10,535,600	10,430,200	10.221.600
TOTAL.	19,890,960	19,772,800	24,274,600	24,997;800	20,246,300	18,714,100	18,687,500	18,200,700	18:060.200	17,448,600
TOTAL REAL ESTATE										
LAND	1,322,129,100	1,399.323.100	1,506,024,200	1,441,554,300	1,408,803.800	1,323,753,700	1,370,786,000	1,310,588,100	1.312.439,800	1,362,024,300
IMP.	2,610,978,600	2,752,643,900	3,002,730,000	2,990,262,600	2,907,750.409	2,832,972,300	2.673,179,700	2,597,775,000	2,574,686,300	2,698,784,400
TOTAL	3,933,107,700	4,151,967.000	4,508,754,200	4,431,816,900	4,116,553.200	4,156.726,000	4,043,965,700	3,908,363,100	3,887 126,100	4,060,808,700
TOTAL PERSONAL	64 279 800	62,946,800	60,456 500	68 585 800	51,002.200	66,441,500	51,865,000	63,804,400	62,342,400	65.952,800
TOTAL EQUALIZED			F 4 820 310 300	F 1 600 100 000	* 1000000.000		F . 4 005 870 995	* 1.005 100 -000	-	
			\$ 4,569,210,700	5 4.500,402,700			5 4.005,030,700		5 3,949,468,500	\$ 4,126,761,500
ASSESSMENT RATIO	87.53	84.95%	79 64%	81 87%	08 830	102.07%-	104 83%	108-81%	109.83%	106 26%

Source: "Statistical Report of Property Valuations" Published by Bureau of Property Tax, Wisconsin Department of Revenue

Table 14

CITY OF MEQUON NET EQUALIZED VALUE OF TAXABLE PROPERTY (AS REDUCED BY TID) LAST TEN FISCAL YEARS

		Real Property	Pe	ersonal Property		Total					
Fiscal Year		Equalized Value		Equalized Value		Equalized Value	Ratio of Assessed to Equalized Value		TID Value Increments		Net Equalized Value s Reduced by TID)
2006	\$	3,933,107,700	\$	64,279,800	\$	3,997,387,500	87.53%	Ş	10,058,400	\$	3,987,329,100
2007		4,151,967,000		62,946,800		4,214,913,800	84.95%		10,728,600		4,204,185,200
2008		4,508,754,200		60,456,500		4,569,210,700	79.64%		13,473,600		4,555,737,100
2009		4,431,816,900		68,585,800		4,500,402,700	81.87%		14,171,900		4,486,230,800
2010		4,316,553,200		51,002,200		4,367,555,400	98.83%		14,478,000		4,353,077,400
2011		4,156,726,000		66,441,500		4,223,167,500	102.07%		14,428,500		4,208,739,000
2012		4,043,965,700		51,865,000		4,095,830,700	104.83%		11,801,600		4,084,029,100
2013		3,908,363,100		63,804,400		3,972,167,500	108.81%		11,785,700		3,960,381,800
2014		3,887,126,100		62,342,400		3,949,468,500	109.83%		12,334,700		3,937,133,800
2015		4,060,808,700		65,952,800		4,126,761,500	106.26%		16,970,700		4,109,790,800
	Year 2006 2007 2008 2009 2010 2011 2012 2013 2014	Fiscal Year 2006 \$ 2007 2008 2009 2010 2011 2012 2013 2014	Fiscal YearEqualized Value2006\$ 3,933,107,70020074,151,967,00020084,508,754,20020094,431,816,90020104,316,553,20020114,156,726,00020124,043,965,70020133,908,363,10020143,887,126,100	Fiscal Year Equalized Value 2006 \$ 3,933,107,700 \$ 2007 4,151,967,000 2008 4,508,754,200 2009 4,431,816,900 2010 4,316,553,200 2011 4,156,726,000 2012 4,043,965,700 2013 3,908,363,100 2014 3,887,126,100	Fiscal YearEqualized ValueEqualized Value2006\$ 3,933,107,700 \$64,279,80020074,151,967,00062,946,80020084,508,754,20060,456,50020094,431,816,90068,585,80020104,316,553,20051,002,20020114,156,726,00066,441,50020124,043,965,70051,865,00020133,908,363,10063,804,40020143,887,126,10062,342,400	Fiscal Year Equalized Value Equalized Value 2006 \$ 3,933,107,700 \$ 64,279,800 \$ 2007 64,279,800 \$ 62,946,800 2008 4,151,967,000 62,946,800 2009 4,431,816,900 68,585,800 2010 4,316,553,200 51,002,200 2011 4,156,726,000 66,441,500 2012 4,043,965,700 51,865,000 2013 3,908,363,100 63,804,400 2014 3,887,126,100 62,342,400	Fiscal YearEqualized ValueEqualized ValueEqualized Value2006\$3,933,107,700\$64,279,800\$3,997,387,50020074,151,967,00062,946,8004,214,913,80020084,508,754,20060,456,5004,569,210,70020094,431,816,90068,585,8004,500,402,70020104,316,553,20051,002,2004,367,555,40020114,156,726,00066,441,5004,223,167,50020124,043,965,70051,865,0004,095,830,70020133,908,363,10063,804,4003,972,167,50020143,887,126,10062,342,4003,949,468,500	Fiscal Year Equalized Value Equalized Value Equalized Value Equalized Value Ratio of Assessed to Equalized Value 2006 \$ 3,933,107,700 \$ 64,279,800 \$ 3,997,387,500 87.53% 2007 4,151,967,000 62,946,800 4,214,913,800 84.95% 2008 4,508,754,200 60,456,500 4,569,210,700 79.64% 2009 4,431,816,900 68,585,800 4,500,402,700 81.87% 2010 4,316,553,200 51,002,200 4,367,555,400 98.83% 2011 4,156,726,000 66,441,500 4,223,167,500 102.07% 2012 4,043,965,700 51,865,000 4,095,830,700 104.83% 2013 3,908,363,100 63,804,400 3,972,167,500 108.81% 2014 3,887,126,100 62,342,400 3,949,468,500 109.83%	Fiscal Year Equalized Value Equalized Value Equalized Value Equalized Value Ratio of Assessed to Equalized Value 2006 \$ 3,933,107,700 \$ 64,279,800 \$ 3,997,387,500 87.53% \$ 2007 \$ 3,933,107,700 \$ 64,279,800 \$ 3,997,387,500 87.53% \$ 2008 \$ 4,151,967,000 62,946,800 4,214,913,800 84.95% \$ 2008 \$ 4,508,754,200 60,456,500 4,569,210,700 79.64% \$ 2009 \$ 4,431,816,900 68,585,800 4,500,402,700 81.87% \$ 2010 \$ 4,316,553,200 51,002,200 4,367,555,400 98.83% \$ 2011 \$ 4,156,726,000 66,441,500 4,223,167,500 102.07% \$ 2012 \$ 4,043,965,700 51,865,000 4,095,830,700 104.83% \$ 2013 3,908,363,100 63,804,400 3,972,167,500 108.81% \$ 2014 3,887,126,100 62,342,400 3,949,468,500 109.83%	Fiscal Year Equalized Value Equalized Value Equalized Value Equalized Value Ratio of Assessed to Equalized Value TID Value Increments 2006 \$ 3,933,107,700 \$ 64,279,800 \$ 3,997,387,500 87.53% \$ 10,058,400 2007 4,151,967,000 62,946,800 4,214,913,800 84.95% 10,728,600 2008 4,508,754,200 60,456,500 4,569,210,700 79,64% 13,473,600 2009 4,431,816,900 68,585,800 4,500,402,700 81.87% 14,171,900 2010 4,316,553,200 51,002,200 4,367,555,400 98.83% 14,428,500 2011 4,156,726,000 66,441,500 4,223,167,500 102.07% 14,428,500 2012 4,043,965,700 51,865,000 4,095,830,700 104.83% 11,801,600 2013 3,908,363,100 63,804,400 3,972,167,500 108.81% 11,785,700 2014 3,887,126,100 62,342,400 3,949,468,500 109.83% 12,334,700	Fiscal Year Equalized Value Equalized Value Equalized Value Equalized Value Ratio of Equalized Value TID Value Increments H 2006 \$ 3,933,107,700 \$ 64,279,800 \$ 3,997,387,500 87.53% \$ 10,058,400 \$ 2007 4,151,967,000 62,946,800 4,214,913,800 84.95% 10,728,600 \$ 2008 4,508,754,200 60,456,500 4,569,210,700 79,64% 13,473,600 \$ 2009 4,431,816,900 68,585,800 4,500,402,700 81.87% 14,171,900 \$ 2010 4,316,553,200 51,002,200 4,367,555,400 98.83% 14,478,000 \$ 2011 4,156,726,000 66,441,500 4,223,167,500 102.07% 14,428,500 \$ 2012 4,043,965,700 51,865,000 4,095,830,700 104.83% 11,801,600 \$ 2013 3,908,363,100 63,804,400 3,972,167,500 108.81% 11,785,700 \$ 2014 3,887,126,100 62,342,400 3,949,468,500 109.83% 12,334,700 \$

Source: "Statistical Report of Property Valuations" Published by Bureau of Property Tax, Wisconsin Department of Revenue

CITY OF MEQUON, WISCONSIN

ASSESSED AND EQUALIZED VALUATIONS FOR SCHOOL DISTRICTS WITHIN THE CITY

LAST TEN FISCAL YEARS

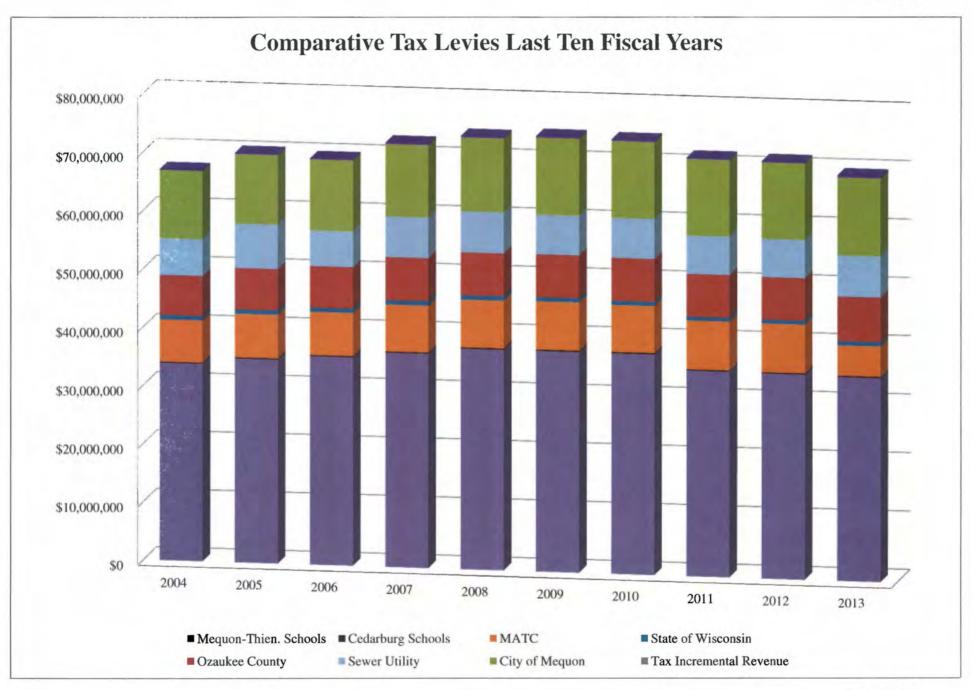
	Mequ	on	Thiensville Sch	ool District		Cedarburg School District						Totals	_	
As of January 1	Assessed Valuation		Equalized Valuation Without TID	TID Value Increments	Total Equalized Value	Î	Assessed Valuation		Equalized Valuation		Assessed Valuation	Equalized Valuation Without TID		Total Equalized Value
2005	\$ 3,484,259,320	\$	3,970,726,327	\$ 10,058,400	\$ 3,980,784,727	\$	14,531,900	\$	16,602,773	\$	3,498,791,220	\$ 3,987,329,100	\$	3,997,387,500
2006	3,564,890,610		4,186,207,806	10,728,600	4,196,936,406		15,270,800		17,977,394		3,580,161,410	4,204,185,200		4,214,913,800
2007	3,636,554,230		4,536,204,132	13,473,600	4,549,677,732		15,199,500		19,532,968		3,651,753,730	4,555,737,100		4,569,210,700
2008	3,701,157,810		4,467,085,116	14,171,900	4,481,257,016		15,749,050		19,145,684		3,716,906,860	4,486,230,800		4,500,402,700
2009	4,298,292,080		4,334,553,432	14,478,000	4,349,031,432		18,328,600		18,523,968		4,316,620,680	4,353,077,400		4,367,555,400
2010	4,292,782,940		4,176,153,097	14,428,500	4,190,581,597		18,536,700		18,157,403		4,311,319,640	4,194,310,500		4,208,739,000
2011	4,279,672,500		4,054,629,155	11,801,600	4,066,430,755		18,577,500		17,598,345		4,298,250,000	4,072,227,500		4,084,029,100
2012	4,289,391,450		3,943,225,926	11,785,700	3,955,011,626		18,432,700		17,155,874		4,307,824,150	3,960,381,800		3,972,167,500
2013	4,314,641,750		3,920,245,581	12,334,700	3,932,580,281		18,461,100		16,888,219		4,333,102,850	3,937,133,800		3,949,468,500
2014	4,362,424,860		4,092,200,221	16,970,700	4,109,170,921		19,253,600		17,590,579		4,381,678,460	4,109,790,800		4,126,761,500

Source: "Statement of Assessments and Tax Levy Certifications from the Mequon-Thiensville School District and School District of Cedarburg"

CITY OF MEQUON, WISCONSIN COMPARATIVE TAX LEVIES FOR ALL DIRECT AND OVERLAPPING GOVERNMENTS LAST TEN FISCAL YEARS

Levy Year	Collection Year	State of Wisconsin	Ozaukee County	City of Mequon	MATC	Mequon-Thien. Schools	Cedarburg Schools	Sewer Utility	Tax Incremental Revenue	Gross Tax Levy
2004	2005	\$751,786	\$6,872,392	\$11,663,419	\$7,275,495	\$33,950,486	\$146,985	\$6,249,013	\$120,512	\$67,030,088
2005	2006	749,830	7,087,007	11,892,706	7,505,333	35,035,576	155,502	7,594,021	177,641	70,197,616
2006	2007	740,185	7,105,496	12,139,552	7,442,929	35,797,542	158,094	6,099,913	177,914	69,661,625
2007	2008	775,423	7,345,515	12,348,739	8,073,075	36,787,236	173,880	6,981,068	221,639	72,706,575
2008	2009	763,746	7,316,059	12,595,713	8,233,771	37,861,589	177,139	7,054,699	240,841	74,243,557
2009	2010	741,200	7,311,380	13,151,619	8,317,409	37,854,117	183,466	6,805,924	249,548	74,614,663
2010	2011	716,696	7,357,720	13,145,491	8,104,005	37,823,292	189,173	6,833,351	254,948	74,424,676
2011	2012	674,101	7,338,957	13,101,821	8,413,845	35,252,866	163,893	6,544,013	213,560	71,703,056
2012	2013	674,101	7,317,180	13,062,949	8,388,909	35,147,815	163,893	6,521,117	213,560	71,489,524
2013	2014	700,336	7,711,888	13,357,908	5,220,552	34,927,646	174,823	7,025,377	287,535	69,406,065

Source: "Statement of Taxes and Tax District Treasurer's Settlements"



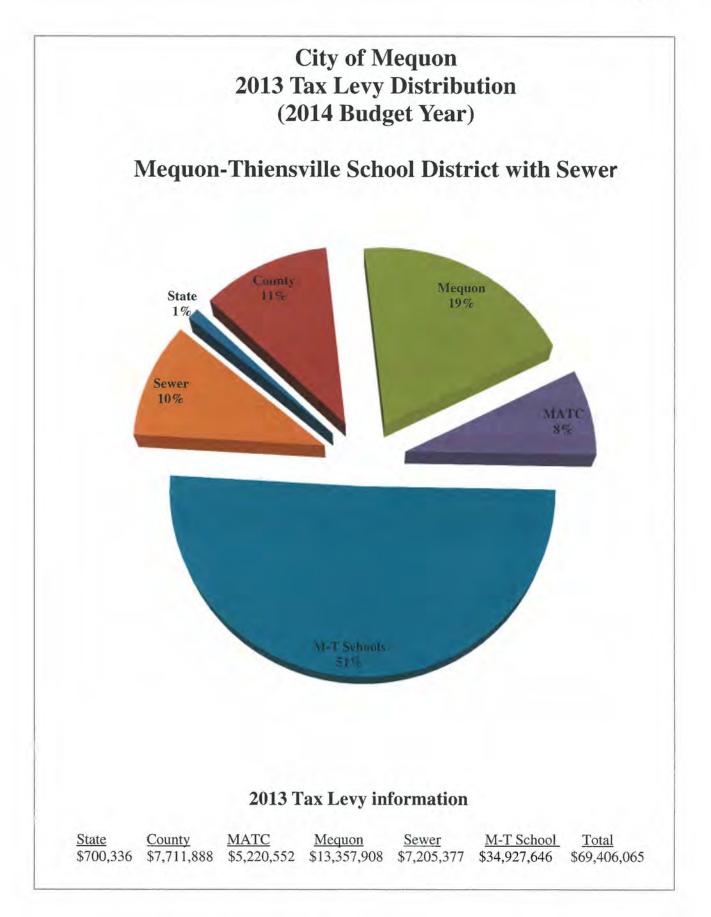


Table 17

CITY OF MEQUON, WISCONSIN RATIO OF NET GENERAL OBLIGATION (G.O.) DEBT TO EQUALIZED VALUE LAST TEN FISCAL YEARS

As of Dec. 31	Total G.O. Debt Outstanding	Less: Funds Available for Debt Service	Net Debt Outstanding	Equalized Value	(tatutory Debt Capacity (5% of Equalized Value)	Ratio of Net Debt to Debt Capacity	Population	1	t Debt Per apita	Pe	let Debt er \$1,000 Equalized Vaue
2005	\$ 48,066,146	\$ 286,840	\$ 47,779,306	\$ 3,758,931,200	\$	187,946,560	25.42%	23,468	\$	2,036	\$	12.71
2006	45,126,426	388,331	44,738,095	3,997,387,500		199,869,375	22.38%	23,485		1,905		11.19
2007	25,733,081	490,020	25,243,061	4,214,913,800		210,745,690	11.98%	23,565		1,071		5.99
2008	25,405,797	541,533	24,864,264	4,569,210,700		228,460,535	10.88%	23,670		1,050		5.44
2009	34,502,799	1,266,906	33,235,893	4,515,586,123		225,779,306	14.72%	23,660		1,405		7.36
2010	30,963,913	921,502	30,042,411	4,310,296,791		215,514,840	13.94%	23,132		1,299		6.97
2011	33,120,027	1,799,769	31,320,258	4,296,176,093		214,808,805	14.58%	23,191		1,351		7.29
2012	29,906,141	4	29,906,141	3,972,167,500		198,608,375	15.06%	23,226		1,288		7.53
2013	30,174,291	1	30,174,291	3,949,468,500		197,473,425	15.28%	23,279		1,296		7.64
2014	26,524,469	61 E	26,524,469	4,126,761,500		206,338,075	12.85%	23,387		1,134		6.43

Source: City of Mequon Annual Financial Reports; State of Wisconsin Department of Administration, Demographic Services Center; and State of Wisconsin Department of Revenue, Bureau of Property Tax.

Note: Equalized value is used in lieu of assessed value, as the statutory debt capacity in Wisconsin is based on equalized value. Total G.O. Debt Outstanding only includes the unamortized premium on the outstanding Sewer Utility debt.

CITY OF MEQUON RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS

	_	G	overnmental Ac	tiviti	es		_	Business A	ctiv	ities					
Fiscal <u>Year</u>		General Obligation Bonds/Notes	Tax Increme Project Reve Bonds Payal	nue	2	Capital Leases		General Obligation Bonds/Notes		Revenue Bonds	(Total Primary Government	1	Total Property Equalized Value	bt per \$1,000 FEqualized Value
2005	\$	9,565,000	\$	-	\$	51,014	\$	38,501,146	\$	-	\$	48,117,160	\$	3,758,931,200	\$ 12.80
2006		8,845,000		~		15,893		36,281,426		A		45,142,319		3,997,387,500	11.29
2007		8,181,374		-		. L		17,551,707		÷.		25,733,081		4,214,913,800	6.11
2008		9,729,111		~				15,676,686				25,405,797		4,569,210,700	5.56
2009		13,735,000	6,950,	000		112,252		13,817,799		17,090,969		51,706,020		4,515,586,123	11.45
2010		12,035,000	6,950,	000		69,175		11,978,913		16,617,729		47,650,817		4,310,296,791	11.06
2011		15,985,000	6,950,	000		215,250		10,185,027		16,119,489		49,454,766		4,296,176,093	11.51
2012		14,520,000	6,950,	000		145,696		8,436,141		15,596,249		45,648,086		3,972,167,500	11.49
2013		16,415,000	6,950,	000		98,708		6,809,291		15,180,559		45,453,558		3,949,468,500	11.51
2014		14,450,000	6,950,	000		221,643		5,124,469		14,547,044		41,293,156		#REF!	#REF!

CITY OF MEQUON LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS

						Values in th	hou	sands of do	lars											
	-	2005	-	2006	-	2007	-	2008	_	2009	_	2010	_	2011	_	2012	_	2013	-	2014
Equalized Value of Real and Personal Property	\$	3,758,931	\$	3,997,388	\$	4,214,914	\$	4,569,211	\$	4,500,403	\$	4,367,555	\$	4,241,473	\$	3,972,167	\$	3,949,469		#REF!
General Obligation (G.O.) Debt Limit Five (5) Percent of Equalized Valuation per Section 67.03 of the Wisconsin Statutes	s	187,947	s	199,869	\$	210,746	\$	228,461	\$	225,020	\$	218,378	s	212,074	\$	198,608	s	197,473	s	206,338
Amount of Debt Applicable to Debt Limitation General Obligation Bonds/Notes		47,370		44,485		25,146		24,874		34,030		30,550	1	32,765	_	29,610		29,875		26.300
Net O/S G.O. Debt Applicable to Debt Limitation	\$	47,370	<u>\$</u>	44.485	\$	25,146	5	24,874	\$	34,030	\$	30,550	\$	32,765	5	29,610	\$	29.875	\$	26,300
Legal margin for New Debt	\$	140,577	\$	155,384	\$	185,599	5	203,586	\$	190,990	\$	187,828	\$	179,309	\$	168,998	\$	167,598	5	180,038
Total net debt applicable to the limit as a percentage of debt limit		25.20%		22.26%		11.93%		10.89%		15.12%		13.99%		15.45%		14.91%		15.13%		12.75%

CITY OF MEQUON COMPUTATION OF DIRECT AND OVERLAPPING DEBT AS OF DECEMBER 31, 2014

Taxing Authority	Deb	t as of 12/31/14	Percent Applicable to City	Direct Debt	Ov	erlapping Debt	otal Direct and erlapping Debt	il Debt per Capita
City of Mequon	\$	21,400,000	100.00% \$	5 21,400,000	\$	-	\$ 21,400,000	\$ 915.04
MATC		78,225,000	5.74%			4,493,948	4,493,948	192.16
Ozaukee County		32,090,000	38.99%	1 B		12,511,378	12,511,378	534.97
Mequon-Thiensville Schools		9,580,000	92.93%	÷		8,902,934	8,902,934	380.68
Cedarburg School District		11,765,000	0.81%	+		95,873	95,873	4.10
Totals	\$	153,060,000	\$	5 21,400,000	\$	26,004,132	\$ 47,404,132	\$ 915.04

Source: City of Mequon Annual Finanical Reports and Ehlers, Incorporated Final Official Statements

*Overlapping debt is calculated by taking total oustanding debt for the overlapping entity as of year-end, and multiplying the amount by the percent of equalized property value of the overlapping entity in Mequon to determine the City's share.

CITY OF MEQUON DEBT SERVICE FOR GENERAL OBLIGATION DEBT VS. GENERAL GOVERNMENTAL EXPENDITURES LAST TEN FISCAL YEARS

	-		Deb	t Service (A)			
Fiscal Year		Principal	Inter	est and Fiscal Charges	Total	Total General Governmental xpenditures (B)	Debt Service % of Total General Expenditures
2005	\$	755,000	\$	327,966	\$ 1,082,966	\$ 14,534,216	7.45%
2006		2,115,000		393,446	2,508,446	16,138,155	15.54%
2007		805,000		316,587	1,121,587	15,886,472	7.06%
2008		845,000		288,725	1,133,725	16,715,258	6.78%
2009		965,000		340,286	1,305,286	15,265,795	8.55%
2010		1,265,000		893,330	2,158,330	16,335,590	13.21%
2011		1,135,000		787,658	1,922,658	15,640,671	12.29%
2012		1,465,000		801,018	2,266,018	16,946,228	13.37%
2013		575,000		685,225	1,260,225	18,267,240	6.90%
2014		1,965,000		824,037	2,789,037	17,935,217	15.55%

(A) Includes only City portion of debt service

(B) Includes General Fund and Debt Service Fund

CITY OF MEQUON SCHEDULE OF GENERAL OBLIGATION DEBT

10 YEAR PRINCIPAL PAYMENTS SCHEDULE AS OF DECEMBER 31, 2014

Year	2005B Refunding Bonds	2	2008A G.O. Notes	2009A G.O. Notes	2009C G,O. Bonds	2011A G.O. Bonds	_	2011B G.O. Bonds	2013A G.O. Notes	2013 Refunding Bonds	Totals
2015	\$ 1,640,00	0 \$	215,000	\$ 600,000	\$ 150,000	\$ 225,000	\$	500,000	\$ 375,000	\$ 155,000	\$ 3,860,000
2016	1,635,00	0	215,000	600,000	250,000	225,000		500,000	350,000	160,000	3,935,000
2017	1,625,00	C	215,000	600,000	250,000	225,000		500,000	400,000	160,000	3,975,000
2018		-	215,000	600,000	300,000	225,000		500,000	400,000	160,000	2,400,000
2019		-	-	600,000	350,000	250,000		530,000	400,000	165,000	2,295,000
2020			~		400,000	250,000		550,000	400,000	165,000	1,765,000
2021		1			450,000	300,000		550,000	400,000	170,000	1,870,000
2022		2		-	550,000	300,000			400,000		1,250,000
2023		-	-	÷	600,000	300,000		-	400,000		1,300,000
2024		÷	3	÷	650,000	-				+	650,000
– Totals	\$ 4,900,00	0 \$	860,000	\$ 3,000,000	\$ 3,950,000	\$ 2,300,000	\$	3,630,000	\$ 3,525,000	\$ 1,135,000	\$ 23,300,000

CITY OF MEQUON SCHEDULE OF GENERAL OBLIGATION DEBT

10 YEAR INTEREST PAYMENTS SCHEDULE AS OF DECEMBER 31, 2014

Year	2005B Refunding Bonds		2008A G.O. Notes	2009A G.O. Notes		2009C G.O. Bonds	2011A G.O. Bonds	2	2011B G.O. Bonds	2013A G.O. Notes	R	2013 efunding Bonds		Totals
2015	\$ 245,00	0	\$ 33,325	\$ 87,000	\$	376,875	\$ 59,063	\$	101,400	\$ 62,750	\$	12,021	\$	977,434
2016	163,00	Ō	25,263	69,000		370,875	54,900		86,400	55,500		11,075		836,013
2017	81,25	0	17,200	50,250		359,625	50,175		71,400	48,000		9,915		687,815
2018		-	8,815	30,750		347,750	44,887		56,400	40,000		8,435		537,037
2019		-		10,500		332,750	38,700		40,950	32,000		6,523		461,423
2020		2		~		315,250	31,762		24,750	24,000		4,213		399,975
2021		-	-			295,250	23,700		8,250	16,000		1,488		344,688
2022		7				272,750	14,475			9,000				296,225
2023		-				244,700	4,875		-	3,000		+		252,575
2024		× .			-	212,900				-			_	212,900
Totals	\$ 489,25	0	\$ 84,603	\$ 247,500	\$	3,128,725	\$ 322,537	\$	389,550	\$ 290,250	\$	53,670	\$	5,006,085

CITY OF MEQUON Current Schedule of Debt Service 2015-2024

Table 24

UNPAID PRINCIPAL BALANCE

		UNFAIL	/ FI	UNCIFAL DA	LA.	NCE		
YEAR	<u>G.O.</u>	SEWER		WATER		<u>TIF #2</u>	TIF #3	TOTAL 12/31 PRINCIPAL
2014	\$ 12,150,000	\$ 4,900,000	\$	14,425,000	\$	2,300,000	\$ 6,950,000	\$ 40,725,000
2015	10,305,000	3,260,000		13,750,000		2,075,000	6,800,000	36,190,000
2016	8,480,000	1,625,000		13,050,000		1,850,000	6,550,000	31,555,000
2017	6,605,000	6		12,300,000		1,625,000	6,300,000	26,830,000
2018	4,730,000	1.1		11,500,000		1,400,000	6,000,000	23,630,000
2019	3,035,000	15		10,675,000		1,150,000	5,650,000	20,510,000
2020	1,920,000	14		9,825,000		900,000	5,250,000	17,895,000
2021	800,000	10		8,925,000		600,000	4,800,000	15,125,000
2022	400,000	1.1		7,975,000		300,000	4,250,000	12,925,000
2023		1.0		6,975,000		÷	3,650,000	10,625,000
2024	~	-		5,925,000			3,000,000	8,925,000

UNPAID INTEREST DUE

		UNI	au	ITTEREDI J	001	2		
YEAR	<u>G.O.</u>	SEWER		WATER		TIF #2	<u>TIF #3</u>	TOTAL 12/31 INT. PAYABLE
2014	\$ 385,309	\$ 325,500	\$	669,875	\$	61,853	\$ 376,875	\$ 1,819,412
2015	296,496	245,000		649,469		59,063	376,875	1,626,903
2016	247,238	163,000		625,406		54,900	370,875	1,461,419
2017	200,365	81,250		598,156		46,575	359,625	1,285,971
2018	144,400	-		567,156		44,888	347,750	1,104,194
2019	89,973			534,656		38,700	332,750	996,079
2020	52,963	18		499,031		31,763	315,250	899,006
2021	25,738	-		459,656		23,700	295,250	804,344
2022	9,000			415,656		14,475	272,750	711,881
2023	3,000	-		366,906		4,875	244,700	619,481
2024		-		315,656			212,900	528,556

UNPAID PRINCIPAL & INTEREST DUE

YEAR	<u>G.O.</u>	SEWER	WATER	<u>TIF #2</u>	TIF #3		INTEREST
2014	\$ 12,535,309	\$ 5,225,500	\$ 15,094,875	\$ 2,361,853	\$ 7,326,875	\$	42,544,412
2015	10,601,496	3,505,000	14,399,469	2,134,063	7,176,875		37,816,903
2016	8,727,238	1,788,000	13,675,406	1,904,900	6,920,875		33,016,419
2017	6,805,365	81,250	12,898,156	1,671,575	6,659,625		28,115,971
2018	4,874,400		12,067,156	1,444,888	6,347,750		24,734,194
2019	3,124,973		11,209,656	1,188,700	5,982,750		21,506,079
2020	1,972,963	÷	10,324,031	931,763	5,565,250		18,794,006
2021	825,738	i.	9,384,656	623,700	5,095,250		15,929,344
2022	409,000		8,390,656	314,475	4,522,750		13,636,881
2023	3,000		7,341,906	4,875	3,894,700		11,244,481
2024		-	6,240,656	-	3,212,900	1	9,453,556

÷

TOTAT 12/21

Table 25

CITY OF MEQUON PLEDGED REVENUE COVERAGE - WATER UTILITY LAST TEN FISCAL YEARS

Fiscal		Operating	Net Revenue Available for	Maximu	annual Deb quirement	t Ser	vice
Year	Gross Revenues	Expenses	Debt Service	Principal	Interest	Ce	overage
2005	\$ -	\$ 1.1	\$ 1	\$ 	\$	\$	
2006	÷	1. A.			-		
2007		1 -		-	-		
2008			e e		÷		
2009	1,657,208	704,545	952,663	· · · · · ·	363,706		2.62
2010	2,365,112	970,731	1,394,381	475,000	716,094		1.17
2011	2,475,848	1,119,423	1,356,425	500,000	708,019		1,12
2012	2,806,469	1,194,568	1,611,901	525,000	697,625		1.32
2013	2,725,172	1,196,563	1,528,609	575,000	685,225		1.21
2014	3,041,988	1,186,461	1,855,527	625,000	669,875		1.43

Source: City of Mequon Annual Financial Reports Notes:

Prior to 2009, the City did not have any outstanding revenue bond debt

Gross revenues are operating revenues plus interest

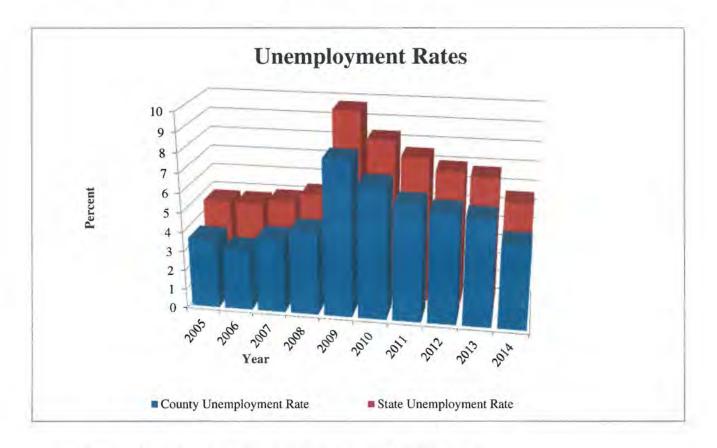
Operating expenses do not include interest or depreciation

CITY OF MEQUON, WISCONSIN DEMOGRAPHIC PROFILE LAST TEN FISCAL YEARS

Employment Information (Ozaukee County)

	Labor	Average	Average
Year	Force	Employed	Unemployed
2005	47,761	46,019	1,742
2006	48,467	46,975	1,492
2007	48,874	47,026	1,848
2008	48,407	46,117	2,290
2009	46,327	42,642	3,685
2010	46,751	43,552	3,199
2011	47,022	44,203	2,819
2012	46,917	44,249	2,668
2013	47,006	44,432	2,574
2014	47,929	45,856	2,073

Source: Wisconsin Department of Workforce Development



Source: Wisconsin Department of Workforce Development

CITY OF MEQUON

ADDITIONAL DEMOGRAPHIC INFORMATION

Breakdown of Housing Units	2012	2013	(%)	Housing Valuations		2012	2013
Total Dwelling Units	9,309	9,371		\$0	\$99,000	0.5%	0.5%
Single Family	7,065	7,089	75%	\$100,000	\$199,000	9.0%	8.9%
Plex (2-4 units/bldg.)	1,555	1,555	17%	\$200,000	\$299,000	30.9%	30.8%
Multi-Family (5+ units/bldg.)	689	727	7%	\$300,000	\$399,000	20.0%	19.9%
				\$400,000	\$499,000	13.3%	13.4%
				\$500,000	\$799,000	18.5%	18.6%
Gender Composition	2010	2013		\$800,000	\$1,000,000	3.8%	3.8%
Female	51.4%	51.2%		\$1,000,000 and up		4.1%	4.1%
Male	48.6%	48.8%					
				Average Assessed Value		\$423,700	\$424,300
Race Comparison	2010	2013		Median Assessed Value		\$338,800	\$340,000
White	93.0%	93.2%					
Black or African American	2.8%	3.1%		Average Persons Per Hous	ehold		2.50
American Indian, Eskimo	1.0%	0.3%					
Asian or Pacific Islander	3.1%	4.3%		Educational Attainment ^a		1.00	2013
Other	1.0%	0.1%		Ninth Grade Education or	lower	10	1.3%
				High School Diploma or hi	gher		36.8%
Age Composition	2010	2013		Bachelors degree or higher	6.0		61.80%
Under 5 years	4.3%	3.5%		* Population 25 years and older			
5 - 14 years	14.0%	14.0%					
15 - 19 years	9.1%	8.0%		Occupational Composition	n		2013
20 - 24 years	5.2%	3.2%		Managerial & Professional	58.6%		
25 - 34 years	5.0%	5.0%		Service Occupations	8.8%		
35 - 44 years	11.0%	11.9%		Sales and office occupation	1S		25.7%
45 - 54 years	18.0%	16.6%		Farming, fishing and forest	0.0%		
55 - 64 years	16.0%	18.5%		Construction and maintena	nce		1.5%
Over 64 years	17.0%	19.3%		Production and transportat	ion		5.3%
Household Income	2010	2013		Population:	1960	8,543	
Less than \$15,000	3.6%	3.6%		and the second	1970	12,150	
\$15,000 - \$24,999	4.6%	4.6%			1980	16,193	
\$25,000 - \$34,999	5.9%	5.9%			1990	18,885	
\$35,000 - \$49,999	11.7%	11.7%			2000	21,823	
\$50,000 - \$74,999	12.5%	12.5%			2010	23,132	
\$75,000 - \$99,999	13.4%	13.4%			2011	23,191	
\$100,000 - 149,999	23.2%	23.2%			2012	23,226	
\$150,000 +	25.1%	25.1%			2013	23,279	
Median Household Income	\$106,519	\$90,733			2014	23,387	

Source: U.S. Census Bureau, Wisconsin Department of Revenue, Wisconsin Department of Administration, City of Mequon Financial Reports, and City of Mequon Comprehensive (Master) Plan

Notes:

Housing counts are based on 2000 U.S. Census + building permits between Jan. 1, 2000 and Dec. 31, 2014

Population numbers are based on State of Wisconsin estimates

Housing valuations are per City Assessor records

CITY OF MEQUON OTHER COMMUNITY INFORMATION

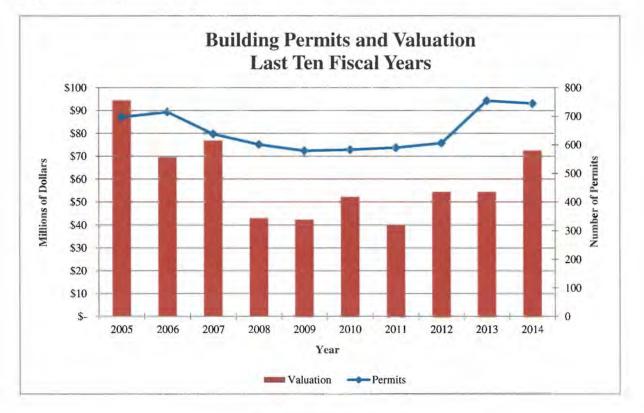
GENERAL:	2010	2011	2012	2013	2014
Area in Square Miles	46.88	46.88	46.88	46.88	46.88
Households	9,283	9,304	9,336	9,336	9,402
Population	23,132	23,191	23,226	23,279	23,387
Equalized Valuations (\$000)	\$ 4,223,167	\$ 4,095,830	\$ 3,972,167	\$ 3,949,469	\$ 4,126,76
PUBLIC SAFETY	2010	2011	2012	2013	2014
Number of Police Stations	1	1	I	1	I
Number of Sworn Police Officers	38	38	38	38	38
Number of Fire Stations	2	2	2	2	2
PARKS	2010	2011	2012	2013	2014
Acres of Parkland	1,177.8	1,177.8	1,177.8	1,177.8	1,178.4
Number of Parks	25	25	25	25	26
INFRASTRUCTURE	2010	2011	2012	2013	2014
Miles of State Highway System	15.45	15.45	15.45	15.45	15.45
Miles of County Highway System	7.7	7.7	7.73	7.73	9.77
Miles of Local Roads and Streets	211.4	211.4	211.77	211.77	209.73
Miles of Sanitary Sewer Main	152.87	152.87	153.21	153.21	159.22
Miles of Water Main	77.13	77.13	77.88	77.88	83.91
Number of Bridges	17	17	17	17	17
Miles of Bike Trails	12.29	12.29	12.29	12.29	12.29

CITY OF MEQUON Operating Indicators by Program/Function LAST TEN FISCAL YEARS

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
General Government										
Building Permits Issued	697	715	638	601	579	583	590	606	755	745
Valuation (Thousands \$)	94,420	69,570	76,820	42,970	42,411	52,219	40,128	54,390	54,365	72,473
Number of Employees	31	30	29	29	27	26	24	24	24	24
Police										
Calls for service	16,388	17,194	17,548	17,321	16,352	17,597	20,665	23,927	22,488	24,337
Physical Arrests	1,063	963	970	1,076	968	842	781	697	662	563
Reportable Traffic crashes	343	275	290	267	259	276	260	267	370	350
Number of Employees	48	47	47	48	48	46	46	46	46	48
Fire / EMS										
Fire calls for service	334	348	345	324	318	341	312	392	394	469
EMS calls for service	1,036	1,114	1,163	1,165	1,003	992	1,020	1,112	1,214	1,261
Number of Employees	63	63	63	67	71	52	62	62	62	62
Parks										
Acres of Parkland maintained	1,080	1,080	1,080	1,177	1.177	1,177	1,177	1,177	1,177	1,178
Pavillion Rentals	81	76	77	81	58	65	65	72	59	67
Pool Attendance	28,228	24,201	20,101	21,509	19,184	22,068	19,188	21,482	13,071	11,374

CITY OF MEQUON BUILDING PERMITS AND VALUATION LAST TEN FISCAL YEARS

Number of	Valuation
Permits	(\$mil)
697	\$94.42
715	\$69.57
638	\$76.82
601	\$42.97
579	\$42.41
583	\$52.22
590	\$40.13
606	\$54.39
755	\$54.37
745	\$72.47
	697 715 638 601 579 583 590 606 755



City of Mequon, Wisconsin CAPITAL ASSET STATISTICS BY FUNCTION/PROGRAM LAST TEN FISCAL YEARS

Function/Program	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Public Safety										
Police Stations	1	1	1	1	1	1	1	1	1	1
Marked Patrol Vehicles	10	10	11	11	11	11	11	11	11	11
Fire Stations	2	2	2	2	2	2	2	2	2	2
Ambulances	3	3	3	3	3	3	3	3	3	3
Fire Engines	4	4	4	3	3	3	3	3	3	3
Ladder Trucks	2	3	3	2	2	2	2	2	2	2
Tanker Trucks	2	2	2	2	2	2	2	2	2	2
Public Works										
Off-Road Nike Trail (miles)	12.29	12.29	12.29	12.29	12.29	12.29	12.29	12.29	12.29	12.29
Bridges	17	17	17	17	17	17	17	17	17	17
Miles of Road (miles)	211.40	211.40	211.40	211.40	211.40	211.40	211.40	211.77	209.73	209.73
Culture & Recreation										
Parks	25	25	25	25	25	25	25	25	25	27
Football Fields	1	1	1	1	1	1	1	1	1	1
Soccer Fields	20	20	20	20	20	20	20	20	20	20
Baseball Fields	9	9	9	9	9	9	9	9	10	10
Archery	1	1	1	1	1	1	1	1	1	1
Playgrounds	6	6	6	6	6	6	6	6	6	6
Basketball Courts	1	1	1	1	1	1	1	1	1	1
Pool	1	1	1	1	1	1	1	1	1	1
Water*										
Water Mains (feet)	0	0	0	0	395,705	397,241	398,539	408,066	443,061	444,685
Fire Hydrants	0	0	0	0	865	870	876	876	949	955
Sewer										
Sanitary Sewer (miles)	152.87	152.87	152.87	152.87	152.87	152.87	152.87	153.21	159.22	159.22

Source: City of Mequon Department Directors and capital asset inventory records

*City did not assume operation of Water Utility until 2009. Previously, the Water Utility was owned by WE Energies.

Page 123